

144: Filer Information

Filer CIK

0001663488

Filer CCC

XXXXXXX

Is this a LIVE or TEST Filing?

LIVE TEST

Submission Contact Information

Name

Phone

E-Mail Address

144: Issuer Information

Name of Issuer

Strategy Inc

SEC File Number

001-42509

Address of Issuer

1850 TOWERS CRESCENT PLAZA
TYSONS CORNER
VIRGINIA
22182

Phone

703-848-8600

Name of Person for Whose Account the
Securities are To Be Sold

Shao Wei-Ming

See the definition of "person" in paragraph (a) of Rule 144. Information is to be given not only as to the person for whose account the securities are to be sold but also as to all other persons included in that definition. In addition, information shall be given as to sales by all persons whose sales are required by paragraph (e) of Rule 144 to be aggregated with sales for the account of the person filing this notice.

Relationship to Issuer

Former Officer

144: Securities Information

Title of the Class of Securities To Be Sold	Name and Address of the Broker	Number of Shares or Other Units To Be Sold	Aggregate Market Value	Number of Shares or Other Units Outstanding	Approximate Date of Sale	Name the Securities Exchange
Class A	Fidelity Brokerage Services LLC 900 Salem Street Smithfield RI 02917	2000	322000.00	2677134.85	01/23/2026	NASDAQ

Furnish the following information with respect to the acquisition of the securities to be sold and with respect to the payment of all or any part of the purchase price or other consideration therefor:

144: Securities To Be Sold

Title of the Class	Date you Acquired	Nature of Acquisition Transaction	Name of Person from Whom Acquired	Is this a Gift?	Date Donor Acquired	Amount of Securities Acquired	Date of Payment	Nature of Payment *
Class A	01/23/2026	Option Granted - 02/23/2021	Issuer	<input type="checkbox"/>		2000	01/23/2026	Cash

* If the securities were purchased and full payment therefor was not made in cash at the time of purchase, explain in the table or in a note thereto the nature of the consideration given. If the consideration consisted of any note or other obligation, or if payment was made in installments describe the arrangement and state when the note or other obligation was discharged in full or the last installment paid.

Furnish the following information as to all securities of the issuer sold during the past 3 months by the person for whose account the securities are to be sold.

144: Securities Sold During The Past 3 Months

Name and Address of Seller	Title of Securities Sold	Date of Sale	Amount of Securities Sold	Gross Proceeds
Wei-Ming Shao 1850 Towers Crescent Plaza Tysons Corner VA 22182	Class A	11/10/2025	5334	1328819.42
Wei-Ming Shao 1850 Towers Crescent Plaza Tysons Corner VA 22182	Class A	11/11/2025	5334	1254454.92
Wei-Ming Shao 1850 Towers Crescent Plaza Tysons Corner VA 22182	Class A	11/12/2025	5334	1207395.17

Wei-Ming Shao 1850 Towers Crescent Plaza Tysons Corner VA 22182	Class A	11/13/ 2025	2600	581535.50
Wei-Ming Shao 1850 Towers Crescent Plaza Tysons Corner VA 22182	Class A	11/14/ 2025	2600	521248.00
Wei-Ming Shao 1850 Towers Crescent Plaza Tysons Corner VA 22182	Class A	11/17/ 2025	2600	520000.00
Wei-Ming Shao 1850 Towers Crescent Plaza Tysons Corner VA 22182	Class A	11/18/ 2025	2600	520000.00
Wei-Ming Shao 1850 Towers Crescent Plaza Tysons Corner VA 22182	Class A	11/19/ 2025	2600	525252.00
Wei-Ming Shao 1850 Towers Crescent Plaza Tysons Corner VA 22182	Class A	01/14/ 2026	5000	933250.50
Wei-Ming Shao 1850 Towers Crescent Plaza Tysons Corner VA 22182	Class A	01/22/ 2026	2000	325646.76

144: Remarks and Signature

Remarks

Date of Notice

01/23/2026

ATTENTION:

The person for whose account the securities to which this notice relates are to be sold hereby represents by signing this notice that he does not know any material adverse information in regard to the current and prospective operations of the Issuer of the securities to be sold which has not been publicly disclosed. If such person has adopted a written trading plan or given trading instructions to satisfy Rule 10b5-1 under the Exchange Act, by signing the form and indicating the date that the plan was adopted or the instruction given, that person makes such representation as of the plan adoption or instruction date.

Signature

/s/ Gary Redman, as a duly authorized representative of
Fidelity Brokerage Services LLC, as attorney-in-fact for Wei-
Ming Shao

**ATTENTION: Intentional misstatements or omission of facts constitute Federal Criminal
Violations (See 18 U.S.C. 1001)**