## CONSOLIDATED STATEMENTS OF OPERATIONS

## (Unaudited)

| (in millions, except per share data) | Three Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
| Net revenues | \$ | 2,238.3 | \$ | 1,080.2 |
| Cost of sales |  | 874.3 |  | 444.8 |
| as \% of Net revenues |  | 39.1\% |  | 41.2\% |
| Gross profit |  | 1,364.0 |  | 635.4 |
| Gross margin |  | 60.9\% |  | 58.8\% |
|  |  |  |  |  |
| Selling, general and administrative expenses |  | 1,191.8 |  | 478.9 |
| as \% of Net revenues |  | 53.2\% |  | 44.3\% |
| Amortization expense |  | 78.2 |  | 21.2 |
| Restructuring costs |  | 11.2 |  | 7.4 |
| Acquisition-related costs |  | 54.1 |  | 81.5 |
| Operating income |  | 28.7 |  | 46.4 |
| as \% of Net revenues |  | 1.3\% |  | 4.3\% |
| Interest expense, net |  | 66.4 |  | 40.4 |
| Other expense, net |  | 3.7 |  | 1.3 |
| (Loss) income before income taxes |  | (41.4) |  | 4.7 |
| as \% of Net revenues |  | (1.8\%) |  | 0.4\% |
| Benefit for income taxes |  | (25.3) |  | (5.1) |
| Net (loss) income |  | (16.1) |  | 9.8 |
| as \% of Net revenues |  | (0.7\%) |  | 0.9\% |
| Net (loss) income attributable to noncontrolling interests |  | (2.2) |  | 8.2 |
| Net income attributable to redeemable noncontrolling interests |  | 5.8 |  | 1.6 |
| Net (loss) income attributable to Coty Inc. | \$ | (19.7) | \$ | - |
| as \% of Net revenues |  | (0.9\%) |  | -\% |
| Net (loss) income attributable to Coty Inc. per common share: |  |  |  |  |
| Basic | \$ | (0.03) | \$ | - |
| Diluted | \$ | (0.03) | \$ | - |
| Weighted-average common shares outstanding: |  |  |  |  |
| Basic |  | 748.6 |  | 336.3 |
| Diluted |  | 748.6 |  | 336.3 |
|  |  |  |  |  |
| Cash dividend declared per common share | \$ | 0.125 | \$ | 0.275 |

COTY INC.

## SUPPLEMENTAL SCHEDULES INCLUDING NON-GAAP FINANCIAL MEASURES

## RECONCILIATION OF REPORTED TO ADJUSTED RESULTS FOR THE CONSOLIDATED STATEMENTS OF OPERATIONS

These supplemental schedules provide adjusted Non-GAAP financial information and a quantitative reconciliation of the difference between the Non-GAAP financial measure and the financial measure calculated and reported in accordance with GAAP

${ }^{\text {(a) }}$ Adjustments to Gross profit for the three months ended September 30, 2017 are related to the impact of inventory buybacks associated with distributor terminations relating to the acquisition of the P\&G Beauty Business, the impact of the revaluation of acquired inventory from the Younique acquisition and the impact of accelerated depreciation of buildings and equipment associated with plant closures related to the Global Integration Activities Program. For other adjustments to Operating income and Net (loss) income attributable to Coty Inc, see "Reconciliation of Reported Operating Income to Adjusted Operated Income" and "Reconciliation of Reported Net Income to Adjusted Net Income", respectively, for a detailed description of adjusted items.

## RECONCILIATION OF REPORTED OPERATING INCOME TO ADJUSTED OPERATING INCOME

| (in millions) | Three Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | Change |
| Reported Operating Income | 28.7 | 46.4 | (38\%) |
| \% of Net revenues | 1.3\% | 4.3\% |  |
| Costs related to acquisition activities ${ }^{\text {(a) }}$ | 57.6 | 83.3 | (31\%) |
| Amortization expense ${ }^{(b)}$ | 78.2 | 21.2 | >100\% |
| Restructuring and other business realignment costs ${ }^{(c)}$ | 30.6 | 12.4 | >100\% |
| Pension settlement charge ${ }^{\text {(d) }}$ | - | 3.1 | (100\%) |
| Total adjustments to Reported Operating Income | 166.4 | 120.0 | 39\% |
| Adjusted Operating Income | 195.1 | 166.4 | 17\% |
| \% of Net revenues | 8.7\% | 15.4\% |  |

${ }^{(a)}$ In the three months ended September 30, 2017, we incurred $\$ 57.6$ of costs related to acquisition activities. We recognized Acquisition-related costs of $\$ 54.1$, included in the Condensed Consolidated Statements of Operations. These costs were primarily incurred in connection with the acquisition of P\&G Beauty Business and Younique included in the Condensed Consolidated Statements of Operations. These costs may include finder's fees, legal, accounting, valuation, and other professional or consulting fees, including fees related to transitional services, and other internal costs which may include compensation related expenses for dedicated internal resources. We also incurred $\$ 3.5$ in Cost of sales primarily reflecting revaluation of acquired inventory in connection with the Younique acquisition in the Condensed Consolidated Statements of Operations. In the three months ended September 30, 2016, we incurred $\$ 83.3$ of costs related to acquisition activities. We recognized Acquisition-related costs of $\$ 81.5$, included in the Condensed Consolidated Statements of Operations. These costs primarily consist of legal and consulting fees associated with the acquisition of the P\&G Beauty Business. We also incurred $\$ 1.8$ of costs related to acquisition activities, included in Selling, general and administrative expense in the Consolidated Statements of Operations
${ }^{(b)}$ In the three months ended September 30, 2017, amortization expense increased to $\$ 78.2$ from $\$ 21.2$ in the three months ended September 30, 2016 primarily as a result of the acquisitions of the P\&G Beauty Business, ghd, and Younique. In the three months ended September 30, 2017, amortization expense of $\$ 33.2$, $\$ 26.4$, and $\$ 18.6$ was reported in the Luxury, Consumer Beauty and Professional Beauty segments, respectively. In the three months ended September 30, 2016, amortization expense of $\$ 14.9, \$ 4.3$, and $\$ 2.0$ was reported in the Luxury, Consumer Beauty and Professional Beauty segments, respectively.
${ }^{(c)}$ In the three months ended September 30, 2017, we incurred restructuring and other business structure realignment costs of $\$ 30.6$. We incurred restructuring costs of $\$ 11.2$ primarily related to Global Integration Activities, included in the Condensed Consolidated Statements of Operations. We incurred business structure realignment costs of $\$ 19.4$ primarily related to our Global Integration Activities. This amount primarily includes $\$ 10.5$ in Cost of sales and $\$ 8.9$ in Selling, general and administrative expense. In the three months ended September 30, 2016, we incurred Restructuring costs of $\$ 7.4$ primarily related to Organizational Redesign and Acquisition Integration Program costs, included in the Condensed Consolidated Statements of Operations and business structure realignment costs of $\$ 8.1$ primarily related to our Organizational Redesign and certain other programs, included in Selling, general and administrative expenses in the Condensed Consolidated Statements of Operations.
${ }^{(d)}$ During the three months ended September 30, 2016, in connection with the partial settlement of the U.S. Del Laboratories, Inc. pension plan, the Company recognized a settlement loss of $\$ 3.1$ as a result of accelerated recognition of losses previously deferred within accumulated other comprehensive loss.

## RECONCILIATION OF REPORTED INCOME BEFORE INCOME TAXES AND EFFECTIVE TAX RATES TO ADJUSTED INCOME BEFORE INCOME TAXES, EFFECTIVE TAX RATES AND CASH TAX RATES

|  | Three Months Ended September 30, 2017 |  |  |  |  | Three Months Ended September 30, 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions) |  | (Loss) Income Before Income Taxes |  |  | Effective Tax Rate |  |  |  |  | Effective Tax Rate |
| Reported (Loss) Income Before Taxes | \$ | (41.4) | \$ | (25.3) | 61.1\% | \$ | 4.7 | \$ | (5.1) | (108.5)\% |
| Adjustments to Reported Operating Income ${ }^{\text {(a) (b) }}$ |  | 166.4 |  | 59.6 |  |  | 120.0 |  | 42.6 |  |
| Adjustments to Interest expense ${ }^{(b)(c)}$ |  | - |  | - |  |  | 1.4 |  | 0.5 |  |
| Adjusted Income Before Taxes | \$ | 125.0 | \$ | 34.3 | 27.4\% | \$ | 126.1 | \$ | 38.0 | 30.1\% |

${ }^{(a)}$ See "Reconciliation of Reported Operating Income to Adjusted Operating Income"
(b) The tax effects of each of the items included in adjusted income are calculated in a manner that results in a corresponding income tax expense/provision for adjusted income. In preparing the calculation, each adjustment to reported income is first analyzed to determine if the adjustment has an income tax consequence. The provision for taxes is then calculated based on the jurisdiction in which the adjusted items are incurred, multiplied by the respective statutory rates and offset by the increase or reversal of any valuation allowances commensurate with the non-GAAP measure of profitability.
${ }^{(c)}$ See the "Reconciliation of Reported Net (Loss) Income to Adjusted Net Income."

## RECONCILIATION OF REPORTED NET INCOME TO ADJUSTED NET INCOME



## RECONCILIATION OF NET CASH PROVIDED BY OPERATING ACTIVITIES TO FREE CASH FLOW

| (in millions) | Three Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
| Net cash used in operating activities | \$ | (8.9) | \$ | (15.0) |
| Capital expenditures |  | (111.4) |  | (86.8) |
| Free cash flow | \$ | (120.3) | \$ | (101.8) |

## NET REVENUES AND ADJUSTED OPERATING INCOME BY SEGMENT



## NET REVENUES BY GEOGRAPHIC REGION



## RECONCILIATION OF REPORTED OPERATING INCOME TO ADJUSTED OPERATING INCOME BY SEGMENT

| (in millions) | Three Months Ended September 30, 2017 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reported (GAAP) |  | Adjustments ${ }^{(a)}$ |  | Adjusted(Non-GAAP) |  | Foreign Currency Translation |  | Adjusted Results at ConstantCurrency |  |
| OPERATING INCOME (LOSS) |  |  |  |  |  |  |  |  |  |  |
| Luxury | \$ | 56.7 | $\uparrow$ | (33.2) | \$ | 89.9 | \$ | (0.2) | \$ | 89.7 |
| Consumer Beauty |  | 61.9 |  | (26.4) |  | 88.3 |  | 0.4 |  | 88.7 |
| Professional Beauty |  | (1.7) |  | (18.6) |  | 16.9 |  | 0.8 |  | 17.7 |
| Corporate |  | (88.2) |  | (88.2) |  | - |  | - |  | - |
| Total | \$ | 28.7 | \$ | (166.4) | \$ | 195.1 | \$ | 1.0 | \$ | 196.1 |
|  |  |  |  |  |  |  |  |  |  |  |
| OPERATING MARGIN |  |  |  |  |  |  |  |  |  |  |
| Luxury |  | 7.4\% |  |  |  | 11.8\% |  |  |  | 12.0\% |
| Consumer Beauty |  | 5.9\% |  |  |  | 8.5\% |  |  |  | 8.7\% |
| Professional Beauty |  | (0.4\%) |  |  |  | 3.9\% |  |  |  | 4.2\% |
| Corporate |  | N/A |  |  |  | N/A |  |  |  | N/A |
| Total |  | 1.3\% |  |  |  | 8.7\% |  |  |  | 8.9\% |


|  | Three Months Ended September 30, 2016 |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |

## OPERATING MARGIN

| Luxury | $16.9 \%$ | $20.2 \%$ |
| :--- | ---: | ---: |
| Consumer Beauty | $9.3 \%$ | $10.1 \%$ |
| Professional Beauty | $27.5 \%$ | $30.9 \%$ |
| Corporate | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |
| Total | $4.3 \%$ | $15.4 \%$ |
|  |  |  |

[^0]
## RECONCILIATION OF REPORTED NET REVENUES TO COMBINED COMPANY AND LIKE-FOR-LIKE NET REVENUES

|  | Three Months Ended September 30, 2017 vs. Three Months Ended September 30, 2016 Net Revenue Change |
| :--- | :--- | :--- | :--- |

COTY INC. \& SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(Unaudited)

| (in millions) | $\begin{gathered} \text { September } \\ 30,2017 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2017 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 919.2 | \$ | 535.4 |
| Restricted cash |  | 25.4 |  | 35.3 |
| Trade receivables-less allowances of \$67.4 and \$58.5, respectively |  | 1,609.5 |  | 1,470.3 |
| Inventories |  | 1,172.0 |  | 1,052.6 |
| Prepaid expenses and other current assets |  | 523.4 |  | 487.9 |
| Total current assets |  | 4,249.5 |  | 3,581.5 |
| Property and equipment, net |  | 1,633.8 |  | 1,632.1 |
| Goodwill |  | 8,738.0 |  | 8,555.5 |
| Other intangible assets, net |  | 8,493.9 |  | 8,425.2 |
| Deferred income taxes |  | 158.2 |  | 72.6 |
| Other noncurrent assets |  | 299.7 |  | 281.3 |
| TOTAL ASSETS | \$ | 23,573.1 | \$ | 22,548.2 |
|  |  |  |  |  |
| LIABILITIES AND EQUITY |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable | \$ | 1,768.3 | \$ | 1,732.1 |
| Accrued expenses and other current liabilities |  | 1,827.6 |  | 1,796.4 |
| Short-term debt and current portion of long-term debt |  | 223.3 |  | 209.1 |
| Income and other taxes payable |  | 129.3 |  | 66.0 |
| Total current liabilities |  | 3,948.5 |  | 3,803.6 |
| Long-term debt, net |  | 7,541.9 |  | 6,928.3 |
| Pension and other post-employment benefits |  | 564.1 |  | 549.2 |
| Deferred income taxes |  | 937.4 |  | 924.9 |
| Other noncurrent liabilities |  | 565.0 |  | 473.4 |
| Total liabilities |  | 13,556.9 |  | 12,679.4 |
| COMMITMENTS AND CONTINGENCIES |  |  |  |  |
| REDEEMABLE NONCONTROLLING INTERESTS |  | 562.5 |  | 551.1 |
| EQUITY: |  |  |  |  |
| Preferred Stock |  | - |  | - |
| Common Stock |  | 8.1 |  | 8.1 |
| Additional paid-in capital |  | 11,113.1 |  | 11,203.2 |
| Accumulated deficit |  | (470.6) |  | (459.2) |
| Accumulated other comprehensive loss |  | 243.5 |  | 4.4 |
| Treasury stock |  | $(1,441.8)$ |  | $(1,441.8)$ |
| Total Coty Inc. stockholders' equity |  | 9,452.3 |  | 9,314.7 |
| Noncontrolling interests |  | 1.4 |  | 3.0 |
| Total equity |  | 9,453.7 |  | 9,317.7 |
| TOTAL LIABILITIES, REDEEMABLE NONCONTROLLING INTERESTS AND EQUITY | \$ | 23,573.1 | \$ | 22,548.2 |

## COTY INC. \& SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

| (in millions) | Three Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Net (loss) income | \$ | (16.1) | \$ | 9.8 |
| Adjustments to reconcile net (loss) income to net cash used in operating activities: |  |  |  |  |
| Depreciation and amortization |  | 168.7 |  | 59.9 |
| Deferred income taxes |  | (81.6) |  | (6.9) |
| Provision for bad debts |  | 9.2 |  | 2.5 |
| Provision for pension and other post-employment benefits |  | 11.1 |  | 6.5 |
| Share-based compensation |  | 6.9 |  | 3.1 |
| Other |  | 8.4 |  | 6.2 |
| Change in operating assets and liabilities, net of effects from purchase of acquired companies: |  |  |  |  |
| Trade receivables |  | (124.0) |  | (86.9) |
| Inventories |  | (97.5) |  | (48.7) |
| Prepaid expenses and other current assets |  | (21.0) |  | (6.1) |
| Accounts payable |  | 21.0 |  | 60.2 |
| Accrued expenses and other current liabilities |  | 14.3 |  | 4.6 |
| Income and other taxes payable |  | 65.5 |  | (18.7) |
| Other noncurrent assets |  | (21.3) |  | 5.5 |
| Other noncurrent liabilities |  | 47.5 |  | (6.0) |
| Net cash used in operating activities |  | (8.9) |  | (15.0) |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |
| Capital expenditures |  | (111.4) |  | (86.8) |
| Payment for business combinations, net of cash acquired |  | (7.5) |  | - |
| Proceeds from sale of asset |  | 2.9 |  | - |
| Net cash used in investing activities |  | (116.0) |  | (86.8) |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Proceeds from short-term debt, original maturity more than three months |  | - |  | 3.2 |
| Repayments of short-term debt, original maturity more than three months |  | - |  | (3.2) |
| Net (repayments) proceeds of short-term debt, original maturity less than three months |  | (0.5) |  | (4.8) |
| Proceeds from revolving loan facilities |  | 778.4 |  | 355.0 |
| Repayments of revolving loan facilities |  | (150.0) |  | (70.0) |
| Repayments of term loans |  | (40.6) |  | (27.9) |
| Dividend payment |  | (94.3) |  | (92.4) |
| Net proceeds from issuance of Class A Common Stock and Series A Preferred Stock |  | 11.2 |  | 6.1 |
| Payments for employee taxes related to net settlement of equity awards |  | (3.1) |  | - |
| Payments for purchases of Class A Common Stock held as Treasury Stock |  | - |  | (36.3) |
| Net proceeds from foreign currency contracts |  | (2.3) |  | 1.7 |
| Distributions to noncontrolling interests and redeemable noncontrolling interests |  | (6.4) |  | - |
| Net cash provided by financing activities |  | 492.4 |  | 131.4 |
| EFFECT OF EXCHANGE RATES ON CASH AND CASH EQUIVALENTS |  | 6.4 |  | 1.0 |
| NET INCREASE IN CASH, CASH EQUIVALENTS AND RESTRICTED CASH |  | 373.9 |  | 30.6 |
| CASH, CASH EQUIVALENTS AND RESTRICTED CASH-Beginning of period |  | 570.7 |  | 372.4 |
| CASH, CASH EQUIVALENTS AND RESTRICTED CASH-End of period | \$ | 944.6 | \$ | 403.0 |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOWS INFORMATION: |  |  |  |  |
| Cash paid during the period for interest | \$ | 61.0 | \$ | 35.3 |
| Cash paid during the period for income taxes, net of refunds received |  | 32.8 |  | 15.2 |
| SUPPLEMENTAL DISCLOSURE OF NONCASH FINANCING AND INVESTING ACTIVITIES: |  |  |  |  |
| Accrued capital expenditure additions | \$ | 90.3 | \$ | 59.4 |


[^0]:    ${ }^{(a)}$ See "Reconciliation of Reported Operating Income to Adjusted Operated Income" for a detailed description of adjusted items.

