

Filed Pursuant to Rule 433 of the Securities Act of 1933
Free Writing Prospectus dated July 7, 2025
Relating to the Prospectus Supplements dated March 10, 2025, May 1, 2025 and May 22, 2025 and both
Prospectus Supplements dated July 7, 2025
Registration No. 333-284510



On July 7, 2025, MicroStrategy Incorporated d/b/a Strategy posted an investor presentation on <https://www.strategy.com/strd-atm-launch-07-07-2025>. A copy of the slides included in the investor presentation and a transcript of the investor presentation are attached hereto as Exhibits A and B, respectively.

The Company has filed with the Securities and Exchange Commission ("SEC") a registration statement (including a prospectus) and prospectus supplements to the prospectuses for the offerings to which this communication relates. Before you invest, you should read the prospectus supplements and accompanying prospectuses in that registration statement and other documents incorporated by reference or that the Company has filed with the SEC for more complete information about the Company and these offerings. You may get these documents for free by visiting EDGAR on the SEC website at www.sec.gov or by visiting www.strategy.com.



Investor Presentation

\$4.2B STRD ATM

July 2025



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Investor Presentation

Safe Harbor Statement

This presentation shall not constitute an offer to sell or a solicitation of an offer to buy securities or an invitation or inducement to engage in investment activity nor shall there be any sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification of such securities under the securities law of any such jurisdiction. We have filed a shelf registration statement (including a prospectus) with the Securities and Exchange Commission (the "SEC") for the offering to which this presentation relates. Before you invest in any of our securities, you should read the prospectus in that registration statement and any other documents we have filed with the SEC for more complete information about us and the offering. You may get these documents for free by visiting EDGAR on the SEC website at www.sec.gov. Alternatively, we, any of the sales agents or any dealer participating in the offering will arrange to send you a prospectus if you request it by contacting Shirish Jajodia, our Corporate Treasurer by email at ir@strategy.com.

Some of the information we provide in this presentation regarding our future expectations, plans, and prospects may constitute forward-looking statements. Actual results may differ materially from these forward-looking statements due to various important factors, including the risk factors discussed in our most recent Quarterly Report on Form 10-Q filed with the SEC on May 5, 2025 and our Current Report on Form 8-K filed with the SEC on July 7, 2025. We assume no obligation to update these forward-looking statements, which speak only as of the date of this presentation.

Also, in this presentation, we will refer to certain key performance indicators and certain other terms that provide a conceptual framework for how management views its securities and capital financing decisions in the context of the Company's bitcoin strategy. The appendix of this presentation provides details regarding how management calculates these indicators, other items, and other important information in relation thereto.

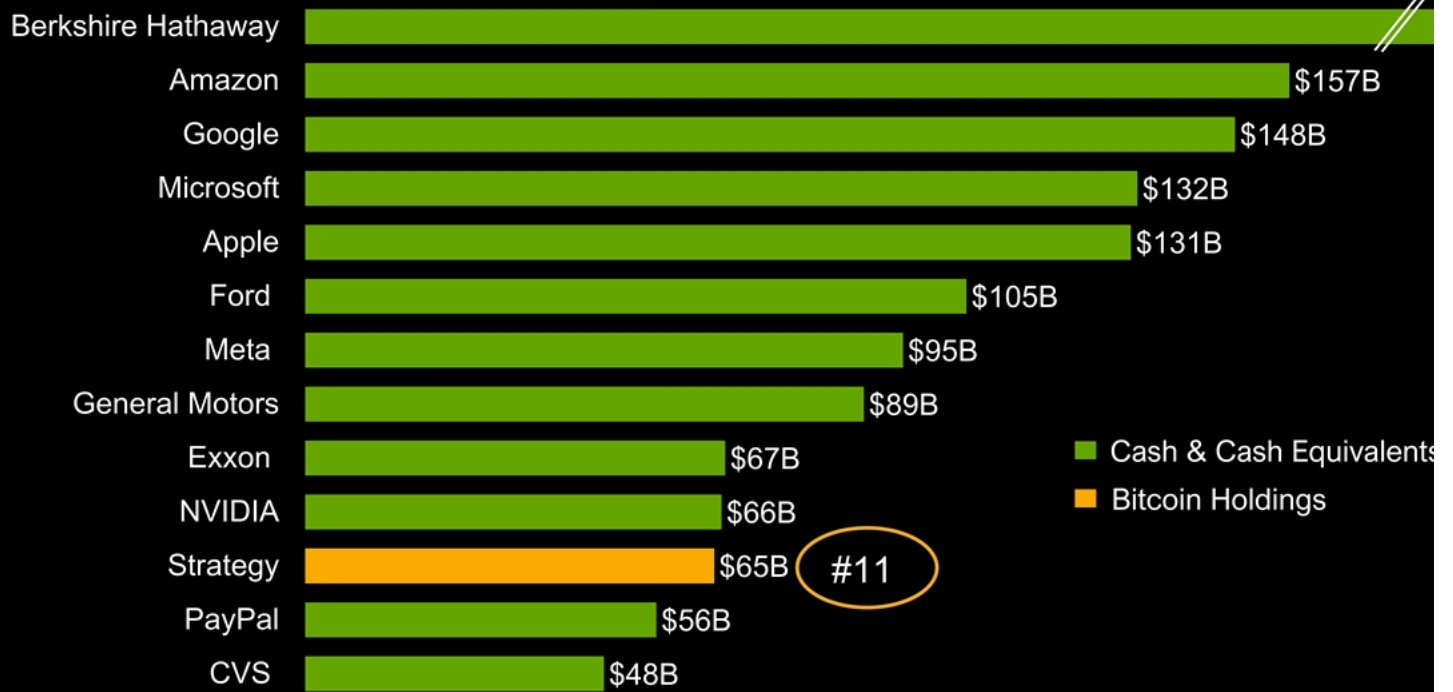


Performance Review

Phong Le, President & Chief Executive Officer

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Strategy's Bitcoin Holdings vs. Biggest Corporate Treasuries



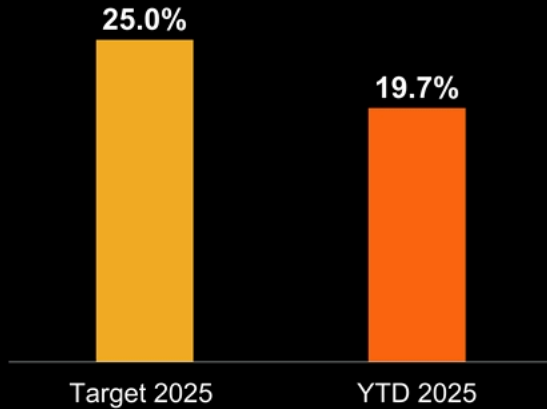
Note: As of 8-K filed on July 7, 2025. Comparing the Cash & Cash Equivalents including Cash and Short-Term Receivables from most recently reported filings of the S&P 500 Companies. Excludes Financial Services companies.

YTD Performance vs. 2025 Targets (BTC KPIs)

Reflects the incremental value generated through Strategy treasury operations

₿BTC Yield % ⁽¹⁾

Annual Target Minimum 25%



₿BTC \$ Gain (\$ billion) ⁽¹⁾

Annual Target \$15 Billion

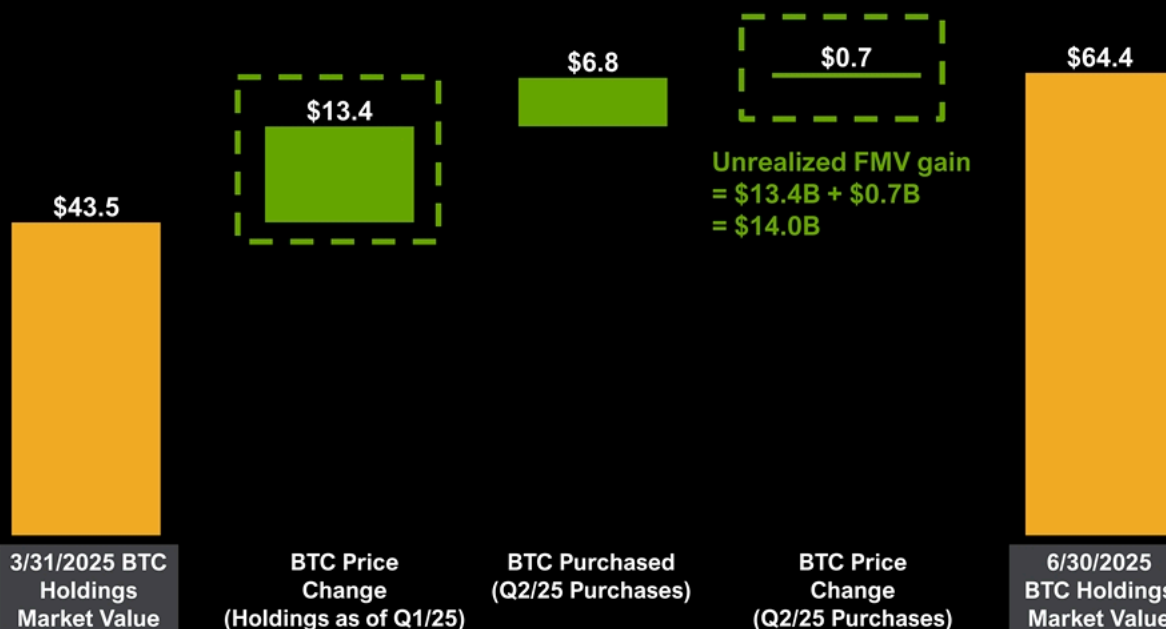


BTC Gain	88,062
BTC Price	\$109,000

(1) Presented for illustrative purposes only. BTC Yield is not equivalent to "yield" in the traditional financial context and BTC \$ Gain is not equivalent to "gain" in the traditional financial context. BTC \$ Gain does not represent the fair value gain on our bitcoin holdings. YTD metrics are as of the 8-K filed on July 7, 2025.

\$14.0 Billion Unrealized Gain on Digital Assets in Q2 2025

(\$ in Billions)



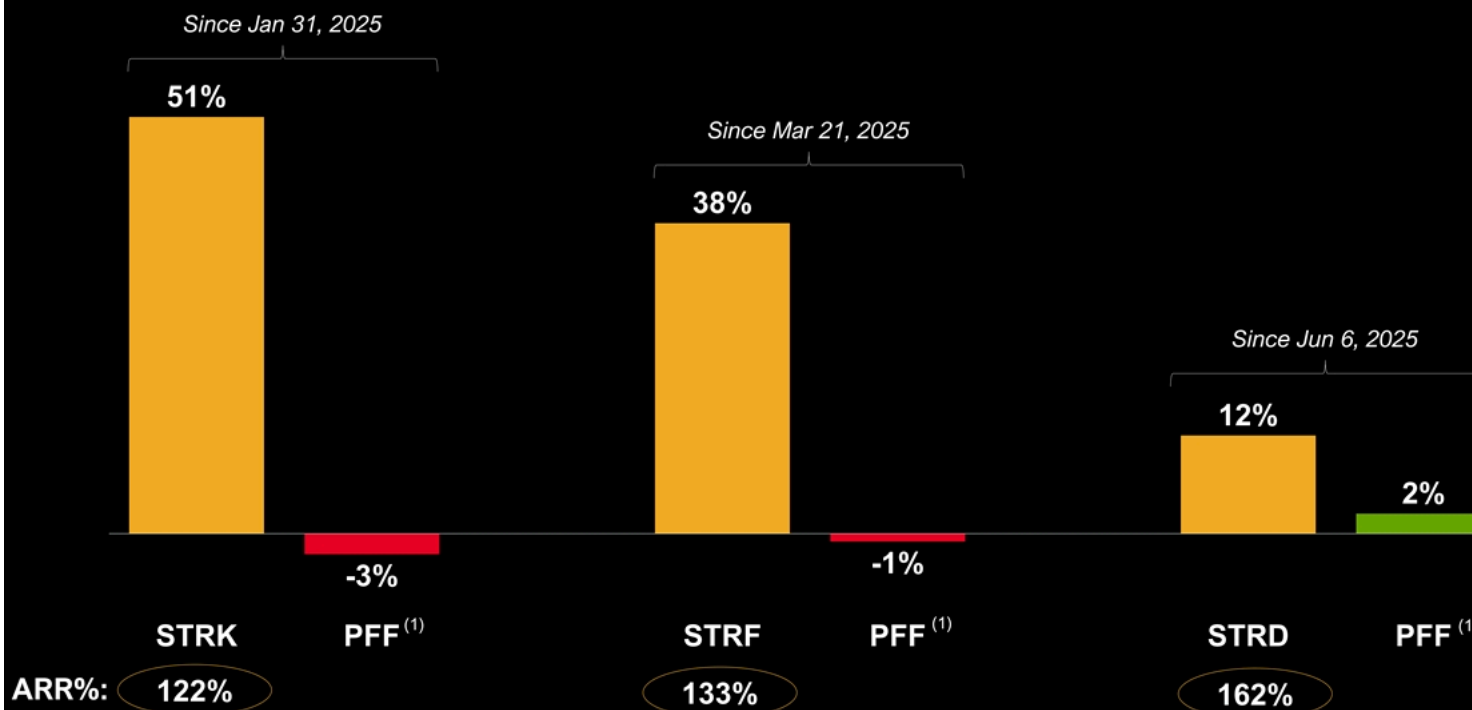
BTC Count	528,185		Additions: 69,140		597,325
BTC Mkt. Price	\$82,445		Avg Price: \$97,906		\$107,752

Strong Performance for STRK, STRF, & STRD since Launch



Past performance is not indicative of future results. Performance reflects initial offering prices of \$80.00 (STRK) and \$85.00 (STRF, STRD). 'Launch price' refers to the initial offering price. Charted prices represent daily closing prices.

Our Preferreds have Outperformed since their IPOs



Source: FactSet. Market data as of 7/3/2025. ARR represents simple Annualized Rate of Return using a linear approximation. 1. iShares Preferred & Income Securities ETF.

Lower Effective Yields Increase the BTC Torque via ATMs



Past performance is not indicative of future results.

Innovative Securities Accessible to Various Investors

	STRD	STRK	STRF	Other Prefs
Notional Value Outstanding	\$1,176M	\$1,220M	\$1,007M	-
Listing	NASDAQ	NASDAQ	NASDAQ	Varies
Duration	Perpetual ⁽²⁾	Perpetual ⁽²⁾	Perpetual ⁽²⁾	~7 years
Effective Yield	10.5%	6.6%	8.5%	7.7%
Dividend Accumulation	Non-Cumulative	Cumulative	Cumulative	Varies
Performance Since Issuance	12%	51%	38%	N/A
Avg. Daily Trading Volume ⁽³⁾	\$40M	\$42M	\$36M	\$1M
BTC Price Sensitivity	Limited	Perpetual call option on MSTR ⁽²⁾	Limited	None
Ranking	Senior to MSTR; Junior to STRK, STRF & debt	Senior to MSTR & STRD; Junior to STRF and debt	Senior to MSTR, STRD & STRK; Junior to debt	Senior to common Junior to debt
BTC Rating (Collateral Coverage for Other Prefs)	5.6x	6.2x	7.1x	1.7x

(1) Preferreds includes exchange-listed, USD preferreds issued by U.S. companies, \$50M outstanding. Excludes mandatory convertibles. (2) Subject to fundamental change repurchase and redemption provisions. (3) Average trading volume over the last 30 calendar days.
 Note: As of July 3, 2025. Information presented on this slide is provided for illustrative purposes only. Actual results may vary materially from these illustrative results. BTC Rating does not represent a rating from any rating agency and is not equivalent to a "rating" in the traditional financial context. BTC Rating does not account for potential cross defaults under our debt obligations.

42/42 Capital Raising Plan – 38% Complete

Capital raised & remaining available (\$ billion) under 42/42 Plan



- Issued **\$477M STRK** and **\$163M STRF** through ATMs to facilitate orderly, liquid market for institutional buyers
- Remaining ATM capacity of **\$44.8B** (**\$18.1B** for MSTR, **\$4.2B** for STRD, **\$20.5B** for STRK and **\$1.9B** for STRF)
- Long-term leverage ratio⁽¹⁾ target of **20-30%** through issuance of fixed income securities

Note: As of 8-K filed on July 7, 2025.

(1) Leverage ratio is the ratio of total debt and total notional value of preferred outstanding to the value of our bitcoin holdings.

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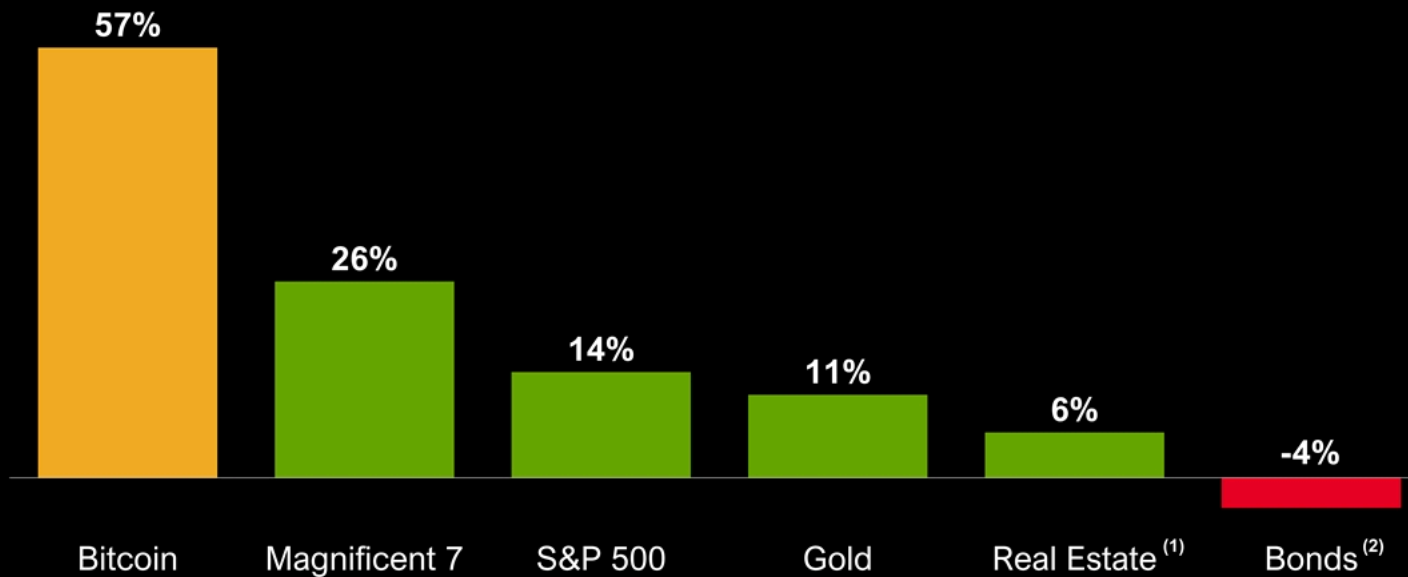


BTC Performance Update

Michael Saylor, Executive Chairman

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Annualized Asset Performance Chart since Aug 10, 2020



Performance since August 10, 2020, when Strategy adopted its bitcoin strategy.

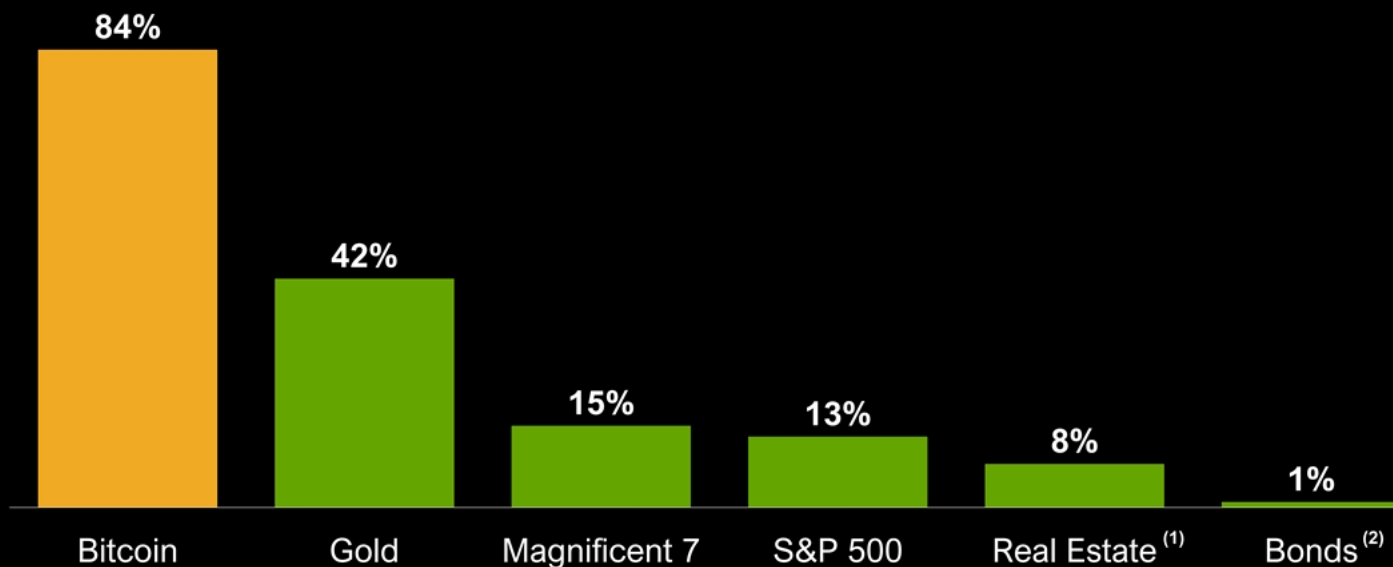
Source: FactSet as of July 3, 2025. Note: Past performance is not indicative of future results.

(1) Real Estate refers to iShares Residential and Multisector Real Estate ETF (REZ)

(2) Bonds refers to PIMCO Active Bond ETF (BOND).

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Asset Performance Chart for Last 12 Months



Performance since July 3, 2024.

Source: FactSet as of July 3, 2025. Note: Past performance is not indicative of future results.
(1) Real Estate refers to iShares Residential and Multisector Real Estate ETF (REZ)
(2) Bonds refers to PIMCO Active Bond ETF (BOND).

The White House has embraced Bitcoin



The White House
@WhiteHouse

America will be the Bitcoin superpower of the world.

19:51 · 08/03/2025 · **6,9M** Views



3,7K



11K



37K



2,5K



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The New US Administration has embraced Bitcoin



Donald J. Trump
President



J.D. Vance
Vice President



Robert F. Kennedy
*Health and Human Services
Secretary*



Tulsi Gabbard
*National Intelligence
Director*



Kelly Loeffler
SBA Administrator



Paul Atkins
SEC Chairman



William Pulte
*Federal Housing FHFA
Director*



Brian Quintenz
CFTC Chairman Nominee



Scott Bessent
Treasury Secretary



David Sacks
AI and Crypto Czar



Howard Lutnick
Commerce Secretary



Kash Patel
FBI Director

Wall Street has embraced Bitcoin

80+

ETFs launched globally

1.4M

BTC Holdings
(Spot ETFs)

~\$150B

BTC Value
(Spot ETFs)

BlackRock



Morgan Stanley



**Goldman
Sachs**



**FRANKLIN
TEMPLETON**

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Public Companies have embraced Bitcoin

150+
Publicly Listed
Companies Globally

~850,000
BTC Acquired

~\$94B
BTC Value

Notable Existing
Bitcoin Treasury
Companies

Strategy[®]
USA

 **Semler Scientific**
USA

METAPLANET
Japan

MARA[™]
USA

 **Blockchain
Group**
France

KULR
USA

Jetking
Better Life
India

New Entrants

GameStop
POWER TO THE PLAYERS[™]
USA

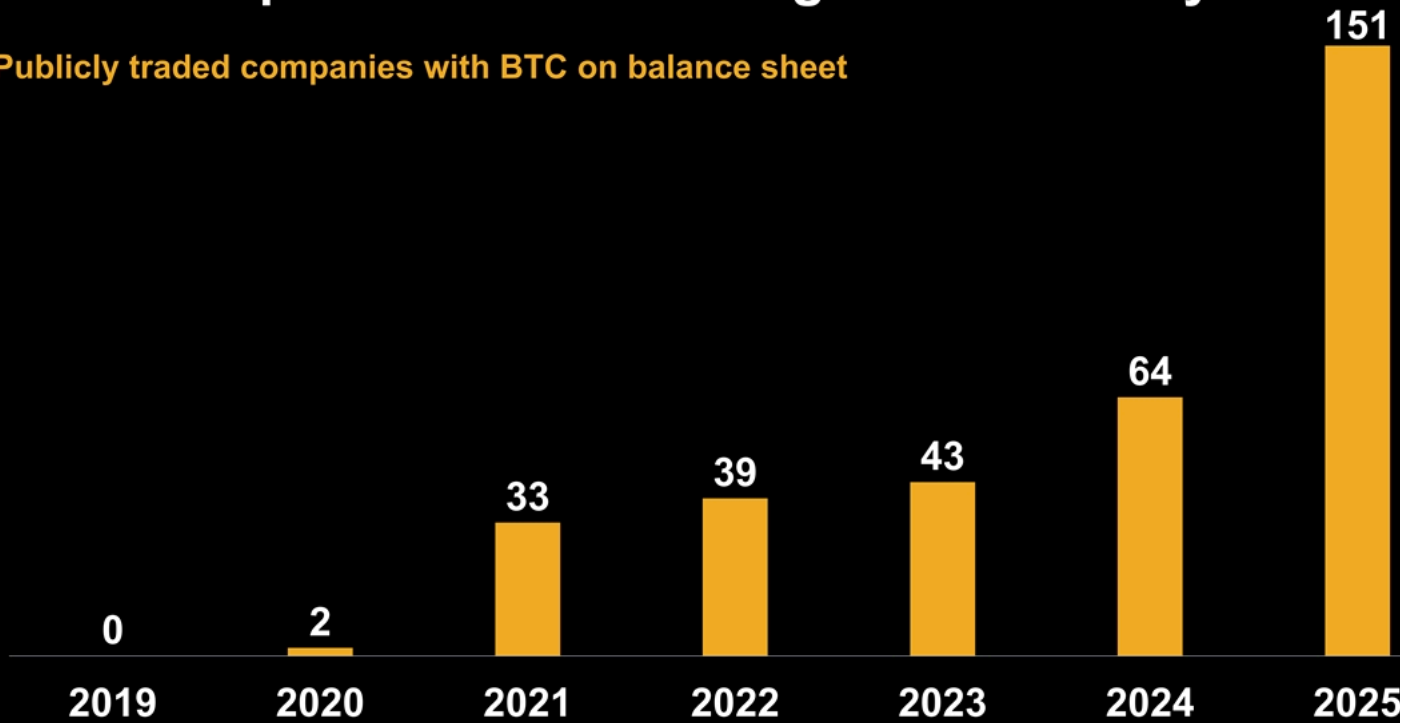
TMTG
USA

TWENTY ONE
USA

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More Companies are embracing Bitcoin each year

Publicly traded companies with BTC on balance sheet



Source: Blockware

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Companies are racing to get into the Bitcoin 100

BITCOIN 100			@HODL15Capital			@HODL15Capital		
	Ticker	# Bitcoin		Ticker	# Bitcoin		Ticker	# Bitcoin
1	Strategy	597,325	35	SOS Ltd	802	69	Phoenix Group	131
2	Marathon Digital	49,179	36	Bitcoin Treasury Corp	771	70	Horizon Kinetics	131
3	TwentyOne	37,230	37	Bit Digital	768	71	BEAT Holdings	123
4	Riot Platforms	19,225	38	Aker ASA	754	72	Neowiz Holdings	123
5	Metaplanet	13,350	39	GMO Internet Group	680	73	Genius Group	100
6	Galaxy Digital	12,830	40	Meliuz	595	74	Bitcoin Depot	100
7	CleanSpark	12,502	41	MercadoLibre	570	75	Greenidge Generation	85
8	Tesla	11,509	42	Smarter Web	543	76	Digi Power X	81
9	Hut 8	10,264	43	Samara Asset Group	525	77	Gumi	80
10	Coinbase	9,267	44	Jasmine International	506	78	Yuxing	78
11	Block (Square)	8,584	45	Alliance Resource	482	79	Winland Holdings	77
12	Next Technology Hldgs	5,833	46	Hive Digital	404	80	Matador Tech	77
13	ProCap BTC	4,932	47	Neptune Digital Assets	404	81	CoinSilium Group	73
14	GameStop	4,710	48	Net Holding A. Sirketi	352	82	SBC Medical Group	72
15	Semler Scientific	4,449	49	DMG Blockchain	351	83	Vinanz	65
16	Cango	3,809	50	DigitalX	320	84	FRMO	63
17	Bitcoin Group SE	3,605	51	BitMax	300	85	Atai Life Sciences	58
18	Boya	3,350	52	The9 Limited	285	86	Vanadi Coffee	54
19	Microcloud Hologram	2,353	53	3U Holding AB	258	87	Cathedra Bitcoin	52
20	Exodus	2,038	54	Advanced Bitcoin Tech	254	88	Vaultz Capital	50
21	The Blockchain Group	1,788	55	Coinshares Int'l	236	89	Micro Algo	50
22	Nexon	1,717	56	Virtu Financial	235	90	Mogo Inc.	50
23	BitFuFU	1,709	57	WeMade	223	91	StandardCoin	47
24	Fold	1,490	58	Rumble	210	92	Linekong	44
25	Bitdeer	1,486	59	DEFI Technologies	209	93	WonderFi	40
26	Canaan	1,466	60	H100 Group AB	200	94	Sato Technologies	36
27	Brooker Group	1,150	61	Prenetics	187	95	Value Creation	30
28	Remixpoint	1,051	62	ANAP Holdings	184	96	HK Asia Holdings	29
29	Bitfarms	1,005	63	LQwD FinTech	171	97	AI Fusion Capital	25
30	Nano Labs	1,000	64	LM Funding America	155	98	Kontrol Tech	25
31	Core Scientific	977	65	BitMine Immersion	154	99	K33 AB	25
32	Cipher Mining	966	66	Bitcoin Treasury Capital	147	100	BITGG Digital Assets	23
33	KULR Technology	920	67	Sixty Six Capital	145			
34	Ming Shing Group	833	68	DDC Enterprises	138			

@HODL15Capital 6/30/2025 848,517

Institutional Research Analysts have embraced Bitcoin

BTC Price Forecasts from MSTR Coverage Analysts

Firm	2025	2026	2027	2029 / 2030	2033
Barclays	\$116K				
Bernstein	\$200K			\$500K	\$1M
Benchmark	\$167K	\$225K			
BTIG	\$150K				
Cantor				\$300K	
Clear Street		\$109K			
Compass Point	\$160K	\$225K			
HC Wainwright	\$225K				
Maxim	\$235K				
Mizuho			\$142K		
Stifel	\$110K				
TD Cowen	\$128K	\$162K	\$207K		
Average	\$165K	\$180K	\$174K	\$400K	\$1M

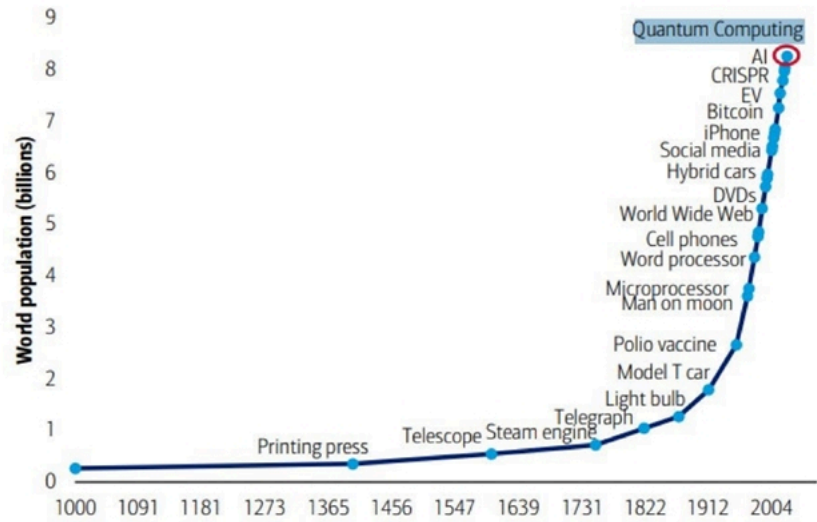
Note: Information presented on this slide is provided for illustrative purposes only. The forecasts regarding the price of bitcoin made by these analysts are theirs alone and do not represent forecasts or predictions made by Strategy or its management and Strategy does not by its reference to such forecasts imply its endorsement of or concurrence with such forecasts. Actual results may vary materially from these illustrative results.

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Technology Investors have embraced Bitcoin

Chart 14: 1000 Years of Technological Disruption

Technological disruption since 1000 AD



Source: BofA Global Investment Strategy, Global Financial Data

BofA GLOBAL RESEARCH

Financial Regulators have embraced Bitcoin

Crypto to count toward mortgages at Fannie Mae and Freddie Mac - Pulte

OCC Gives Banks the Green Light to Offer Bitcoin and Crypto Custody and Trading Services

May 08, 2025 — 03:34 pm EDT

Fed joins FDIC, OCC in withdrawing crypto-skeptical guidance

The guidance withdrawals “ensure the Board’s expectations remain aligned with evolving risks and further support innovation in the banking system,” the Federal Reserve said Thursday.

CRYPTO WORLD

SEC revokes unpopular banking rule that blocked Wall Street banks from adopting crypto

PUBLISHED FRI, JAN 24 2025-10:18 AM EST | UPDATED FRI, JAN 24 2025-4:34 PM EST

CFO JOURNAL

FASB Adopts Crypto Accounting and Disclosure Rule for Companies

The new standard requires businesses holding crypto to recognize losses and gains immediately, a change for which they rallied

MARKETS & FINANCE | REGULATION

SEC Approves Bitcoin ETFs for Everyday Investors


The exchange-traded funds will allow investors to buy bitcoin as easily as stocks or mutual funds

US Senate passes stablecoin bill in ‘major milestone’ for crypto industry

SEC Approves Nasdaq to List Options on iShares Bitcoin Trust ETF

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US Federal Housing Authority has embraced Bitcoin



U.S. FEDERAL HOUSING FHFA

In Re: Order Issuing Directive to Consider
Cryptocurrency as an Asset in Risk
Assessments
(Fannie Mae and Freddie Mac)

)
)
)
)

Decision No. 2025-360

Order Issuing Directive to Consider Cryptocurrency as an Asset for Single-Family Loans
Delivered to Fannie Mae and Freddie Mac

WHEREAS, Fannie Mae and Freddie Mac (the Enterprises) maintain a pivotal role in the U.S. housing finance system by providing stability and liquidity to the secondary market for residential mortgages through prudent standards to help ensure sustainable, long-term homeownership.

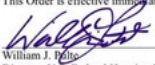
WHEREAS, cryptocurrency is an emerging asset class that may offer an opportunity to build wealth outside of the stock and bond markets.

WHEREAS, cryptocurrency has not typically been considered in the mortgage risk assessment process for mortgage loans delivered to the Enterprises, without converting the cryptocurrency to U.S. dollars prior to loan closing.

WHEREAS, U.S. Federal Housing FHFA has now determined that the consideration of additional borrower assets in the Enterprises' single-family mortgage loan risk assessments may enable the Enterprises to assess the full spectrum of asset information available for reserves and to facilitate sustainable homeownership to creditworthy borrowers.

NOW THEREFORE, U.S. Federal Housing FHFA, as conservator, hereby directs each Enterprise to prepare a proposal for consideration of cryptocurrency as an asset for reserves in their respective single-family mortgage loan risk assessments, without conversion of said cryptocurrency to U.S. dollars. Each Enterprise is directed to consider only cryptocurrency assets that can be evidenced and stored on a U.S.-regulated centralized exchange subject to all applicable laws. Additionally, each Enterprise is directed to consider additional risk mitigants per their own assessment, including adjustments for market volatility and ensuring sufficient risk-based adjustments to the share of reserves comprised of cryptocurrency. Prior to implementing any changes, each Enterprise must submit and receive approval from its Board of Directors prior to submitting to U.S. Federal Housing FHFA for review.

This Order is effective immediately and should be implemented as soon as reasonably practical.




William J. Pulte
Director, U.S. Federal Housing FHFA

6/25/25

Date



Pulte  @pulte · 2h


Today is a historic day in the cryptocurrency industry and the mortgage industry, whereby Fannie Mae and Freddie Mac are now positioned to involve Cryptocurrencies in Mortgages. Thank you President Trump for making the USA the crypto capital of the world!



Pulte  @pulte · 2h

Will be one of the best things I do in office



Pulte  @pulte · 2h

After significant studying, and in keeping with President Trump's vision to make the United States the crypto capital of the world, today I ordered the Great Fannie Mae and Freddie Mac to prepare their businesses to count cryptocurrency as an asset for a mortgage.

...

Capitol Hill has embraced Bitcoin

119th CONGRESS
1st Session

H. R. 3633

To provide for a system of regulation of the offer and sale of digital commodities by the Securities and Exchange Commission and the Commodity Futures Trading Commission, and for other purposes.

IN THE HOUSE OF REPRESENTATIVES

May 29, 2025

Mr. HILL of Arkansas (for himself, Mr. THOMPSON of Pennsylvania, Mr. CROSBY, Mr. ESMAN, Mr. JOHNSON of South Dakota, Mr. DAVIS of North Carolina, Mr. STEIN, Mr. TOWNS of New York, and Mr. DAWSON) introduced the following bill; which was referred to the Committee on Financial Services, and in addition to the Committee on Agriculture, for a period to be subsequently determined by the Speaker, in each case for consideration of such provisions as fall within the jurisdiction of the committee concerned

A BILL

To provide for a system of regulation of the offer and sale of digital commodities by the Securities and Exchange Commission and the Commodity Futures Trading Commission, and for other purposes.

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled,

SECTION 1. SHORT TITLE; TABLE OF CONTENTS.

(a) SHORT TITLE.—This Act may be cited as the “Digital Asset Market Clarity Act of 2025” or the “**CLARITY Act of 2025**”.

119th CONGRESS
1st Session

S. 394

To provide for the regulation of payment stablecoins, and for other purposes.

IN THE SENATE OF THE UNITED STATES

February 4, 2025

Mr. HENRY (for himself, Mr. SCOTT of South Carolina, Mrs. GILLIBRAND, and Mr. LUNDIN) introduced the following bill; which was read twice and referred to the Committee on Banking, Housing, and Urban Affairs

A BILL

To provide for the regulation of payment stablecoins, and for other purposes.

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled,

SECTION 1. SHORT TITLE.

This Act may be cited as the “Guiding and Establishing National Innovation for U.S. Stablecoins of 2025” or the “**GENIUS Act of 2025**”.

Clarity Act

118th CONGRESS
2d Session

S. 4912

To establish a Strategic Bitcoin Reserve and other programs to ensure the transparent management of Bitcoin holdings of the Federal Government, to offset costs utilizing certain resources of the Federal Reserve System, and for other purposes.

IN THE SENATE OF THE UNITED STATES

July 31, 2024

Ms. LUDENS introduced the following bill; which was read twice and referred to the Committee on Banking, Housing, and Urban Affairs

A BILL

To establish a Strategic Bitcoin Reserve and other programs to ensure the transparent management of Bitcoin holdings of the Federal Government, to offset costs utilizing certain resources of the Federal Reserve System, and for other purposes.

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled,

SECTION 1. SHORT TITLE.

This Act may be cited as the “Boosting Innovation, Technology, and Competitiveness through Optimized Investment Nationwide Act of 2024” or the “**BITCOIN Act of 2024**”.

Genius

Bitcoin Act

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A map of the United States showing the political affiliation of its 50 states. The map uses a color scheme where blue indicates Democratic control and red indicates Republican control. Most states are colored blue, with a few states in the Northeast and South colored red. The map includes state boundaries and the names of the states in small text.

164
Total Measures
40 States

17
Live SBR Proposals
8 States

Source: bitcoinlaws.io

International Governments have embraced Bitcoin



Frank Corva @frankcorva · May 29

British MP and Prime Minister hopeful @Nigel_Farage says his new bill will:

- ⚡ Lower the cap gains rate on **bitcoin** and digital assets
- ⚡ Establish an SBR for the UK
- ⚡ End unlawful debanking

Vladimir Putin: "For example, Bitcoin, who can prohibit it? Nobody. Who can prohibit the use of other electronic means of payment? Nobody. Because these are new technologies and no matter what happens to the dollar, these tools will develop one way or another because everyone will strive to reduce costs and increase reliability."

The Bitcoin Office

@bitcoinofficesv

The National Bitcoin Office (ONBTC) of El Salvador under President @nayibbukele
| MOTTO: excellence only

📍 San Salvador 🌐 bitcoin.gob.sv 📅 Joined November 2022



Bitcoin MENA Conference 🏆 📅
@bitcoinmenaconf

🇦🇪 UAE leads the way for #Bitcoin:

- 🌟 No capital gains tax
- 🌟 No tax on #Bitcoin transactions
- 🌟 BTC salaries approved in Dubai



gmcbbhutan @gmcbbhutan

Bhutan's Gelephu Mindfulness City Pioneers Adoption of BTC, ETH and BNB and Other Digital Assets in City's Strategic Reserves.



Pakistan Crypto Council @cryptocouncilpk

In a historic first, Pakistan's Minister of State for Crypto & Blockchain, @BilalBinSaqib, concluded a landmark visit to the United States — announcing Pakistan's Strategic Bitcoin Reserve and forging deeper bilateral cooperation on digital assets, blockchain regulation, and financial innovation.



Bitcoin Magazine @BitcoinMagazine · Jun 17

NEW: **Ukraine** introduces bill for **Bitcoin** Reserve in Parliament 🇺🇦



Conor McGregor @TheNotoriousMMA

First man to win two belts in the cage.

First fighter to walk in as president.

First president to put Bitcoin on Europe's balance sheet.

Ireland leads. Europe watches.

The Crypto Industry has embraced Bitcoin



Paolo Ardoino 🗨️ @paoloardoino · Jun 12
Math is the only certainty in the entire universe.
Bitcoin is Math money.



CZ 💎 **BNB** @cz_binance · Feb 26
No need to panic, **bitcoin** won't die. 🙏



Charles Hoskinson @IOHK_Charles ·
Replying to @ercwl
Cardano might even buy some **Bitcoin**



Brian Armstrong @brian_armstrong · Jun 12
Bitcoin could be the **reserve** currency of the world.



H.E. Justin Sun 🙌 @justinsuntron · Apr 25
Bitcoin is the future.



Tyler Winklevoss @tyler · Mar 3
I have nothing against XRP, SOL, or ADA but I do not think they are suitable for a **Strategic Reserve**. Only one digital asset in the world right now meets the bar and that digital asset is **bitcoin**.



Richard Teng @RichardTeng · Jan 27
Bitcoin in 2025: stronger, more adopted, and increasingly seen as a store of value.



Coinbase @coinbase

"Bitcoin is a nice check and balance on deficit spending and inflation, because if ever gets too out of hand, people will flee to bitcoin for safety."

—@brian_armstrong
Davos 2025, Switzerland



Brad Garlinghouse @bgarlinghouse

The Skull of Satoshi was originally built to call attention to blockchain energy usage, and today it's a symbol and reminder of Bitcoin's incredible staying power to many around the world (including me!).

As crypto and blockchain technologies become widely used, respected and understood – it's past time that we set aside our differences and work together to move the industry forward. I hope this gesture continues to remind folks that we (BTC, XRP, and other crypto communities) have more in common than we think.



Preferred Equity Strategy

Michael Saylor, Executive Chairman

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STRD (Stride) Preferred Stock

10% Cash Dividend Coupon with Strong Collateral Coverage

Investment Highlights

- 10% annual cash dividend coupon (~5x the S&P 500 average yield)
- Initial offering: \$85 per share (effective 11.8% yield at launch)

Investor Demand

- Upsized initial offering from \$250M to \$1B
- 12% price return since launch (vs. 0% median for all preferreds) ⁽¹⁾
- \$40M average daily trading volume (vs. \$0.3M median) ⁽²⁾

Targeting

Yield-focused investors seeking high yield with strong collateral coverage



10% Cash Yield @
Stated Amount

Quarterly Cash Dividends



10% p.a.

Effective Yield

10.5%

as of July 3, 2025

BTC Rating

5.6x

as of July 3, 2025

Note: Includes all U.S. dollar convertible preferred and non-convertible preferred securities offered since January 2015. Excludes mandatory convertible preferreds, unlisted securities, and closed end funds (Sample size = 731). (1) Price return since STRD initial pricing on June 6, 2025. (2) Average trading volume since STRD initial pricing on June 6, 2025 multiplied by face value. Past performance is not indicative of future results.

STRK (Strike) Preferred Stock

8% Dividend Coupon Plus MSTR Exposure Through Conversion Rights

Investment Highlights

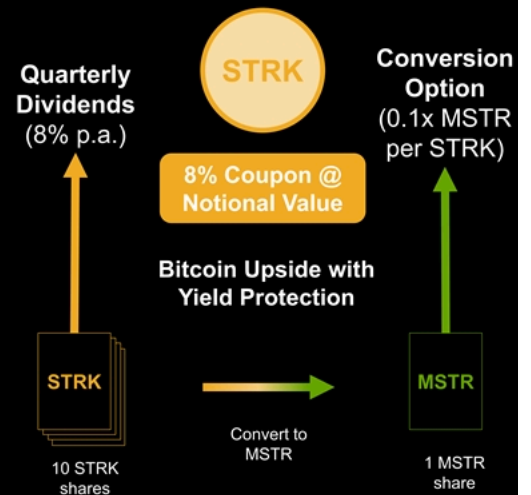
- 8% annual dividend (~4x the S&P 500 average yield)
- Convertible to common stock (0.1 shares per preferred)
- Initial offering: \$80 per share (effective 10% yield at launch)

Investor Demand

- 51% price return since launch (vs. -3% median for all preferreds)⁽¹⁾
- \$42M average daily trading volume (vs. \$0.4M median)⁽²⁾

Targeting

Growth-oriented income investors seeking Bitcoin exposure with yield protection



Conversion Value at Different MSTR Prices:

MSTR @ \$500
0.5x notional value

MSTR @ \$1,000
1.0x notional value

MSTR @ \$5,000
5.0x notional value

Effective Yield
6.6%
as of July 3, 2025

BTC Rating
6.2x
as of July 3, 2025

Note: Includes all U.S. dollar convertible preferred and non-convertible preferred securities offered since January 2015. Excludes mandatory convertible preferreds, unlisted securities, and closed end funds (Sample size = 731). (1) Price return since STRK initial pricing on January 31, 2025. (2) Average trading volume since STRK initial pricing on January 31, 2025, multiplied by face value. Past performance is not indicative of future results.

STRF (Strife) Preferred Stock

10% Cash Dividend Coupon with Enhanced Payment Protection Features

Investment Highlights

- 10% annual cash dividend coupon (~5x the S&P 500 average yield)
- Escalating dividend protection (1% increase per missed payment; 18% cap)
- Initial offering: \$85 per share (effective 11.8% yield at launch)

Investor Demand

- 38% price return since launch (vs. -3% median for all preferreds) ⁽¹⁾
- \$36M average daily trading volume (vs. \$0.4M median) ⁽²⁾

Targeting

Income-focused investors seeking premium yield with enhanced payment protection

Effective Yield
8.5%
as of July 3, 2025

BTC Rating
7.1x
as of July 3, 2025



10% Cash Yield @
Stated Amount

Quarterly Cash Dividends



10% p.a.



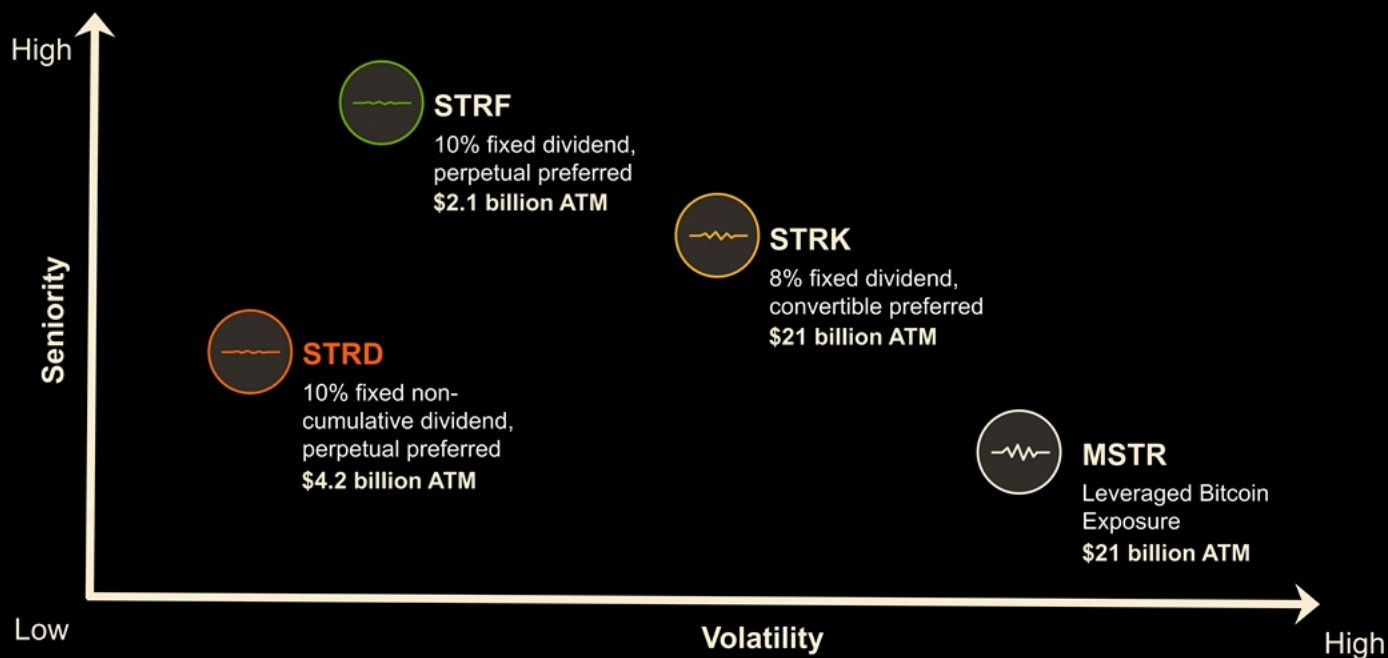
Enhanced Protection



Escalation Mechanism
(1% increase per missed payment; 18% cap)

Note: Includes all U.S. dollar convertible preferred and non-convertible preferred securities offered since January 2015. Excludes mandatory convertible preferreds, unlisted securities, and closed end funds (Sample size = 731). (1) Price return since STRF initial pricing on March 21, 2025. (2) Average trading volume since STRF initial pricing on March 21, 2025 multiplied by face value. Past performance is not indicative of future results.

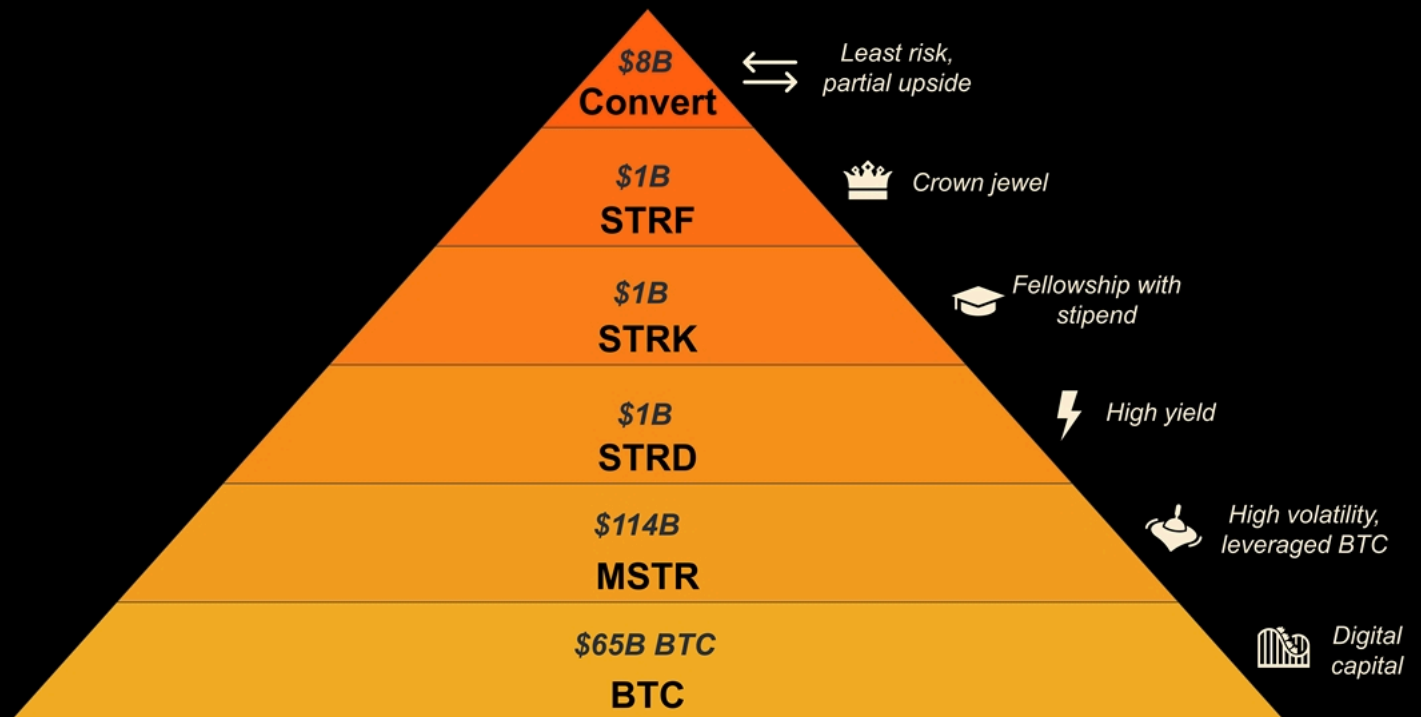
Seniority & Volatility of our Securities



Note: Information presented on this slide is provided for illustrative purposes only. Volatility is based on historical volatility with respect to all securities. Past performance is not indicative of future results.

Str

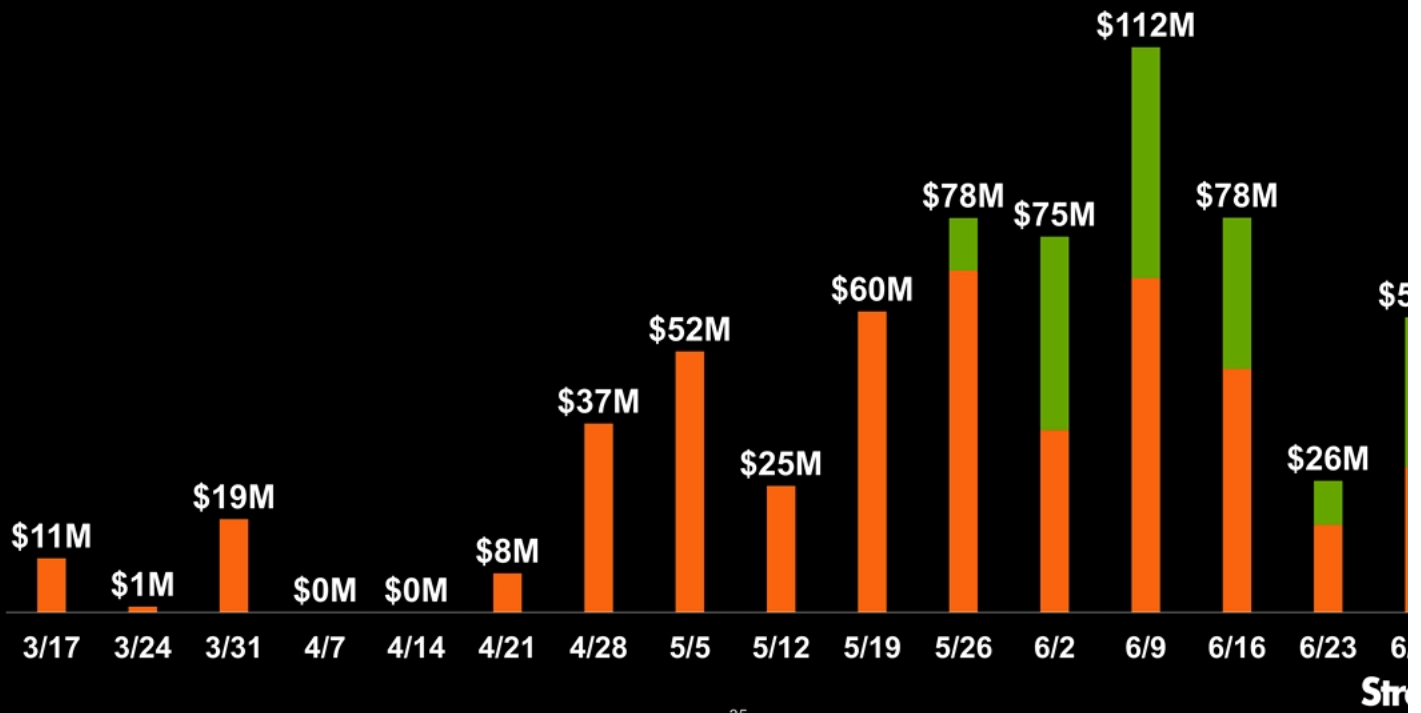
Building our Capital Structure on a Foundation of Bitcoin



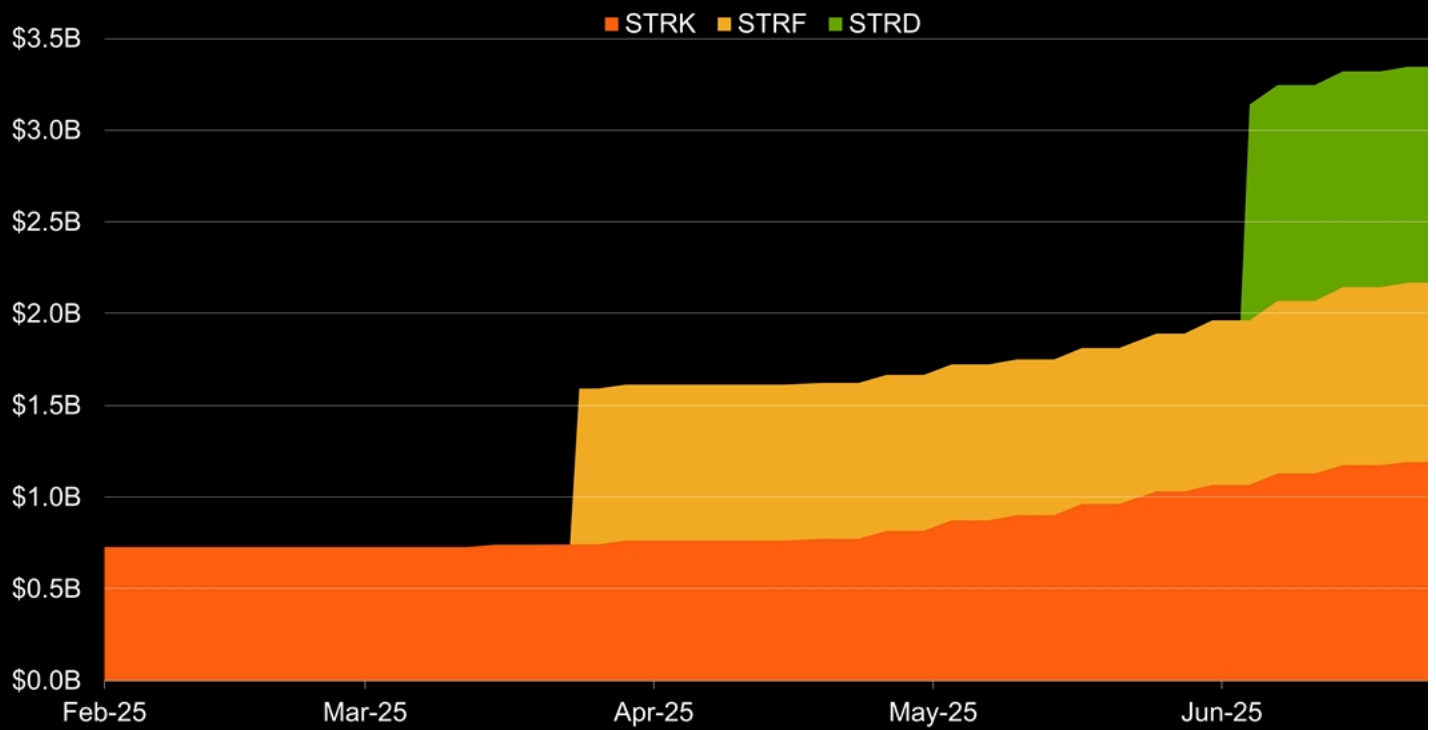
Note: Current outstanding amount shown as of July 3, 2025.

\$640M Raised Cumulatively through STRK & STRF ATMs

■ STRK ■ STRF

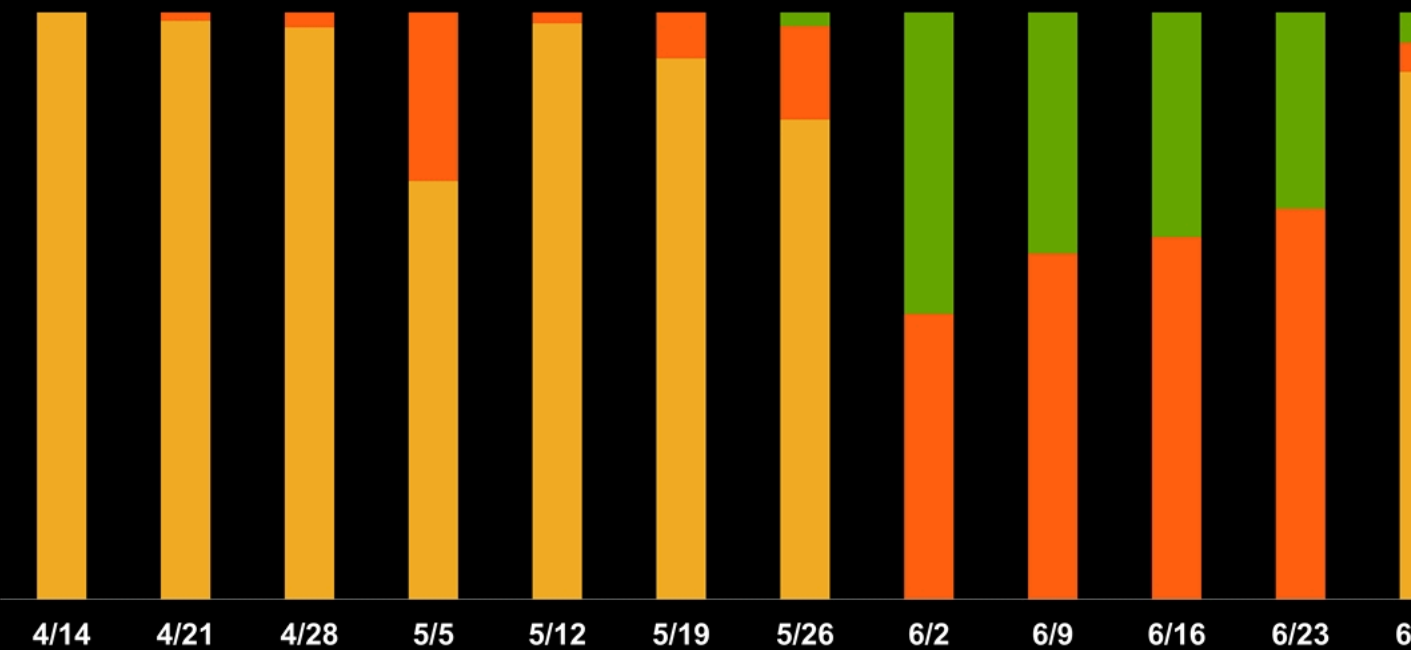


Notional Value Outstanding of our Preferred Securities

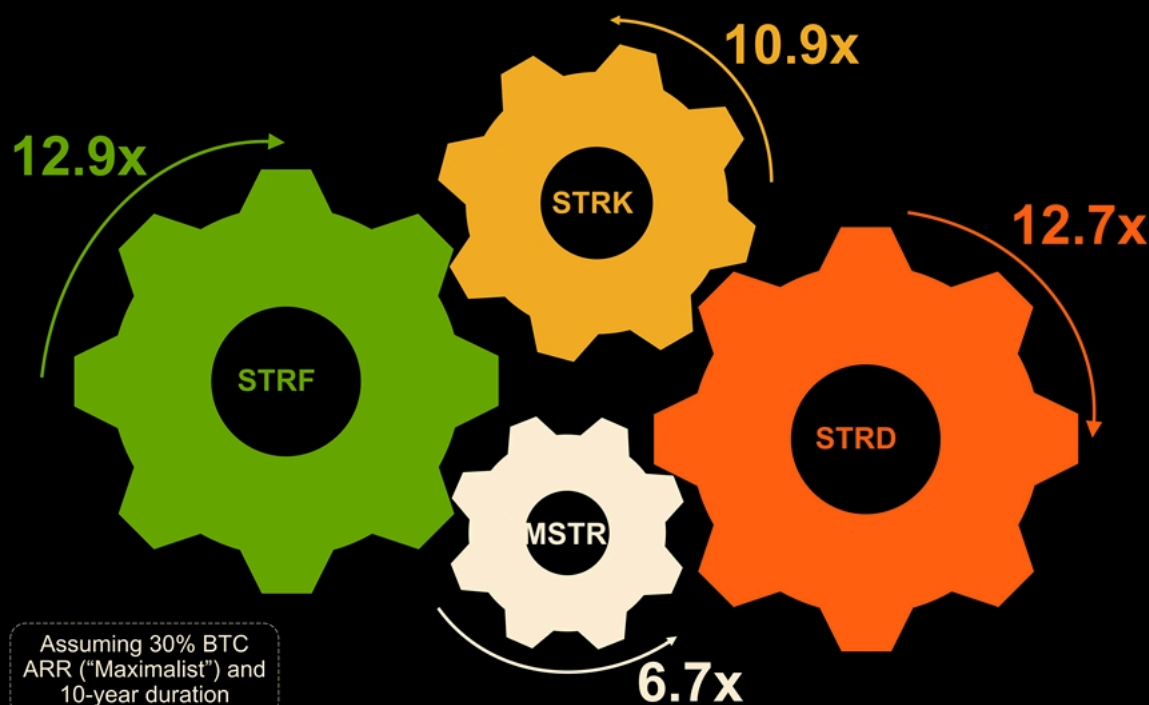


Concurrent ATMs drive Optionality

% Weekly ATM Split: ■ MSTR ■ STRK ■ STRF



Quadruple Strategy to Generate BTC Torque



- Daily rebalancing ATM parameters
- Execution of ATM minute-by-minute
- Synchronized BTC Acquisition
- Continuous ability BTC Yield & BTC

Note: Price assumptions as of July 3, 2025. Considering no fees or transaction costs. Information presented on this slide is provided for illustrative purposes only. Actual results may vary materially from these illustrative results.

BTC KPIs Illustration for \$100M issuance of different securities

Assuming 30% BTC
ARR ("Maximalist") and
10-year duration

	MSTR	STRK	STRD	STRF
BTC KPIs				
BTC Yield	0.07%	0.10%	0.15%	0.15%
BTC Gain	447	759	917	917
BTC \$ Gain	\$49	\$83	\$100	\$100
BTC Valuation				
BTC \$ Income	\$622	\$1,003	\$1,174	\$1,194
BTC \$ Value	\$671	\$1,086	\$1,274	\$1,294
BTC Torque	6.7x	10.9x	12.7x	12.9x

All four securities are accretive and generate positive BTC \$ Income, BTC \$ Value, and BTC Torque. BTC Torque is higher for less dilutive, more debt-like instruments.

Note: Price assumptions as of July 3, 2025. Considering no fees or transaction costs. Information presented on this slide is provided for illustrative purposes only. Actual results may vary materially from these illustrative results.

BTC Torque Comparison

BTC Torque is BTC \$ Value/BTC \$ Capital. BTC \$ Value is BTC \$ Gain + BTC \$ Income.

Assuming 10-year duration

BTC ARR %	MSTR	STRK	STRD	STRF
Skeptic: 0%	0.5x	0.2x	0.0x	0.2x
Trader: 10%	1.3x	1.6x	1.5x	1.7x
Investor: 20%	3.0x	4.6x	5.1x	5.3x
Maximalist: 30%	6.7x	10.9x	12.7x	12.9x
Double Maxi: 40%	14.1x	23.4x	27.9x	28.1x
Triple Maxi: 50%	28.1x	47.2x	56.6x	56.8x

Note: Price assumptions as of July 3, 2025. Considering no fees or transaction costs. Information presented on this slide is provided for illustrative purposes only. Actual results may vary materially from these illustrative results.

Str

Strategy Liabilities and Capital Structure Today

Assuming \$109,000 BTC Price, 50% BTC Volatility, and 0% BTC ARR ("Skeptic")

As of July 3, 2025	Notional (\$M)	Cum. Notional (\$M)	Duration (Yrs) ⁽¹⁾	BTC Rating	BTC Risk ⁽²⁾	BTC Credit ⁽³⁾	Market Credit Spread ⁽⁴⁾	Sp. Prem
<u>Debt:</u>								
Convertible 2028	\$1,010	\$1,010	2.2	64.5x	0.00%	0 bps	270 bps	270
Convertible 2030 (0.000%)	\$2,000	\$3,010	2.7	21.6x	0.04%	1 bps	825 bps	824
Convertible 2029	\$3,000	\$6,010	2.9	10.8x	0.90%	31 bps	825 bps	794
Convertible 2030 (0.625%)	\$800	\$7,414	3.2	8.8x	2.37%	75 bps	240 bps	165
Convertible 2031	\$604	\$7,414	3.2	8.8x	2.37%	75 bps	1000 bps	925
Convertible 2032	\$800	\$8,214	4.0	7.9x	5.63%	147 bps	900 bps	753
Total Debt	\$8,214	\$8,214		7.9x				
<u>Preferred Stock:</u>								
STRF	\$1,007	\$9,221	12.8	7.1x	42.05%	427 bps	410 bps	-17
STRK	\$1,220	\$10,441	16.1	6.2x	53.50%	477 bps	480 bps	3
STRD	\$1,176	\$11,617	10.5	5.6x	40.09%	487 bps	610 bps	123
Total Preferred Stock	\$3,403	\$11,617		5.2x				
Total Debt & Pref. Stock	\$11,617	\$11,617		5.2x				

Note: As of July 3, 2025. Information presented on this slide is provided for illustrative purposes only. Actual results may vary materially from these illustrative results. BTC Rating does not represent a rating from any rating agency and is equivalent to a "rating" in the traditional financial context. BTC Rating does not account for potential cross defaults under our debt obligations.

(1) Sooner of the stated maturity date or the put date for converts. Macaulay Duration for preferred stock.

(2) Probability of an instrument having a BTC Rating less than 1 at the end of its Duration, using a lognormal distribution modeling of bitcoin's price adjusted for BTC ARR and BTC Volatility assumptions.

(3) Credit spread necessary to offset BTC Risk. Calculated by annualizing BTC Risk assuming same probability each year of BTC Rating falling below 1 and assuming no recovery. BTC Credit = $(-\ln(1 - \text{BTC Risk}) \times \text{Duration})$.

(4) Source: Bloomberg, Kynex. Benchmark rate used: SOFR for converts; UST 10Y for preferred stock. Credit spreads for convertible notes and STRK are calculated assuming a 0.50% borrow cost and 60% implied volatility.

Str

Strategy Liabilities and Capital Structure Today

Assuming \$109,000 BTC Price, 40% BTC Volatility, and 0% BTC ARR ("Skeptic")

As of July 3, 2025	Notional (\$M)	Cum. Notional (\$M)	Duration (Yrs) ⁽¹⁾	BTC Rating	BTC Risk ⁽²⁾	BTC Credit ⁽³⁾	Market Credit Spread ⁽⁴⁾	Sp. Prem
Debt:								
Convertible 2028	\$1,010	\$1,010	2.2	64.5x	0.00%	0 bps	270 bps	270
Convertible 2030 (0.000%)	\$2,000	\$3,010	2.7	21.6x	0.00%	0 bps	825 bps	825
Convertible 2029	\$3,000	\$6,010	2.9	10.8x	0.08%	3 bps	825 bps	822
Convertible 2030 (0.625%)	\$800	\$7,414	3.2	8.8x	0.37%	12 bps	240 bps	228
Convertible 2031	\$604	\$7,414	3.2	8.8x	0.37%	12 bps	1000 bps	988
Convertible 2032	\$800	\$8,214	4.0	7.9x	1.37%	35 bps	900 bps	865
Total Debt	\$8,214	\$8,214		7.9x				
Preferred Stock:								
STRF	\$1,007	\$9,221	12.8	7.1x	25.70%	233 bps	410 bps	177
STRK	\$1,220	\$10,441	16.1	6.2x	36.66%	284 bps	480 bps	196
STRD	\$1,176	\$11,617	10.5	5.6x	24.86%	271 bps	610 bps	339
Total Preferred Stock	\$3,403	\$11,617		5.2x				
Total Debt & Pref. Stock	\$11,617	\$11,617		5.2x				

Note: As of July 3, 2025. Information presented on this slide is provided for illustrative purposes only. Actual results may vary materially from these illustrative results. BTC Rating does not represent a rating from any rating agency and is equivalent to a "rating" in the traditional financial context. BTC Rating does not account for potential cross defaults under our debt obligations.

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(4) Source: Bloomberg, Kynex. Benchmark rate used: SOFR for converts; UST 10Y for preferred stock. Credit spreads for convertible notes and STRK are calculated assuming a 0.50% borrow cost and 60% implied volatility.

Str

Strategy Liabilities and Capital Structure Today

Assuming \$109,000 BTC Price, 50% BTC Volatility, and 30% BTC ARR ("Maximalist")

As of July 3, 2025	Notional (\$M)	Cum. Notional (\$M)	Duration (Yrs) ⁽¹⁾	BTC Rating	BTC Risk ⁽²⁾	BTC Credit ⁽³⁾	Market Credit Spread ⁽⁴⁾	Sp. Pref.
Debt:								
Convertible 2028	\$1,010	\$1,010	2.2	64.5x	0.00%	0 bps	270 bps	270
Convertible 2030 (0.000%)	\$2,000	\$3,010	2.7	21.6x	0.00%	0 bps	825 bps	825
Convertible 2029	\$3,000	\$6,010	2.9	10.8x	0.03%	1 bps	825 bps	824
Convertible 2030 (0.625%)	\$800	\$7,414	3.2	8.8x	0.11%	4 bps	240 bps	236
Convertible 2031	\$604	\$7,414	3.2	8.8x	0.11%	4 bps	1000 bps	996
Convertible 2032	\$800	\$8,214	4.0	7.9x	0.27%	7 bps	900 bps	893
Total Debt	\$8,214	\$8,214		7.9x				
Preferred Stock:								
STRF	\$1,007	\$9,221	12.8	7.1x	0.95%	7 bps	410 bps	403
STRK	\$1,220	\$10,441	16.1	6.2x	1.03%	6 bps	480 bps	474
STRD	\$1,176	\$11,617	10.5	5.6x	1.40%	13 bps	610 bps	597
Total Preferred Stock	\$3,403	\$11,617		5.2x				
Total Debt & Pref. Stock	\$11,617	\$11,617		5.2x				

Note: As of July 3, 2025. Information presented on this slide is provided for illustrative purposes only. Actual results may vary materially from these illustrative results. BTC Rating does not represent a rating from any rating agency and is equivalent to a "rating" in the traditional financial context. BTC Rating does not account for potential cross defaults under our debt obligations.

(1) Sooner of the stated maturity date or the put date for converts. Macaulay Duration for preferred stock.

(2) Probability of an instrument having a BTC Rating less than 1 at the end of its Duration, using a lognormal distribution modeling of bitcoin's price adjusted for BTC ARR and BTC Volatility assumptions.

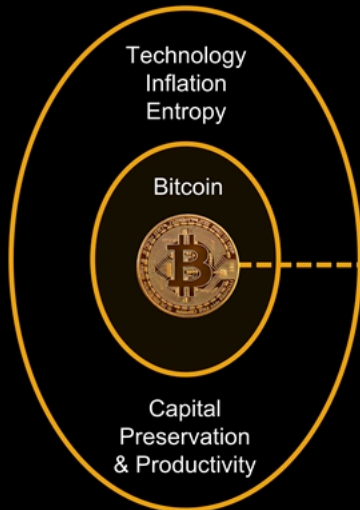
(3) Credit spread necessary to offset BTC Risk. Calculated by annualizing BTC Risk assuming same probability each year of BTC Rating falling below 1 and assuming no recovery. BTC Credit = $(-\ln(1 - \text{BTC Risk}) \times \text{Duration})$.

(4) Source: Bloomberg, Kynex. Benchmark rate used: SOFR for converts; UST 10Y for preferred stock. Credit spreads for convertible notes and STRK are calculated assuming a 0.50% borrow cost and 60% implied volatility.

Str

Strategy enables a wide variety of securities based on Bitcoin

Macro Economy



Bitcoin

\$2+ Trillion Asset Class

MSTR Treasury Operations



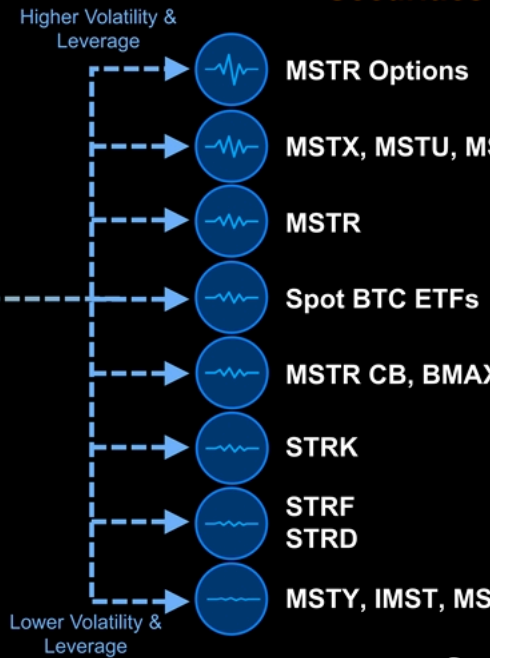
MSTR Bitcoin Reserves



597,325 BTC⁽¹⁾

~\$65B USD

Securities



(1) As of July 7, 2025.

~97% of Institutional Capital is Mandated to Equity & Credit

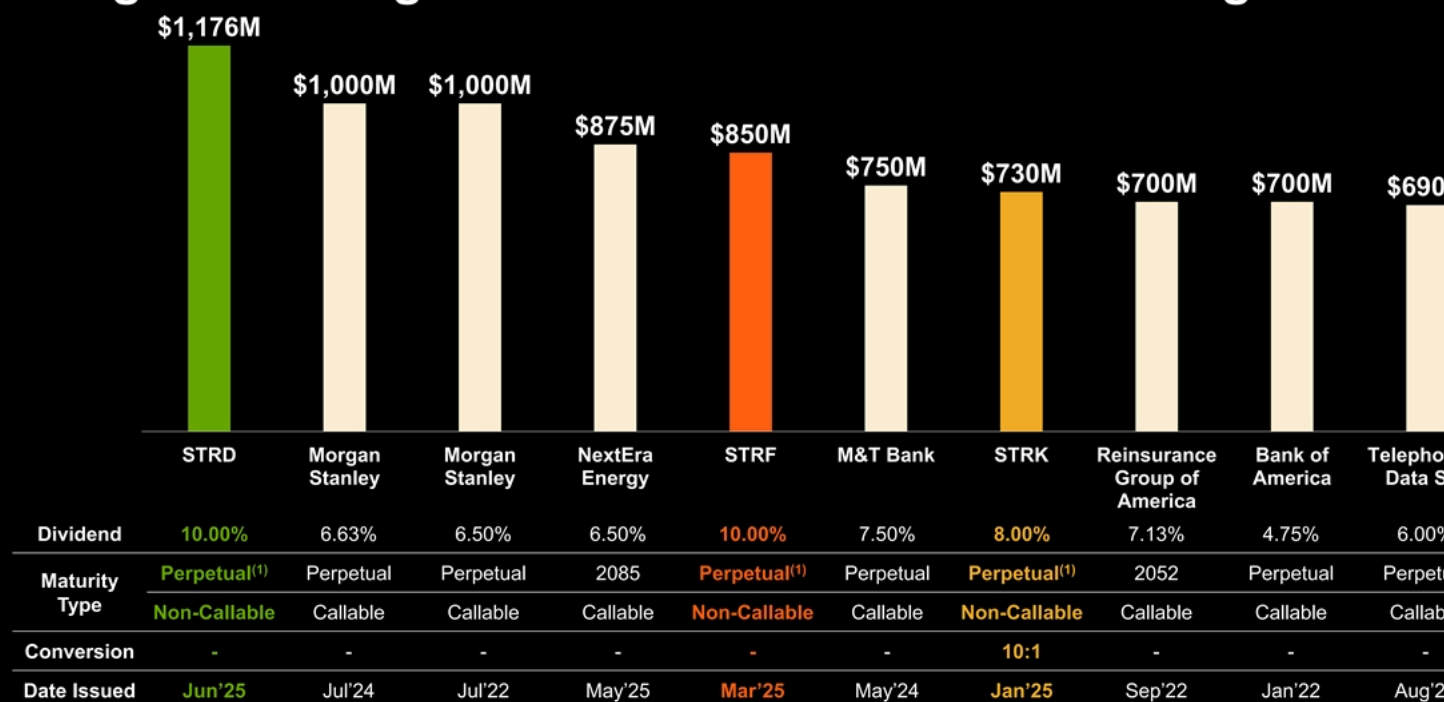


~30x

more institutional capital available for BTC Equity and Credit compared to BTC in Commodity form.

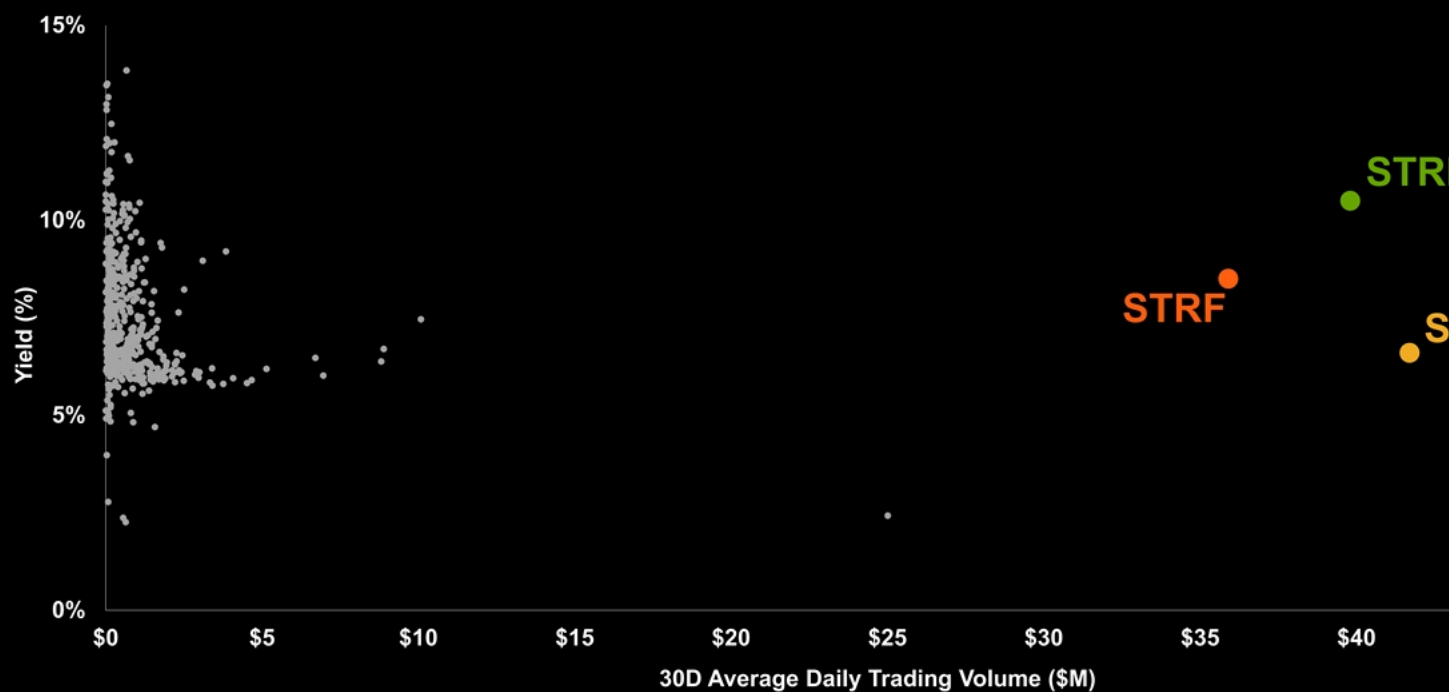
Note: MSCI, PensionsAge, Invesco, NAIC, Global SWF, Funds Europe (2023–2025). Estimates include institutional mandates across public equity, credit, and commodities.

Largest Offerings of Preferred Securities since August 2021



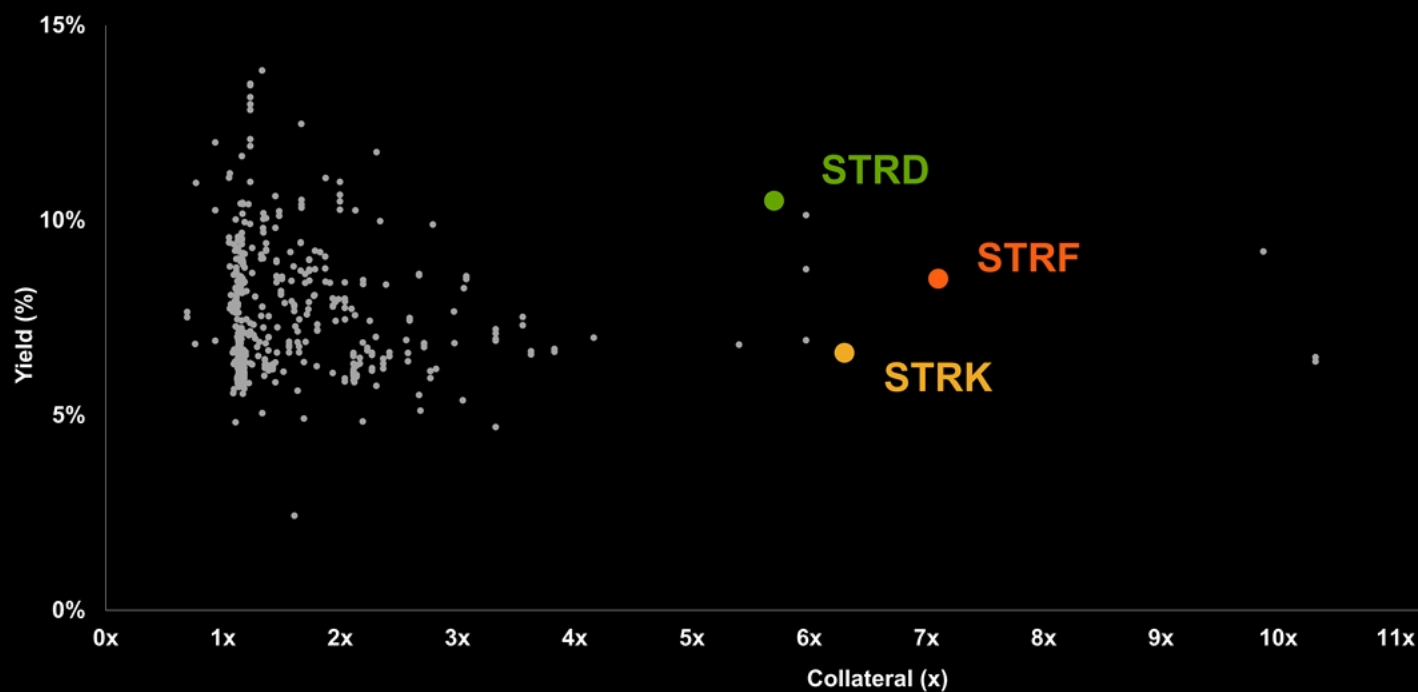
Source: Bloomberg. Includes all U.S. dollar convertible preferred and non-convertible preferred securities offered since August 2021. Excludes mandatory convertible preferred, unlisted securities, and closed end funds. Notional size shown (calculated as par amount multiplied by shares issued and outstanding).
 (1) Subject to fundamental change repurchase and redemption provisions.

Our Preferred Stocks offer Superior Yield and Liquidity



Source: Bloomberg as of 7/3/2025.
Preferreds includes exchange-listed, USD preferreds issued by U.S. companies, >\$50M outstanding. Excludes mandatory convertibles, securities without an observable price, securities with current yields >50% or <-10% (n=517).

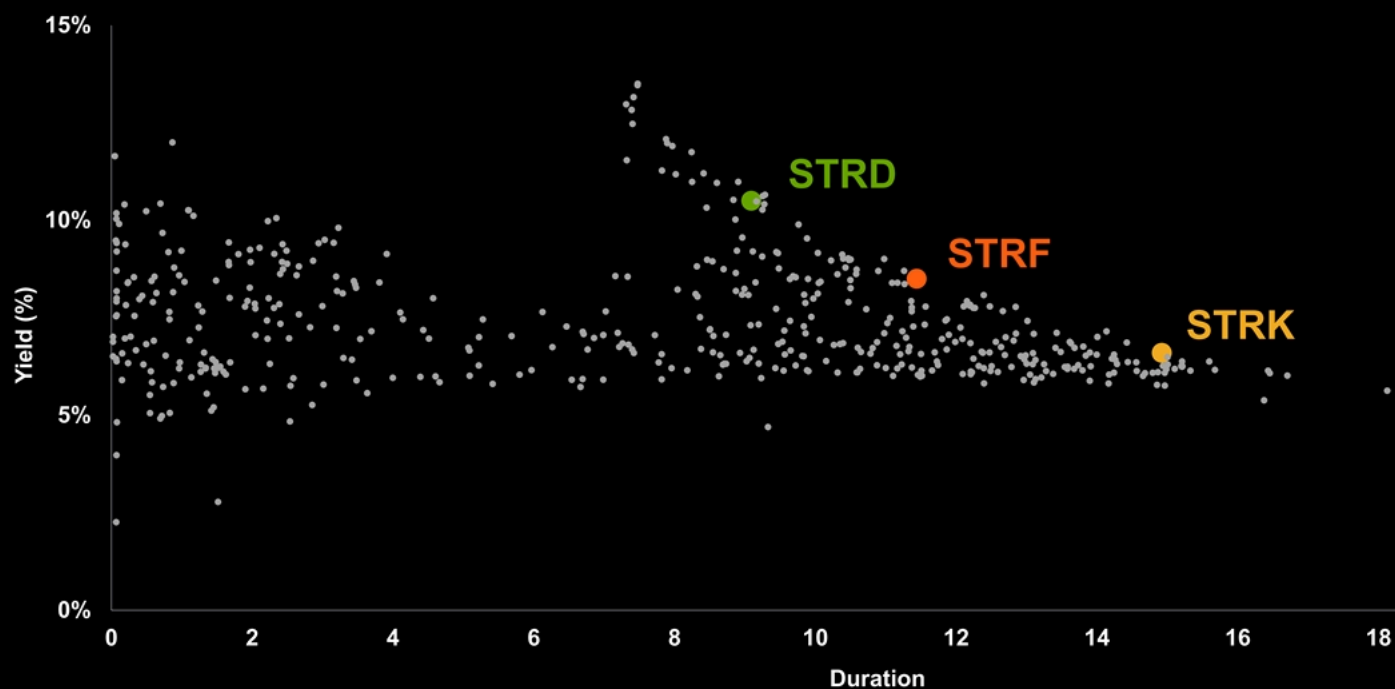
Our Preferred Stocks offer Superior Yield and Collateral



Source: Bloomberg as of 7/3/2025.

Preferreds includes exchange-listed, USD preferreds issued by U.S. companies, >\$50M outstanding. Excludes mandatory convertibles, securities without an observable price, securities with current yields >50% or <-10% (n=517).
Collateral is defined as Assets / (Debt + Pref + Deposits + Insurance Reserves) (as applicable), or as FCF / Annual Dividends for Dividend Paying Stocks.

Our Preferred Stocks offer Superior Yield and Duration



Preferreds includes exchange-listed, USD preferreds issued by U.S. companies, >\$50M outstanding. Excludes mandatory convertibles, securities without an observable price, securities with current yields >50% or <-10%, Excludes securities with negative duration (n=493). Duration is defined as Effective Duration, where available, or as Modified Duration.

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ETF Market Comparisons

Asset Class	Ticker	Net Assets	Yield ⁽¹⁾	Volatility ⁽²⁾	Fees	Liquidity ⁽³⁾	Duration ⁽⁴⁾
Preferred Equity	PFF	\$14 B	7%	11%	0.46%	\$122 M	5.3
	PGX	\$4 B	6%	9%	0.51%	\$87 M	10
	FPE	\$6 B	6%	8%	0.85%	\$28 M	5.1
	PGF	\$1 B	6%	10%	0.54%	\$3 M	12
	PSK	\$1 B	6%	9%	0.45%	\$6 M	5.3
High Yield Bonds	HYG	\$17 B	6%	8%	0.49%	\$4 B	2.1
	USHY	\$24 B	7%	8%	0.08%	\$561 M	2.1
	JNK	\$8 B	7%	9%	0.40%	\$518 M	3.1
Loans	BKLN	\$7 B	7%	6%	0.65%	\$369 M	~0.5
	SRLN	\$7 B	8%	7%	0.70%	\$261 M	~0.5
STRD		\$1 B	11%	21%	-	\$40 M	9.1

Source: CapIQ as of July 3, 2025.

(1) 30-Day SEC Yield. (2) 90-day realized volatility. (3) 90-day ADTV (4) Effective Duration (5) Effective Duration not provided; Data reflects Category Average Effective Duration.

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Universe of Comparable Investible Assets

Asset Class	# of Securities	Aggregate Outstanding ⁽⁷⁾	Yield	Duration	Collateral ⁽⁸⁾	Liquidity
U.S. Treasury ⁽¹⁾	497	\$28.3 trillion	4.1%	5.9	N/A	\$2 billion
Agency MBS ⁽²⁾	35	\$9.2 trillion	5.0%	6.1	1.3x	\$10 billion
IG Bonds ⁽³⁾	12,263	\$5.0 trillion	5.0%	6.8	2.1x	\$9 billion
Junk Bonds ⁽⁴⁾	3,571	\$2.6 trillion	7.0%	2.8	1.9x	\$3 billion
Preferreds ⁽⁵⁾	517	\$179 billion	7.7%	7.2	1.7x	\$1 billion
Dividend Paying Stocks ⁽⁶⁾	1,378	\$48 trillion	3.3%	N/A	4.6x	\$200 million
STRD		\$1.2 billion	10.5%	9.1	5.2x	\$40 million

Source: Bloomberg, FactSet, SIFMA as of July 3, 2025. Please refer Appendix for detailed notes
Duration is means Effective Duration, where available, or as Modified Duration, as each term is defined by Bloomberg. Collateral is defined as Assets / (Debt + Pref + Deposits + Insurance Reserves) (as applicable), or as FCF / Annual Dividends for Dividend Paying Stocks.

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Our Capital Engine: Principles Guiding ATM Activities

- **We treat each class of security investors with equal respect**

Each security along with its related ATM program is tailored to meet the needs of a particular type of investor managing a pool of capital with specific mandates and objectives.

- **We enhance liquidity to support both entry and exit**

Our programs are designed to support market function, not pressure it

- **We sell into strength and step aside in weakness**

Execution is dynamic and responsive to real-time market signals

- **We issue with purpose and recalibrate continuously**

Activity is guided by investor demand, market depth, and strategic alignment

- **We create long-term value for all stakeholders through thoughtful execution**

All ATM activity is designed to support the entire capital stack through intelligent bitcoin acquisition and disciplined market engagement

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Strategy[₿]

Appendix

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Notes on “Universe of Comparable Investable Assets” Slide

- 1) U.S. Treasuries >\$50M outstanding per FactSet (n=497). Yield to Worst and Effective Duration reported from Bloomberg U.S. Treasury Index (LUATTRUU). Liquidity calculated as 2025 YTD U.S. Treasury Security ADTV as reported by SIFMA (\$1.1 trillion), divided by number of securities in sample.
- 2) MBS number of securities shows the estimated number of active TBA Contracts. Yield To Worst and Effective Duration reported from U.S. Mortgage Backed Security Index (LUMSTRUU). Liquidity calculated as 2025 YTD Agency MBS ADTV (\$354 billion) as reported by SIFMA, divided by the estimated number of active and prior TBA contracts. Collateral estimated based on average of Weighted Average LTV of LUMSTRUU.
- 3) IG Bonds includes USD corporate bonds issued by U.S. companies, >\$50M outstanding. Yield To Worst and Effective Duration reported from Bloomberg U.S. Corporate Investment Grade Index (LUACTRUU). Collateral and Liquidity based on sample of outstanding bonds >\$2B outstanding (n=497).
- 4) Junk Bonds includes USD corporate bonds issued by U.S. companies, >\$50M outstanding. Yield To Worst and Effective Duration reported from Bloomberg U.S. Corporate High Yield Index (LF98TRUU). Collateral and Liquidity based on sample of outstanding bonds >\$1B outstanding (n=579).
- 5) Preferreds includes exchange-listed, USD preferreds issued by U.S. companies, >\$50M outstanding. Excludes: mandatory convertible, securities without an observed price, current yields >50% or <-10% (n=517).
- 6) Includes U.S. domiciled public dividend paying common stocks (n=1,378). Yield represents Dividend Yield. Collateral represents Free Cash Flow per share divided by Dividend per share. Liquidity represents 1-month average daily traded value.
- 7) Aggregate face amount for fixed income, aggregate liquidation preference for preferred securities, aggregate market cap for equities.
- 8) Calculated as sample average of Total Assets / (Total Debt + Pref + Deposits + Insurance Reserves) (as applicable) at the issuer level, unless otherwise noted, and the samples described in notes above.
- 9) For Treasuries Liquidity calculated as 2025 YTD U.S. Treasury Security ADTV as reported by SIFMA (\$1.1 trillion), divided by number of securities in sample as described in Note (1) above. For MBS, Liquidity calculated as 2025 YTD Agency MBS ADTV (\$354 billion) as reported by SIFMA, divided by the estimated number of active and prior liquid TBA contracts, as TBA market serves as primary source of liquidity in MBS market. For IG Bonds and Junk Bonds, equal to sample average of 3-Month TRV multiplied by Par Value, based on samples described in (3) and (4). For Preferred, equal to 1-Month Average Daily Trading Volume based on sample described in (5).

Important Information about KPIs used in this Presentation

BTC Yield is a key performance indicator ("KPI") that represents the percentage change, during a period, of the ratio between the Company's bitcoin holdings and Assumed Diluted Shares Outstanding, where:

- "Assumed Diluted Shares Outstanding" refers to the aggregate of our Basic Shares Outstanding as of the dates presented plus all additional shares that would result from the assumed conversion of all outstanding convertible notes and convertible preferred stock, exercise of all outstanding stock option awards, and settlement of all outstanding restricted stock units and performance stock units as of such dates. Assumed Diluted Shares Outstanding is not calculated using the treasury method. Assumed Diluted Shares Outstanding does not take into account any vesting conditions (in the case of equity awards), the exercise price of any stock option awards or any contractual conditions limiting the convertibility of convertible debt instruments.
- "Basic Shares Outstanding" reflects the actual class A common stock and class B common stock outstanding as of the dates presented. For purposes of this calculation, outstanding shares of such stock are deemed to include shares, if any, that were sold under at-the-market equity offering programs, that were to be sold pursuant to options that had been exercised or restricted stock units that have vested or that were to be issued with respect to conversion requests received with respect to convertible securities, but which in each case were pending issuance as of the dates presented.

BTC Gain is a KPI that represents the number of bitcoins held by the Company at the beginning of a period multiplied by the BTC Yield for such period.

BTC \$ Gain is a KPI that represents the dollar value of the BTC Gain calculated by multiplying the BTC Gain by the market price of bitcoin. For determining BTC Gain QTD and YTD, unless otherwise specified, the Company uses the current market price of bitcoin. For determining BTC \$ Gain for a past fiscal year or other past period, the Company uses the market price of bitcoin as of 4:00pm ET as reported on the Coinbase exchange on the last day of the applicable period. The Company uses the market prices of bitcoin for this calculation solely for the purpose of facilitating this illustrative calculation.

The Company uses BTC Yield, BTC Gain and BTC \$ Gain as KPIs to help assess the performance of its strategy of acquiring bitcoin in a manner the Company believes is accretive to shareholders. The Company believes these KPIs can be used to supplement an investor's understanding of the Company's decision regarding the manner in which it funds the purchase of bitcoin and the value created in a period by:

- in the case of BTC Yield, comparing the rate of change in the Company's bitcoin holdings as compared to the rate of change in the number of shares of its common stock and instruments convertible to common stock;
- in the case of BTC Gain, hypothetically expressing the change reflected in the BTC Yield metric as if it reflected an increase in the amount of bitcoin held at the end of the applicable period as compared to the beginning of such period; and
- in the case of BTC \$ Gain, further expressing that gain as a dollar value by multiplying that bitcoin-denominated gain by the market price of bitcoin at the end of the applicable period as described above.

Important Information about KPIs used in this Presentation (Cont'd)

When the Company uses these KPIs, management takes into account the various limitations of these metrics, including that they:

- do not take into account debt, preferred stock and other liabilities and claims on company assets that would be senior to common equity; and
- assume that all indebtedness will be refinanced or, in the case of the Company's senior convertible debt instruments and convertible preferred stock, converted into shares of common stock in accordance with their respective terms.

BTC Yield, BTC Gain and BTC \$ Gain are not, and should not be understood as, operating performance measures or financial or liquidity measures. Specifically:

- BTC Yield is not equivalent to "yield" in the traditional financial context. It is not a measure of the return on investment the Company's shareholders may have achieved historically or can achieve in the future by purchasing stock of the Company, or a measure of income generated by the Company's operations or its bitcoin holdings, return on investment on its bitcoin holdings, or any other similar financial measure of the performance of its business or assets.
- BTC Gain and BTC \$ Gain are not equivalent to "gain" in the traditional financial context. They also are not measures of the return on investment the Company's shareholders may have achieved historically or can achieve in the future by purchasing stock of the Company, or measures of income generated by the Company's operations or its bitcoin holdings, return on investment on its bitcoin holdings, or any other similar financial measure of the performance of its business or assets. It should also be understood that BTC \$ Gain does not represent a fair value gain of the Company's bitcoin holdings, and BTC \$ Gain may be positive during periods when the Company has incurred fair value losses on its bitcoin holdings.

The trading price of the Company's class A common stock is informed by numerous factors in addition to the amount of bitcoins the Company holds and number of actual or potential shares of its class A common stock outstanding, and as a result, the market value of the Company's securities may trade at a discount or a premium relative to the market value of the bitcoin the Company holds, and neither BTC Yield, BTC Gain nor BTC \$ Gain are indicative or predictive of the trading price of the Company's securities.

As noted above, these KPIs are narrow in their purpose and are used by management to assist it in assessing whether the Company is raising and deploying capital in a manner accretive to shareholders solely as it pertains to its bitcoin holdings.

In calculating these KPIs, the Company does not consider the source of capital used for the acquisition of its bitcoin. When the Company purchases bitcoin using proceeds from offerings of non-convertible notes or non-convertible preferred stock, or convertible notes or preferred stock that carry conversion prices above the trading price of the Company's common stock or conversion rights that are not then exercisable, such transactions have the effect of increasing the BTC Yield, BTC Gain and BTC \$ Gain, while also increasing the Company's indebtedness and senior claims of holders of instruments other than class A common stock with respect to dividends and to the Company's assets, including its bitcoin, in a manner that is not reflected in these metrics.

Important Information about KPIs used in this Presentation (Cont'd)

The use of the proceeds from such offerings to purchase bitcoin has the effect of increasing the BTC Yield, BTC Gain and BTC \$ Gain, while also increasing the Company's indebtedness and senior claims of holders of instruments other than class A common stock with respect to dividends and to the Company's assets, including its bitcoin, in a manner that is not reflected in these metrics.

If any of the Company's convertible notes mature or are redeemed without being converted into common stock, or if the Company elects to redeem or repurchase non-convertible instruments, the Company may be required to sell shares of its class A common stock or bitcoin to generate sufficient cash proceeds to satisfy the obligations, either of which would have the effect of decreasing BTC Yield, BTC Gain and BTC \$ Gain, and adjustments for such decreases are not contemplated in the assumptions made in calculating these metrics. Accordingly, these metrics might overstate or understate the accretive nature of the Company's use of capital to purchase bitcoin because not all bitcoin is purchased using proceeds of issuances of class A common stock, and not all proceeds from issuances of class A common stock are used to purchase bitcoin.

In addition, we are required to pay dividends with respect to our perpetual preferred stocks in perpetuity. We could pay these dividends with cash or, in the case of our perpetual strike preferred stock, by issuing shares of class A common stock. If we issue shares of class A common stock in lieu of paying dividends in cash, or if we issue shares of class A common stock for cash to fund the payment of cash dividends, then we would experience an increase in our Assumed Diluted Shares Outstanding without a corresponding increase in our bitcoin holdings, resulting in a decrease in BTC Yield, BTC Gain and BTC \$ Gain for the period in which such sales of bitcoin or issuance of shares of class A common stock occurred.

The Company has historically not paid any dividends on its shares of class A common stock, and by presenting these KPIs the Company makes no suggestion that it intends to do so in the future. Ownership of the Company's securities, including its class A common stock and preferred stock, does not represent an ownership interest in the bitcoin the Company holds.

The Company determines its KPI targets based on its history and future goals. The Company's ability to achieve positive BTC Yield, BTC Gain, or BTC \$ Gain may depend on a variety of factors, including its ability to generate cash from operations in excess of its fixed charges and other expenses, as well as factors outside its control, such as the price of bitcoin, and the availability of debt and equity financing on favorable terms. Past performance is not indicative of future results.

Investors should rely on the financial statements and other disclosures contained in the Company's SEC filings. These KPIs are merely supplements, not a substitute for the Company's financial statements. They should be used only by sophisticated investors who understand their limited purpose and many limitations.

Important Information about other Terms used in this Presentation

The following terms used in this presentation provide a conceptual framework for how management views its securities and capital financing decisions in the context of the Company's bitcoin strategy. These terms are presented for illustrative purposes only, and do not constitute investment advice, and should not be used to form a basis for an investment decision. Please review these definitions carefully to understand the limitations of these illustrative metrics, and please refer to the Company's SEC filings and financial statements for information about the Company, its business, securities, strategy, bitcoin holdings and similar matters.

BTC Valuation

BTC \$ Income is the dollar value of the unrealized gain or loss on bitcoin acquired with any given financing, net of associated dividend or interest costs, and multiplied by, in the case of a net gain, the BTC Spread, or, in the case of a net loss, 100%, over the applicable period. For any debt or liability with a maturity, the redemption of such debt or liability, excluding any dilution already assumed in the original calculation of BTC Gain, is treated as a cost, similar to dividend or interest costs. BTC \$ Income is presented for illustrative purposes only, and it does not represent "income" in the traditional financial context.

BTC \$ Value is the sum of BTC \$ Gain and BTC \$ Income. BTC \$ Value is presented for illustrative purposes only, and it does not represent "value" in the traditional financial context.

BTC \$ Equity is BTC NAV less BTC \$ Value. BTC \$ Equity is presented for illustrative purposes only, and it does not represent "equity" in the traditional financial context.

BTC Torque is the ratio of BTC \$ Value to BTC Capital.

BTC Multiple is the ratio of BTC NAV to BTC \$ Equity.

Important Information about other Terms used in this Presentation

BTC Credit

BTC Rating is the ratio of our Bitcoin NAV and the sum of the notional values of the instruments being rated and all instruments that are senior to and, if any liability share an equal claim to our assets, such instruments with a stated maturity date sooner than or that may become due upon an exercise of a repurchase right at the option of the holder sooner than, the liability being rated. BTC Rating does not represent a rating from any rating agency and is not equivalent to a "rating" in the traditional financial context. BTC Rating also does not account for potential cross-defaults under our debt obligations that would result in debt obligations with stated maturities later than the liability being rated becoming due sooner than the liability being rated. This metric is presented for illustrative purposes only and should not form the basis for an investment decision.

BTC Risk is the probability of an instrument having a BTC Rating less than 1 at the end of its Duration. This probability is derived from a lognormal distribution modeling of bitcoin's price, adjusted for BTC ARR and BTC Volatility assumptions. BTC Risk does not represent an actuarial risk rating or a rating from any rating agency, and it is not a risk rating in the traditional financial context. This metric is presented for illustrative purposes only and should not form the basis for an investment decision. Actual results may vary materially from these illustrative results.

BTC Credit is the credit spread necessary to offset BTC Risk for a given security. It is calculated by annualizing BTC Risk assuming the same probability each year of the BTC Rating of such security falling below 1 each year and assuming no recovery. This metric is presented for illustrative purposes only and should not form the basis for an investment decision.

Duration for a convertible bond is the sooner of the stated maturity date or the date it may become due upon an exercise of a repurchase right at the option of the holder. Duration for a preferred stock is the Macaulay Duration of such preferred stock.

Macaulay Duration of a preferred stock is the quotient obtained by dividing the sum of 1 and the Effective Yield of such stock by the Effective Yield of such stock plus 1.

Effective Yield is the annualized yield on an asset based on its fixed dividend rate and the current price of such asset.

Important Information about other Terms used in this Presentation

BTC Forecast

BTC ARR is an assumed annualized rate of return on bitcoin expressed as a percentage. This metric is presented for illustrative purposes only, and no prediction as to the price of bitcoin is being made.

BTC Volatility is the assumed standard deviation of annual return of bitcoin expressed as a percentage. This metric is presented for illustrative purposes only, and no prediction as to the volatility of bitcoin is being made.

BTC Price is the current market price of one bitcoin.

BTC Treasury

BTC Capital is the proceeds used from capital raised for the purpose of acquiring bitcoin.

BTC Spread is the BTC Gain with respect to a given financing represented as a percentage of BTC Capital. BTC Spread is presented for illustrative purposes only and does not represent "spread" in the traditional financial context.

BTC NAV represents the total number of bitcoin the Company holds as of a specified date multiplied by the current market price of one bitcoin (or the price of one bitcoin as of the date indicated). It does not take into account or include the Company's indebtedness or the liquidation value of its perpetual preferred stock. As such, it is not equivalent to "net asset value" or "NAV" or any similar metric in the traditional financial context. Although it incorporates the label "NAV," it is not a measure of either the asset value of the Company or the value of the bitcoin held by the Company net of indebtedness, perpetual preferred stock liquidation preference and other obligations. Moreover, this Bitcoin NAV metric is not comparable to either net asset value or NAV metrics that may be reported by other companies, including ETFs and mutual funds. Investors should rely on the financial statements and other disclosures contained in the Company's SEC filings. This metric is merely a supplement and not a substitute. It should be used only by sophisticated investors who understand its limited purpose and many limitations.

mNAV represents a multiple of Bitcoin NAV, as of the specified date, calculated as the Company's enterprise value (as we define it) divided by Bitcoin NAV. The Company's enterprise value is calculated as the sum of (A) the total market value of all outstanding MSTR common stock, including class A common stock and class B common stock, calculated by multiplying the number of outstanding shares of class A common stock and class B common stock by the closing price of the class A common stock on the Nasdaq Global Select Market on the applicable date, (B) the aggregate principal amount of the Company's indebtedness and (C) the aggregate notional value of the Company's outstanding perpetual preferred stock, less (D) the Company's most recently reported cash balance value. As with Bitcoin NAV, although mNAV incorporates the label "NAV," it is not equivalent to "net asset value" or "NAV" or any similar metric in the traditional financial context. Additionally, it is not a measure of the amount by which the enterprise value exceeds net asset value in the traditional financial sense of those terms. Investors should rely on the financial statements and other disclosures contained in the Company's SEC filings. This metric is merely a supplement, not a substitute. It should be used only by sophisticated investors who understand their limited purpose and many limitations.

Additional Information

Strategy is not an exchange traded product (“ETP”) or an exchange-traded fund (“ETF”) registered under the Investment Company Act of 1940, as amended, is not subject to the same rules and regulations as an ETP or ETF, and does not operate as an ETP or ETF. In particular, unlike spot bitcoin ETPs, we (i) do not seek for our shares of Class A common stock to track the value of the underlying bitcoin we hold before payment of expenses and liabilities, (ii) do not benefit from various exemptions and relief under the Securities Exchange Act of 1934, as amended, including Regulation M, and other securities laws, which enable spot bitcoin ETPs to continuously align the value of their shares to the price of the underlying bitcoin they hold through share creation and redemption, (iii) are a Delaware corporation rather than a statutory trust, and do not operate pursuant to a trust agreement that would require us to pursue one or more stated investment objectives, (iv) are subject to federal income tax at the entity level and the other risk factors applicable to an operating business, such as our operations, and (v) are not required to provide daily transparency as to our bitcoin holdings or our daily NAV.

Phong Le:

I want to welcome everybody to an update on Strategy with a focus on our STRD Stride ATM, which we're launching today, a \$4.2 billion dollar ATM.

We just want to share with everybody our safe harbor statement. You can read that through at your own leisure. I'll start with a performance review, and then I will hand it over to our founder and executive chairman, Michael Saylor, who will go through a Bitcoin update and an update on our capital structure and our capital strategy.

I'll start with Q2 – was a pretty big quarter for Strategy and for Bitcoin. It began with, in early May, Strategy World and Bitcoin for Corporations, which really marked the launch of a rapid increase in the number of companies that have started to adopt a Bitcoin treasury like Strategy.

We saw Bitcoin Las Vegas a few weeks later which focused a lot on Bitcoin treasury companies, but also the improving regulatory environment and nation state adoption of Bitcoin.

And it continued with increases in Bitcoin price, further adoption, and further legitimization of the asset class.

Here you'll see our total Bitcoin holdings, as of the end of Q2, June 30th, 2025, our Bitcoin holdings at this point in time are at \$65 billion, which put us as the 11th largest corporate treasury in the United States, excluding financial services companies. So slightly below Nvidia, a billion dollars less, and quite a bit above, number twelve, which is PayPal.

Our two KPIs that we track, and we provide targets on are BTC Yield and BTC \$ Gain. And you'll see we're well underway towards our annual targets that we reset, in April of this year. So our target for BTC Yield is 25%, and we're at effectively 80% of that halfway through the year at 19.7% BTC Yield.

The BTC \$ Gain is an even more important metric for a company of our size. We have an annual target of \$15 billion, and we're about two thirds of the way through that halfway through the year with a BTC \$ Gain of \$9.6 billion. A topic of big discussion or significant discussion about Strategy is our adoption of a new accounting standard from FASB that allows us to mark our bitcoin holdings to market. And what you see as the effect of that, at the end of Q2 2025 is a \$13.4 billion gain on the bitcoin price changes of our holdings at the end of Q1 2025, and also an additional \$0.7 billion gain on the bitcoin that we purchased during the quarter.

So effectively a \$14.1 billion unrealized gain, for the company, which, when we publish our earnings, later this quarter, will be a \$14.1 billion, give or take some changes associated with that, it'll be effectively a \$14 billion operating income for the company, which will, to give you perspective, rank us amongst the top ten companies in the world in terms of operating income for public companies. In addition to that, we also purchased an additional \$6.8 billion worth of bitcoin, 69,140 bitcoin.

We've ended the quarter with nearly 600 thousand bitcoin, 597 thousand.

And if you put that all together, this is effectively a \$21 billion increase in the bitcoin value of the company, in a matter of just one quarter, and that's about a fifty percent increase in our bitcoin value. So we're pretty proud of the progress we've made in our bitcoin holdings, in the quarter and also with the improvement in the accounting standard. You can start to see that flow through to, currently, an unrealized gain over time, our operating income.

We launched the last or the third of a triad of preferred securities STRD, in the second quarter also.

You'll see the performance of all of our preferreds, really, were awesome, during the second quarter. Since inception, STRK has now gained 51% off an \$80 launch price, to \$120. We have also added \$477 million of value to STRK through ATM sales.

STRF, has increased, 38% up to a \$117.7 off an \$85 launch. Relatively new to the market, about one month in, STRD is already at a 12% gain, from an \$85 at launch to \$95 current price.

If you take a step back and look at how those preferreds have outperformed, pretty much everything else in the universe, and basically since history of the preferred markets, you'll see STRK has increased 51%, STRF 38%, STRD 12%. If you compare during that same period to the preferred indices, -3%, -1%, and 2%, respectively.

If you think about that on an ARR basis because we are still early in the livelihoods of these preferred equities, 122% ARR for STRK, 133% for STRF, and 162% for STRD, which is really unheard of in the preferred markets. So we are happy with the success. We are happy with the volume that we've been able to add and the value we've been able to add with these preferreds, which is why we think it's a good time now to launch an ATM on top of STRD like we have with STRK and STRF.

The other thing that you will see here is as the effective yields of these instruments decrease, it means that Bitcoin Torque is increasing via the ATMs. It means that we are able to produce more BTC yield as we issue ATMs on STRD, STRF, and STRK.

And here you will see with the higher valuation, the yield on STRK as an example now is down to 6.6%, STRF 8.5%, and STRD 10.5%. Those are the effective yields at current time.

We think these securities are really innovative, right. What we are providing here versus other preferreds and other fixed income securities, is a higher effective yield, right, a higher duration, a higher trading volume. You know, if you look at the trading volume (Mike will talk about some of this later), \$40 million on average a day compared to other preferreds, 40x more than that. And they also have less bitcoin price sensitivity, so they're uncorrelated or reasonably uncorrelated assets to other items, other preferred securities in the market, but also uncorrelated to MSTR and to bitcoin, the underlying bitcoin.

I'll do a quick recap on our total capital raising plan. We issued additional equity in the second quarter, but a little bit less than we have at a slower pace as we move towards issuing more ATMs on our preferreds. So you'll see that we're at \$23.9 billion on our \$42 billion capacity on MSTR ATMs. It's about 57% total. As I mentioned, we've increased the pace of issuance of ATMs on top of our preferreds STRK and STRF, and soon to be STRD, and we're at 19% on \$42 billion there.

So we see as these instruments become stronger and more prevalent in the market and more popular in the market, that we'll be able to continue to push on the ATMs for our preferreds and add more Bitcoin Yield and more Bitcoin Torque to the business. So that's my recap of the second quarter, in brief. We'll come back with a more detailed recap of our second quarter performance in about a month when we issue our financials. With that, I'll hand it over to Michael Saylor, our executive chairman, who will talk about our BTC performance.

Michael Saylor:

Thank you, Phong.

I'm happy to speak with you all today. The first thing I want to do is just review Bitcoin performance.

In the last five years, Bitcoin's up 57%. It's quadrupled the S&P index. It's doubled the Magnificent 7. It's not quite 10x the performance of real estate.

And in the past one year, Bitcoin's even accelerated past that. We are up 84% in one year, doubling gold.

Magnificent 7 has decelerated, and the S&P is chopping along at 13%. And you might ask the question, why is Bitcoin accelerating?

Well, Bitcoin's accelerating because the White House has embraced Bitcoin, in the past twelve months with the Strategic Bitcoin Reserve and by designating Bitcoin as the one digital commodity. The entire administration has embraced Bitcoin. This is really quite unprecedented and extraordinary. We had one neutral Bitcoin administrator or one member of the previous cabinet that was neutral to Bitcoin, and now we have twelve that are enthusiastic to Bitcoin.

Wall Street's embracing Bitcoin. These ETFs have been the biggest and most successful ETFs in the history of Wall Street, and there's just an avalanche and parade of interest on Wall Street coming now.

Public companies are embracing Bitcoin. We've got 150 publicly listed companies that are acquiring bitcoin now. This is extraordinary, and it's a trend that's building in momentum. In, 2024, there were 64 public companies that had embraced Bitcoin, and this year, there's 151. And of course, back in 2020, we were the first and there were just two. So public companies, embracing Bitcoin is a big, trend for the past twelve months and a big driver, and they are even racing to get into the 'Bitcoin 100', and you can see here all the green arrows are public companies that bought Bitcoin just in the past week.

This competition is going to continue to get more intense.

Now with 150 companies that are levered to Bitcoin, that means that industry analysts and institutional analysts are starting to research Bitcoin, write on it, and forecast Bitcoin prices. So this is a big, tailwind for the asset as well.

Tech investors are embracing Bitcoin. And of course, the insight is that Bitcoin is a technology, and not just a new form of money. That makes a big difference because there are huge numbers of tech investors with a lot of capital that made a lot of money on Apple, Amazon, Google and Facebook, and now they're starting to look at Bitcoin.

All the federal regulator guidance that is coming out of DC has been very positive. They are embracing Bitcoin. You have got positive guidance from the OCC, the FDIC, the Treasury. You have got positive FASB guidance, and all this makes a big difference to the adoption of the asset class.

And, of course, the US Federal Housing Authority has embraced Bitcoin. And this guidance, from William Pulte is quite extraordinary because he's directing Fannie Mae and Freddie Mac to begin looking at Bitcoin as a source of collateral for future mortgage loans.

And this is going to accelerate the adoption of Bitcoin as collateral by retail banks, by mortgage industry participants, by commercial banks, eventually by credit rating agencies.

This just happened just a week ago. It's very exciting.

You've got three very exciting bills moving through Congress right now, the Clarity Act, the Genius Act, and the Bitcoin Act.

And you have states embracing Bitcoin. In fact, it was just, a week ago that the governor of Texas signed a bill to create a strategic Bitcoin reserve in Texas and fund it with \$10 million. And, so, this is another tail-wind.

Of course, enthusiasm in the United States is infectious, and now you have enthusiasm outside of the US. So you see very positive Bitcoin guidance from Bhutan; from Pakistan; from members of the opposition, people running for office in Ireland; in the UK, Nigel Farage is declaring he wants to put Bitcoin on the Bank of England's balance sheet. So this is important.

And, of course, since the November 5th elections, the entire crypto industry has coalesced behind Bitcoin and embraced Bitcoin. Bitcoin is emerging as the foundation of the crypto economy, and this is a very powerful evolution in the entire industry.

And so with that, I'd like to talk about our preferred equity strategy.

We are here to discuss STRD primarily because we're creating an ATM for STRD and launching it today.

But what is STRD? Well, STRD is long duration, high yield, over collateralized, preferred stock. So it has a BTC Rating of 5.6x. It's 5x over collateralized.

Right now, it's got an effective yield of 10.5%, and it's perpetual. You can hold it forever.

It's a good sibling to STRK.

STRK is structured Bitcoin. So, it is sort of one part upside exposure through its conversion right to MSTR, and it's one part dividend yielding instrument through its 8% dividend coupon at par and it's a perpetual instrument.

So the idea of STRK is to give people some principal protection with a visible dividend with some upside participation, that they can hold for the long term.

And then, of course, the third sibling in this family of preferreds is STRF.

And STRF is meant to be a very senior instrument for institutional investors, that want premium yield with enhanced payment protection. So it's the senior, preferred in our capital structure, it's a cumulative preferred. It comes with escalating mechanisms to enforce payment protection features. And you can see a 7.1x over collateralized, or a BTC Rating of seven.

Of course, because it's higher in the capital structure, it has a lower effective yield, 8.5% right now. And this creates a family of three different alternatives for investors.

Some are going to want max performance, max volatility, and that's what MSTR is for. Some are going to want less volatility than MSTR and a bit more security in the principal, so less risky, and more predictable with a dividend, and that's what STRK is for.

If you want even less volatility and you want more seniority, you want to be deeper in the capital structure, that that's what STRF is for.

And if what you really want to do is just prioritize yield with an over collateralized product, that's what STRD is for.

And you can see all of these different structures they fit into our capital plan.

At the base of our capital structure is Bitcoin. We have got \$65 billion worth of it. On top of that, we have got the MSTR common stock, and it's got about a \$114 billion market value right now. So those are the two large components of our capital structure. But then above that is STRD, then STRK, then STRF, and of course, at the top of the capital structure are the converts.

What we're doing here with STRD is we're introducing a component of the capital structure that's going to be credit-positive for STRK, STRF and the converts.

It's going to be commodity-positive for Bitcoin. It's going to be good for Bitcoin, driving the value of Bitcoin up. It's equity-positive for MSTR; it improves the leverage, and it improves the volatility and the opportunity for MSTR equity shareholders. That, of course, in turn is positive for STRK and for the converts because they both are being driven by the equity.

Now we've got various ATMs. We've got our MSTR ATM, our STRK ATM, our STRF ATM. You can see we've raised \$640 million cumulatively through STRK and STRF ATMs over the past three months or so. And what we're doing with each of these three preferreds is creating intelligent leverage for the common stock. And so you can see the leverage being layered in first with STRK, then with STRF, now with STRD.

And, of course, when we do the IPOs, there's a big slug of leverage in a single week. But then, of course, the ATMs allow us to continually increase the leverage every single day in a surgical and a programmatic fashion.

And so, the idea behind all of these ATMs is to drive optionality.

You know, some weeks, there will be huge demand for STRF; some weeks, huge demand for STRK; some weeks, huge demand for STRD; some weeks, demand for MSTR. We want to be able to react to the market and those four different securities that we are able to sell via these ATM offerings, they constitute gears in our engine.

And each of the gears generates a different degree of BTC Torque. The lowest [BTC] Torque instrument is the common equity. STRK is higher [BTC] Torque, and then after that, STRD, and then the highest [BTC] Torque, component in the engine is STRF.

We're rebalancing these ATMs every day. We're executing them minute-by-minute. We're synchronizing our BTC acquisition with each of these four ATMs.

This is what lets us generate continuous BTC Yield and continuous BTC Gain.

Now the question a lot of people have is how do you calculate the [BTC] Torque, and what is [BTC] Torque really? Well, [BTC] Torque is the value creation or the long-term return on capital that we expect when we're selling a dollar of these instruments. And the way that we arrive at it is we look at the quick return or the immediate return, which is what we call BTC Yield and BTC Gain. And we calculate what is that [BTC] Yield and [BTC] Gain is looking like, and then we look out over about a decade, and we input our assumptions about the rate of BTC price appreciation or BTC ARR over that ten-year time frame.

And we're maximalist in general, and so if you have a 30% BTC ARR view, then you can look out a decade and you can calculate a BTC Torque of 6.7x for the equity, 10.9x for STRK, 12.7x for STRD, 12.9x for STRF. Now, each of those numbers, they're a function of your outlook, right, your expectations of the of the next ten years. And so if you're a skeptic, then you're going to have a much lower view of what the what the BTC Torque is. So, the conclusion there is if you're a skeptic, you probably don't want to be holding, any equity instrument or any of these instruments, to tell you the truth. Right?

If you're a trader, then you can see they all kind of work. They do have [BTC] Torque. They generate returns on capital. Of course, the more bullish you are on BTC, the more [BTC] Torque these instruments generate.

There's another way to look at them, which is to consider the risk of the various credit instruments. And so we've laid out the entire capital structure here, and we are actually able to calculate theoretical BTC Risk and theoretical BTC Credit spreads that make sense, by starting with the price of Bitcoin. Then we input our expected volatility of Bitcoin over the next decade, and we can input our expected return of Bitcoin over the next decade.

So you can see on this slide, forty-one, we've calculated the risk if you're a skeptic and you expect about 50% BTC Vol over the next ten years. And then we've calculated the rational BTC Credit spread, what we call BTC Credit, that you would, need as an investor to compensate you for the risk. And, of course, out of that, you can compare that to the market credit spreads, and you can calculate a spread premium. And as you can see here, the preferreds are kind of rationally priced. The BTC Credit is pretty close to the market credit, plus or minus a hundred basis points, if you're a skeptic and you think Bitcoin will stay very volatile.

The convertible bonds, on the other hand, they're actually underpriced. In fact, there are pretty large spread premiums. So what you can see is the convertible bonds now assume a very skeptical outlook for BTC.

And if we were to go and change our outlook and, for example, crank in a 40% vol instead of a 50% volatility, you can see that the BTC Credit model is pretty sensitive to volatility. The BTC Risk falls dramatically, especially for the long duration instruments like STRF, STRK, and STRD.

And of course, then you can see there's a spread premium, that is, the BTC Credit spread that our models suggest are much lower than the actual market credit spread.

Now, of course, the model is also very sensitive to your outlook for BTC, as you would expect. If you're a maximalist and you expect BTC to appreciate 30% a year on average for the next ten years, you can see that the BTC Risk collapses for all these instruments, and then the BTC Credit spread falls to single-digit or double-digit basis points. And then there are massive spread premiums for these. So, we think that there's an extraordinary opportunity introducing BTC Credit instruments to the market. We think that this BTC Credit model is very interesting and informative.

We've published this model to our website. So you can go to Strategy.com, and you can type in your own forecast for the price, the volatility, and the ARR. And you can try all sorts of scenarios in order to figure out what's a rational BTC Credit spread and then form an opinion about which of these instruments are the best investment for you.

Now, here we see, the architecture of Strategy. What we have done is created a business to enable a wide variety of securities all based on Bitcoin.

Our Bitcoin reserve of \$65 billion worth of bitcoin is what makes this possible. But what the company is doing is we are bridging the crypto economy with traditional finance economies. And the credit instruments like MSTR convertible bonds and STRK, STRF, and STRD, all of those securities, they all strip away performance volatility and risk from Bitcoin, and that accrues to the common equity, to the MSTR. So, we're creating more volatility, and we're creating more performance for MSTR as we take the volatility off of STRK, STRF, and STRD.

And, of course, that makes MSTR a very interesting, very volatile, very liquid instrument that can be used to create derivatives like MSTX, MSTU, and MSTZ, which are kind of levered MSTR plays. And of course, MSTR is levered Bitcoin. So with those derivatives you get double or quadruple leverage. And then the options market on top of MSTR gives you any amount of leverage if you wanted to get to 4x, 8x, 10x, 20x leverage.

And so, that's one half of the equation.

The other half of the equation is a universe of investors that want less leverage, less volatility, less risk, and more certainty, and maybe they want to optimize it for a particular dividend stream or period income.

And of course, the extreme example of that is MSTY, IMST, and MST, where they're selling various amounts of volatility of MSTR in order to create dividend bearing, or dividend optimized, derivatives.

So this in its entirety is, the Strategy ecosystem.

Now often times, we get the question, if I like Bitcoin, why don't I just buy bitcoin? And you hear this a lot from traditional observers that don't understand the BTC business model.

And I'm here to give you the quick answer to that.

97% of institutional capital is mandated to buy equity or credit instruments, not commodities.

So the first answer is, well, there's 30x more money in the capital markets that can buy equity or credit that's backed by BTC.

And much of this money that just literally cannot, per their mandate, they cannot buy a commodity. Now if you look in the lower left corner of this screen, you see there are \$3 trillion of capital that might very well buy commodities, but \$2.3 trillion of that is central banks primarily allocated to gold.

And as we're all aware, central banks are very conservative, public actors. They're not hedge funds. They're not going to reallocate, the gold reserves of the nation, to Bitcoin in a quick and easy trade.

That means you've just got \$700 billion of private capital that might trade commodities.

So consider the difference between \$700 billion of capital to buy commodities versus \$95 trillion of capital that can trade in equities or credit instruments.

That helps you understand why there's such an enthusiasm for Bitcoin-backed credit or Bitcoin backed-equity.

As it turns out, the mandate of a credit investor is simply not to take the extreme leverage of equity, and they simply don't want commodity risk. And of course, equity investors don't want the performance of credit, and they're looking for something different.

Our company is providing that something different.

If you put yourself in into the shoes of a credit investor, one thing that you like if you're buying credit is long-duration and high-yield. And so three of the ten largest offerings of preferred securities since August of 2021 are our three.

As you can see, they all have extremely large dividend yields at par, larger than the other offerings in this table. The other thing you can see is that our three offerings are noncallable, perpetual. The other offerings are all callable.

And so, if you're a preferred investor or just a credit investor, the non-callable, nature of the instrument is very special. It means that you don't have to worry about your dividend yielding instrument being called away from you, just when you're getting very comfortable with it. This makes our preferreds unique and compelling.

The three preferreds we put into the market, they offer superior yield and superior liquidity as well. So not just good yield, but, if you look at the liquidity here on this table, you can see that in the first year that they're outstanding, these preferred instruments are 50 to 100x more liquid than the typical preferred stock. So if you're investing, you definitely want yield, but you want liquidity, you want duration, and you want collateralization as well. And this table shows, how we perform on the liquidity axis.

And of course what we're also doing is offering superior yield and superior collateralization because our instruments are anywhere from 5 to 8x over collateralized.

You see a large cluster of instruments that are 1 to 3x over collateralized here. And then of course, you can see that we're offering superior yield and superior duration. In fact, for each yield cohort, we're offering the longest duration option. So STRD is the longest duration of its of its competitors. STRF is the longest duration of its competitors. STRK is the longest duration of its competitors. This is, very interesting and compelling, and we believe the reason we can do this is because we have bitcoin as the underlying collateral.

BTC-backed credit instruments are going to have a yield advantage, a duration advantage, a collateral advantage, and a liquidity advantage.

And so on slide fifty, what you can see is, another view of the market. These are all the ETFs. And you can see, they've all been packaged to be easily accessible by the typical investor, but their yields are all in the 6 to 7% range.

And the durations of high yielding, instruments like the loan ETFs are very short. The high yield bonds are fairly short durations.

The preferred equity are generally middling. And, of course, they all come with fees.

STRD, it's high yield, good liquidity, strong duration.

It's more volatile than these other instruments, but we don't see that as a negative. In this case, it's more of a feature because the higher volatility makes it more interesting for traders, and it's going to actually increase interest in this preferred over time.

Slide fifty one shows the universe of comparable investment assets. And here you can see if you're a credit investor, you can either get yield or maybe you get collateralization and maybe you get liquidity. It's very difficult to get yield, duration, collateralization, and liquidity. You normally have to give up either two or three of these dimensions in order to get the fourth.

So treasuries are very liquid, low yield. Agencies are very liquid, these mortgage-backed securities are very liquid, not a great yield, and they're not well collateralized, 1.3x collateral coverage.

Investment grade instruments are better collateralized, but they're illiquid and not a great yield. Junk bonds have a better yield, but not very good duration. Not good collateral coverage, very illiquid. Preferreds, a bit better yield, a bit better duration, not so great on collateral, and very very poor liquidity. And then dividend bearing stocks, just go buy a common stock of a utility company or the like, you're not getting much yield. You're not getting any duration. You can't really count on it for a long period of time. You've got okay collateral, okay liquidity.

And so you can see where STRD slots in here. Strong yield, strong duration, strong collateral, pretty strong liquidity. And that's why we're excited about it.

I would just like to end, with a statement of our principles that guide our ATM activities.

First of all, we treat every class of security investors with equal respect.

So if you're buying STRD, our objective is, for you to be very successful, just like STRK, just like STRF, just like MSTR.

Each security, along with the ATM program, is tailored to meet the needs of a particular type of investor. We know that they are all different, managing a pool of capital with a very specific mandate and objective.

So we don't think we have one set of equity investors. We have four sets of security investors that we're managing, and we're working to please at all times.

We run the ATMs to enhance liquidity, so that we support the entry and the exit from the investment. So we want to make it easy for institutional investors to buy in without moving the market. We want to make it easy for them to exit without moving the market. So there are programs that are designed to support the market function but not pressure the market.

We will sell into strength when the when the market's very strong and the price is appreciating; we'll sell to facilitate people entering into the security.

But when the market's weak, we step aside.

So if the market is dramatically moving in any particular direction, it's not us. Our programs are all designed so we don't move the market. We participate in the market. We accept the price, we're not trying to set the price. The execution is dynamic, and we're very responsive to real-time signals.

We issue these ATM instruments with purpose, and we recalibrate them continuously, literally resetting the parameters every day and executing on the program every second.

Our activity is guided by investor demand and by the market depth and by the strategic alignment, and we understand that it's very important that every security investor have a good experience and achieve what they're expecting.

And the goal is to create long-term value for all the stakeholders through thoughtful execution.

We're working the ATMs to support the entire capital stack, and we're intelligently acquiring the bitcoin with disciplined market engagement.

We actually don't think there's a tradeoff. We actually think that if we manage all four of these independently and responsibly, then we will maximize the demand for all four securities, and we will maximize the price of all four securities, and we will maximize the performance of all four securities.

It's not a zero-sum game. They're all complementary and reflexive and synergistic with each other.

If the STRD instrument performs well, there's going to be massive demand for more STRD.

We're not competing with the other three in our capital structure. What we're doing is creating the world's best instrument for STRD-type investors, and we expect they're going to sell the other preferreds. They're going to sell the other credit instruments. They're going to reallocate more capital to STRD. The same logic would be true for STRK, STRF, and MSTR.

And so with that, I'd like to thank all of you for your time today, and thanks for your support.