



**TEAM HANDBOOK FOR USBA INTERNATIONAL SENIOR-LEVEL  
COMPETITION AND TRAINING TRIPS  
Dated October 2025**

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**2. PURPOSE**

The purpose of this Team Handbook (Handbook) is to provide guidance on operational details and expectations for athletes and United States Biathlon Association (USBA) team staff participating in USBA-led, senior-level IBU Cup and World Cup competition and training trips. That written, much of the information may also apply outside of such competition and training. Additionally, the Handbook lays out steps for conflict resolution and serves as a guide for athlete rights and resources within and beyond the scope of USBA.

All conduct by members of USBA, including athletes, staff, board members, volunteers, coaches, officials (if any) and other persons designated by USBA to participate in certain USBA events (collectively, Team Members), are governed by the applicable sections of

the Handbook, the USBA Bylaws and related policies such as the [Team Code of Conduct](#), Code of Ethics, etc. as well as the rules and policies of the United States Olympic & Paralympic Committee (USOPC), United States Anti Doping Agency (USADA), US Center for SafeSport (Center), the International Olympic Committee (IOC), and the International Biathlon Union (IBU). Nothing in this document shall be seen to supersede the authority of the aforementioned organizations or their policies. The Handbook cannot address all issues. Thus, if you have questions, please contact USBA's High Performance Director and/or USBA team staff leading your trip.

### **3. OVERVIEW**

#### **3.1**

USBA is the national governing body for the sport of biathlon in the United States in accordance with The Ted Stevens Olympic and Amateur Sports Act, 36 U.S.C. § 220501 et seq. (the "Act"). USBA's mission is to "foster the growth of the biathlon community in the US, develop athletes with integrity and achieve international and Olympic success." As part of that mission, USBA leads winter competition and training trips to support athletes who have demonstrated the capability and drive to be elite international athletes with potential to win medals in international competition.

#### Team Member Participation Agreement

On a yearly basis all Team Members must agree to the applicable stipulations set forth in the Handbook via the Team Member Participation Agreement listed on Appendix A. Further, in order for athletes to obtain certain services, including without limitation, direct athlete support (DAS), world cup (WC) Bonuses, need based athlete (NBA) support, athletes must sign the Team Members Participation Agreement. This agreement adheres to the USOPC NGB Athlete Agreements Policy (Appendix I). In the event an athlete refuses to sign the Team Member Participation Agreement, this may impact such athlete's ability to receive certain services beyond those required of USBA to allow for the Athlete's participation in Protected Competition as outlined in Chapter 28 of the USBA By-Laws (Appendix D) and Section 9 of the USOPC By-Laws (Appendix E).

#### No Employment

Neither this Handbook nor signing the Team Member Participation Agreement establishes an employment relationship between the signing party and USBA, unless an employment relationship already exists.

#### Right to Compete

If an athlete believes their right to participate in Protected Competition has been denied or threatened, they may seek guidance from the Office of the Athlete Ombuds or USBA Athlete Representatives (see contact information below). They may also file a grievance with USBA under the USBA Complaint & Grievance Policy (Appendix G) or file a complaint with the USOPC via the process set forth in Section 9 of the USOPC Bylaws entitled "Athletes' Rights."

#### Contact Information

Current Athlete Representatives: Kelsey Dickinson ([kelseyjdickinson@gmail.com](mailto:kelseyjdickinson@gmail.com)), Max Durtschi ([mdurtschi@gmail.com](mailto:mdurtschi@gmail.com)), Chloe Levins ([chloe424@gmail.com](mailto:chloe424@gmail.com)), Russell Currier ([russell.currier@yahoo.com](mailto:russell.currier@yahoo.com)), and Rachel Steer ([rsteer78@gmail.com](mailto:rsteer78@gmail.com)). You can also contact the athlete reps at [athleterep@usbiathlon.org](mailto:athleterep@usbiathlon.org).

Office of the Athlete Ombuds: [ombudsman@usathlete.org](mailto:ombudsman@usathlete.org) and 719-866-5000 or visit [usathlete.org](https://usathlete.org) for more information.  
Information about Athletes' Rights under Section 9 of the USOPC Bylaws, and an overview of the Section 9 complaint process:  
<https://www.teamusa.org/Footer/Legal/Dispute-Resolution>. (Appendix F).

#### Other USBA Contact Information

USBA High Performance Director – Lowell Bailey ([lbailey@usbiathlon.org](mailto:lbailey@usbiathlon.org))

### **3.2 Referenced Documents and Where to Find Them**

- IBU Advertising Rules:  
[https://assets.ctfassets.net/cz0vl36hcq0x/14iWpe4GzRS05AriVAwIht/4f85ed76ab5a5a75808629b873a6a950/02082023\\_IBU\\_Advertising\\_Rules\\_2022-2026.pdf](https://assets.ctfassets.net/cz0vl36hcq0x/14iWpe4GzRS05AriVAwIht/4f85ed76ab5a5a75808629b873a6a950/02082023_IBU_Advertising_Rules_2022-2026.pdf)
- IBU Event and Competition Rules: <https://www.biathlonworld.com/inside-ibu/downloads>
- Ted Stevens Olympic and Amateur Sports Act:  
<https://www.teamusa.org/footer/legal/governance-documents>
- Personal Performance Gear in Winter Sport: Appendix B
- USBA International Team Selection Criteria: <https://www.usbiathlon.org/athlete-resources>
- USBA 2026 Olympic Team Selection Criteria: <https://www.usbiathlon.org/athlete-resources>
- USBA By-Laws: <https://www.usbiathlon.org/policies-forms>
  - Chapter 28: Appendix D
  - Chapter 31: Appendix G
- USBA Complaint & Grievance Policy (Appendix H):  
<https://www.usbiathlon.org/policies-forms>
- USBA Code of Conduct (general): <https://www.usbiathlon.org/code-of-conduct>
- USBA Code of Ethics and Conflict of Interest Policy:  
<https://www.usbiathlon.org/policies-forms>
- USBA SafeSport Policy and Minor Athlete Abuse Prevention Policy:  
<https://www.usbiathlon.org/safesport>
- USBA World Cup Bonus Payment Schedule: Appendix C
- US Center for SafeSport Code: <https://uscenterforsafesport.org/response-and-resolution/safesport-code/>
- USOPC By-Laws: <https://www.teamusa.org/footer/legal/governance-documents>
  - Section 9: Appendix E
  - Section 9 Complaint Overview: Appendix F,  
<https://www.teamusa.org/Footer/Legal/Dispute-Resolution>
  - Section 9 Complaint Form: <https://www.teamusa.org/Footer/Legal/Dispute-Resolution>
- WADA List of Prohibited Substances and Methods: <https://www.wada-ama.org/en/prohibited-list>

#### **4. TEAM MEMBER AGREEMENT**

Individuals will be required to sign a Team Member Agreement on an annual basis to receive the benefits listed in Section 5.3.

#### **5. TEAM'S RIGHTS AND OBLIGATIONS**

##### **5.1 Commitment to Competition and Professionalism**

5.1.a. USBA is committed to fielding a full and competitive team at IBU Cup and World Cup competitions. Full teams will be named for all IBU Cup and World Cup events. Any exceptions to the foregoing will be clearly stated in the International Team Selection Criteria. (See IBU *Event and Competition Rules* Section 1.5.3 "Qualification Criteria" for details). The Team is not obligated to backfill declined start spots but may do so after evaluating the practical/logistical concerns in each case to reach a reasonable decision with the International Competition Committee.

5.1.b. At all times team members will maintain a safe and professional working environment for in order to pursue high performance goals. All team members will abide by the USBA Code of Conduct, this Handbook, the SafeSport Code, and other relevant USBA policies. –Generally speaking, this means that team members will act at all times with respect and curtesy and represent USBA in a manner that reflects well on the organization and the sport as a whole.

With regard to "time off" (i.e., time not competing, training, or providing support for these activities) team members will ensure that they are not impaired in a way that compromises the ability to optimally perform during "time on".

##### **5.2 Financial Transparency**

5.2.a USBA will provide athletes with an estimated co-pay cost schedule before the start of the season. It is understood that these estimates can change.

5.2.b The Team will notify athletes of the actual co-pay for the trip prior to trip. In the case of an unexpected increased change in costs the USBA staff will discuss the situation with athletes and consider their input before the athletes incur the cost.

5.2.c If requested by an athlete, USBA can share a best-estimate itemized budget. It is understood that, due to unforeseen circumstances, costs may change, or new costs may arise that may not be included in the best-estimate itemized budget. USBA ensures that the athlete co-pay amount goes directly toward costs only incurred directly by the Athlete (e.g., transportation, room, board, contract work (example: wax techs, massage therapist), coaches' room and board) and NOT to coaches' salaries, other athletes' expenses, fundraising, etc.

5.2.d In the unlikely event that an athlete pays for a USBA expense, the athlete will submit a request for reimbursement and associated receipts via email to the High Performance Director and USBA's Accountant. The request must be submitted within one (1) calendar month of the completion of the trip and USBA will reimburse the athlete within thirty (30) days of submission unless other arrangements are communicated and agreed upon by both parties. Any questions regarding what expenses qualify for reimbursement should be directed to the High Performance Director.

**5.3 Financial Support.** Financial Support is an Additional Service provided to those athletes who sign and abide by the Team Member Participation Agreement.

5.3.a. USBA will provide athletes with a bonus based on top 30 results on the World Cup as outlined in Appendix C. This system is based on the World Cup points calculation as used by the IBU from 1985-2000. The assigned value of \$75 per point scored during world cups and \$150 per point scored during World Championships or Olympic Games, up to a maximum of 100 points per season.

5.3.b. Athletes qualifying for WC bonus payment will be paid by USBA no later than October 1 following a competition season, unless otherwise set forth herein.

5.3.d. USBA will work with the USOPC to provide a Direct Athlete Support (DAS) program based on criteria that is approved by both USBA and the USOPC. Historically the DAS allocations have been based on World Cup/World Championships/Olympic performance with some consideration for developing athletes competing in other events. Because DAS is part of the annual agreement between the USOPC and USBA it is not possible to detail the particulars. However, USBA will inform the affected athletes of the DAS program once it is finalized with the USOPC, generally not later than August 20<sup>th</sup> unless otherwise announced. DAS will only be provided when athletes attend scheduled camps and competitions. Similarly, if an athlete doesn't attend a camp or competition, DAS will be affected, unless a written exception has been granted in advance, by the responsible USBA Coach and the High Performance Director (HPD).

5.3.e. Need-Based Athlete (NBA) Support. When budget allows, USBA may offer athletes the possibility to apply for NBA Support. This financial support is given to offset camp and competition co-pay expenses for those athletes who do not have third-party entities reimbursing them for the same expenses.

#### **5.4 Athlete Logistical Support**

5.4.a. The team will be responsible for planning and providing logistical support to the athlete.

5.4.b. In the event that any athlete must stay in Europe for more than 90 days within any 180-day period, the team will facilitate the acquisition of the appropriate visa to allow the athlete to legally train and compete abroad.

5.4.c. The athlete shall receive material support from the team including ski preparation, ammunition, and team clothing (see "Athlete Rights and Obligations" in Section 6 of this document for details).

#### **5.5 Sponsors and Media**

USBA shall notify athletes of any sponsorship and advertising agreements that directly impact the athlete and will communicate what is expected from the athlete.

#### **5.6 Disciplinary Action**

In the case that an athlete or other team member violates any applicable USBA policy, such as this Handbook, the By-Laws, SafeSport policy, Code of Conduct, Code of Ethics, or Policy Against Conflict of Interests, USBA shall follow the applicable processes outlined in Chapter 31 of the USBA By-Laws and the USBA Complaint & Grievance Policy (see Appendices G and H) and/or the USBA SafeSport and Minor Athlete Abuse Prevention Policies (<https://www.usbiathlon.org/safesport> ).

If an athlete violates the Team Member Participation Agreement but no other formal USBA, USOPC, U.S. Center for SafeSport, WADA/USADA, or IBU rules/policies, the athlete will retain their right to compete in Protected Competition but USBA may terminate the Team Member Participation Agreement.

If immediate disciplinary action is deemed necessary by the trip leader, High Performance Director, and/or USBA CEO for the safety or well-being of other athletes and/or team members or in the case of a sufficiently serious allegation, for example a Safe Sport issue, it may be necessary to implement interim measures prior to the matter being heard on the merits as outlined in the USBA Complaint & Grievance Policy (Appendix H) and the USBA SafeSport and Minor Athlete Abuse Prevention Policies. In such cases, the Respondent is afforded an opportunity for a provisional hearing on whether the interim measure was necessary (not on the merits of the issue) within a reasonable amount of time. The Respondent may also request Expedited Procedures (Appendix H, Section 5) if it affects his or her opportunity to participate. The provisional hearing is not a full hearing on the merits. The sole issue before the Hearing Panel is whether there is reasonable cause to impose an interim measure. Interim measures may include, but are not limited to, altering training schedules, providing chaperones, limiting contact, restricting access to or removal from the venue, and suspensions. The respondent will still be afforded a hearing on the merits in a timely manner thereafter in accordance with the procedures outlined in the USBA Complaint & Grievance Policy (Appendix H).

### **5.7 Communication Expectations**

USBA staff and athletes will communicate in a timely manner, using appropriate methods such as telephone, e-mail, WhatsApp, SMS, or video messaging, or other methods depending on the nature of the communication and the expressed and reasonable communication preferences. USBA staff and athletes will respond to the other's correspondence and communication as soon as the circumstances permit, depending on the nature of the communication and meet any deadlines set forth in USBA policies and if deadlines aren't stated use reasonable efforts to respond within seven (7) business days, unless circumstances exist beyond the control of the responding party.

With regard to team selection processes (including trip selection and national team selection) USBA will notify the athletes of their qualification status prior to any public press release.

## **6. ATHLETE'S RIGHTS AND OBLIGATIONS**

### **6.1 Participation and Membership**

6.1.a. Athletes shall obtain and maintain a USBA competitors' membership. A USBA competitor's membership can be acquired here: <https://www.usbiathlon.org/membership>

6.1.b. Athletes shall abide by all applicable USBA policies and procedures.

6.1.c. The athlete has the right and obligation to participate in all Team activities, including daily training, competitions, media engagement and other USBA events. If the athlete wishes to modify his/her involvement in Team activities, including participation in competitions, he/she should, in a timely manner, discuss this with the Trip Leader, HPD, and coach and come to an agreed-upon set of expectations, if possible. If agreement cannot be reached and/or the changes are significant enough (as determined in USBA's reasonable discretion) the services provided to the athlete may be terminated or

otherwise altered by USBA. USBA will notify the athlete of any changes to the services in writing (email will suffice). For clarity, service changes do not impact an athlete's right to compete.

6.1.d. The athlete undertakes to follow the prepared training plan unless other arrangements are agreed upon by the athlete and their coach, the Trip Leader, and High Performance Director if applicable.

6.1.e. The athlete has a right to participate in protected competitions (as defined by USOPC Bylaws) for which they have qualified and been selected by USBA in accordance with its selection procedures to represent the United States, and if that right is denied or threatened, the athlete may seek the assistance of the Office of the Athlete Ombuds at [ombudsman@usathlete.org](mailto:ombudsman@usathlete.org) and 719-866-5000, or file a grievance under Chapter 31 of USBA's Bylaws (Appendix G, <https://www.usbiathlon.org/policies-forms>) or [Section 9 of the USOPC Bylaws](#) (Appendix F, <https://www.teamusa.org/Footer/Legal/Governance-Documents/Section-9-Complaint-Form> ).

## **6.2 Insurance Sport Safety**

6.2.a. While on international trips with USBA, USBA will arrange for travel and medical coverages as determined by USBA in its reasonable discretion, generally including assistance or financial coverage for a wide range of travel emergencies including medical and dental emergencies, hospital and ambulance services, lost medical items such as corrective lenses, lost or stolen travel documents, and medical repatriations and evacuations. Exclusions may apply. Coverage offered by the USOPC through their EAHI program insurance provider will be taken into account and will not be duplicated. If the athlete is subject to an emergency, they should contact the High Performance Director as soon as possible since generally a claim must be filed with the USBA provider within 20 days of the date the cost was incurred. Contact the High Performance Director at

[lbailey@usbiathlon.org](mailto:lbailey@usbiathlon.org) for details.

6.2.b. Athlete shall comply with all applicable policies and protocols of WADA, USADA and the IBU anti-doping, including testing in and out of competition and whereabouts filing. Athletes who are subject to a testing pool must keep their whereabouts filings current at all times. Missed tests and filing failures can result in suspension from competition.

6.2.c. Athlete shall not violate any applicable anti-doping regulations, including those of WADA, USADA and the IBU. It is the athlete's personal duty to ensure that they do not have exposure to a Prohibited Substance. This responsibility applies, even in cases where others (including medical personnel) may have recommended the use of prohibited substances (e.g., medication). The athlete must take utmost care to ensure proper use of the Therapeutic Use Exemptions if necessary (see <https://www.usada.org/athletes/testing/tue/apply/> ).

6.2.d. Athlete will comply with the SafeSport Code and USBA's SafeSport Policy and Minor Athlete Abuse Prevention Policy (as applicable) as well as all policies, education and certifications as required by the United States Center for SafeSport.

## **6.3 Uniforms, Performance Gear, and Sponsorships**

6.3.a. Athlete will wear Team-issued clothing and training equipment at the venue ("field of play") when representing USBA at international competitions for the entirety of the racing season and certain other USBA team environments when requested. This clothing will be provided and display all current Team sponsors where applicable. If an athlete has not been issued certain items, they should ask Team staff if these items are available before they wear alternate clothing to the venue. Personal clothing or items with personal sponsors may only be allowed to be worn at the competition venue if approved by Team leader in advance in writing in the case that Team staff doesn't have equipment on hand (a rain jacket in an appropriate size for the athlete, for example).

6.3.b. Athlete will be provided with team clothing to include at a minimum basic performance clothing kit including:

- Race uniform top and bottom
- Race hat and headband
- Warm-up jacket, and pants

The Team will do its best to provide these items in the athlete's optimal size. It is understood, however, that expected quantities of each size have been ordered prior to the



season and so it is possible that certain sizes may not be available if an athlete joins a Team trip mid-to-late season.

6.3.c. While competing in Protected Competitions (under which IBU Cup and World Cup events fall), the athlete has the right to use his or her own “Personal Performance Gear” for the specialized equipment listed on Appendix A.

6.3.d. The Team reserves the right to all advertising space on all Team-issued clothing and racewear. Athlete will not place or wear any additional logos on any clothing or racewear provided by the Team with the exception of the exempted personal performance gear items (including rifle, see Appendix A), and as long as items and logos comply with IBU logo size and placement regulations (section G of IBU Advertising Rules 2022-2026:

[https://assets.ctfassets.net/cz0vl36hcq0x/14iWpe4GzRSo5AriVAwIht/4f85ed76ab5a5a75808629b873a6a950/02082023\\_IBU\\_Advertising\\_Rules\\_2022-2026.pdf](https://assets.ctfassets.net/cz0vl36hcq0x/14iWpe4GzRSo5AriVAwIht/4f85ed76ab5a5a75808629b873a6a950/02082023_IBU_Advertising_Rules_2022-2026.pdf)).

6.3.e. Athlete must make themselves available for reasonable media appearances as long as there is no impact to the training or competition schedule. In the case of a conflict, the athlete should discuss the situation with the Trip Leader and/or High Performance Director and come to an agreed set of expectations.

6.3.f. Athlete will disclose to the Team in writing any personal sponsorship relationships but is not obligated to disclose amounts of compensation. Athlete should consult with the IBU advertising guide with regard to any sponsor logo placements on their rifle and harness. Further, athlete may not cannibalize USBA sponsors and should specifically avoid placing any conflicting advertising on rifles and harnesses. Failure to comply may result in penalties, including but not limited to an impact on WC bonuses, at USBA’s discretion. Use of Personal performance gear, and the placement of a performance gear manufacturer’s logos on the personal performance gear which they have produced, is not subject to the preceding sentence.

## **6.4 Media**

Athlete will not use or authorize the use of photographs, films, or videos of him/herself or other USBA members in USBA apparel or equipment or the use of the USBA logo for the purposes of trade, without the prior written consent of USBA (and other applicable third parties).

Athlete agrees to be filmed, interviewed, and photographed by the official photographer(s) and network(s) of USBA under conditions authorized by USBA and gives event organizers and USBA the right to use the name, picture, likeness, signature, voice, and biographical information before, during, and after the period of participation in these activities to promote the activity or to promote the success of USBA generally, including the use of the athlete’s photo for USBA sport promotion and fundraising efforts as more fully set forth in the Team Member Participation Agreement.

Photographs taken of the Team may be obtained by the athlete at no cost for personal use only. “Personal use” includes use of photos for thank-yous or gifts to sponsors and personal marketing (i.e., a non-public-facing sponsor pitch). In addition, the athlete may repost any photo on social media that was posted by USBA as long as it is clearly marked as a reposted item and appropriate credit is given to USBA and the photographer. Nordic Focus photos will be made available to World Cup athletes. Clear rules regarding opportunities for athlete photography and video content for non-commercial use on

athlete social media and digital platforms will be clearly communicated at the beginning of each season. USBA will pay for two NordicFocus photos per season for IBU Cup athletes to be used for personal use only. IBU Cup athletes should work directly with Sara Donatello to request specific photos. Additional photos can be obtained from NordicFocus for a per-photo fee. For questions relating to athlete photography and video content, the athlete should email [saradonatello@usbiathlon.org](mailto:saradonatello@usbiathlon.org).

### **6.5 Athlete Co-Pay for Camps and Competitions**

In the event an athlete incurs a co-pay relating to competition or training camps are owed to USBA, the athlete is expected to pay his/her portion within one month after they are invoiced by USBA. Athlete may request from USBA a deferment of payment at no interest for a reasonable period of time after the season and USBA will make reasonable efforts to support the request.

### **6.6 Communication**

Athlete will provide USBA with an up-to-date e-mail address, cell phone number or other contact information for an alternate method of communication if necessary.

Athlete will respond to USBA correspondence and communication as soon as the circumstances permit, depending on the nature of the communication and meet any deadlines for responding provided they have been mutually agreed upon, and given that they don't exceed seven (7) business days, unless circumstances exist beyond the control of the responding party. If the athlete does not respond to a communication from USBA after seven (7) business days, excluding those circumstances existing beyond the control of the responding party, the Athlete is deemed to have acknowledged and understood the policy or agreement changes.

### **6.7 Athlete Representation**

6.7.a. Athlete Representatives are appointed to ensure the athlete's concerns are heard by USBA. Athletes are encouraged to contact their Athlete Reps with any concern. Before filing any grievance, the athlete should seek to resolve issues or disputes informally with staff. The Athlete Reps are available to the athlete to assist in this process, should the Athlete so choose (see contact information on page 3).

6.7.b. Athlete may contact the Office of the Athlete Ombuds at any time for confidential, independent advice or assistance in resolving a dispute or concern (see contact information on page 3).

## **7. APPLICABLE POLICIES AND LAW**

In addition to this Handbook, the Code of Conduct, and other USBA policies, the parties are subject to applicable local and international laws, as well as the rules and regulations of the following sports organizations: the International Olympic Committee (IOC), International Biathlon Union (IBU), United States Olympic and Paralympic Committee (USOPC), the World Anti-doping Agency (WADA) or any WADA code signatory, and the U.S. Center for SafeSport.

In the event of a conflict between this policy and applicable laws and regulations, the applicable law or regulation shall prevail over this policy. Everyone should familiarize themselves with applicable laws and regulations.

## **8. APPROVAL AND REVIEW**

This document was approved by the USBA Board of Directors on September 23, 2022. An annual review will be conducted by the USBA AAC and staff with any request for revisions considered as needed by the USBA BOD at its regularly scheduled meeting. Updates to documents from other organizations will be made as needed and do not require board approval.

## Appendix A: Team Member Participation Agreement

### TEAM MEMBER PARTICIPATION AGREEMENT RECEIPT AND ACKNOWLEDGMENT AND MEDIA RELEASE

By signing below, I acknowledge and understand the following:

- I have received and understand the US Biathlon Association Team Handbook.
- I understand that if I have any questions regarding the Handbook, I may ask the High Performance Director or a USBA Coach for an explanation and that failure to ask questions will not be a valid excuse for my violation of the expectations outlined herein.
- This Handbook is for information purposes only.
- This Handbook does not create an express or implied contract of employment for me or for anyone else.
- Any statements or understandings that are inconsistent or contrary to this Handbook will not be effective unless they are in writing signed on behalf of US Biathlon Association by the CEO.
- Should I violate any of the policies in the Handbook, I may be subject to disciplinary actions.
- I will settle all open accounts, including, but not limited to, outstanding debts, loans, or travel advances in full and return all US Biathlon Association property.
- I have read and understand USBA's Team Code of Conduct
- I have read and understand all team selection procedures, including the competition schedule incorporated therein.
- I have read and understand my co-pay obligations as communicated to me via email. Generally, co-pay is \$115/day for IBU Cup events.

DO NOT SIGN UNTIL YOU HAVE READ THE ABOVE ACKNOWLEDGMENT AND AGREEMENT. REFUSAL TO SIGN DOES NOT RELIEVE YOU OF YOUR OBLIGATION TO BE AWARE OF AND COMPLY WITH THE POLICIES OUTLINED HEREIN.

\_\_\_\_\_  
TEAM MEMBER

\_\_\_\_\_  
Date

OR

\_\_\_\_\_  
COACH/STAFF MEMBER

\_\_\_\_\_  
Date

AND



\_\_\_\_\_  
USBA HIGH PERFORMANCE DIRECTOR

10/21/25

\_\_\_\_\_  
Date

## APPENDIX B: PERSONAL PERFORMANCE GEAR IN WINTER SPORT

To view the full document visit: [https://www.teamusa.org/-/media/Legal/Footer\\_Other/2016-OLY-Personal-Performance-Gear—Winter-Sports-final.pdf?la=en&hash=7AD9ACDEE9945666D3D66A61DADC07F6E0CD6683](https://www.teamusa.org/-/media/Legal/Footer_Other/2016-OLY-Personal-Performance-Gear—Winter-Sports-final.pdf?la=en&hash=7AD9ACDEE9945666D3D66A61DADC07F6E0CD6683)



### Specialized Equipment ("Personal Performance Gear") Winter Sports

Pursuant to the Olympic Charter, the National Olympic Committee, in this case the USOC, has the "sole and exclusive authority to prescribe and determine the clothing and uniforms to be worn, and the equipment to be used" during the Olympic Games, including during competition and during ceremonies. The Pan American Sports Organization (PASO) Statute has an identical rule for the Pan American Games. However, this authority does not extend to specialized equipment used by athletes in competition.

The Olympic Charter and PASO Statute define specialized equipment as having a material effect on the performance of athletes, due to the specialized characteristics of the equipment. An athlete has the right to select his or her specialized equipment for use at the Olympic Games, Pan American Games, and other protected competitions as defined in Section 1.3(w) of the USOC Bylaws. For each sport included on the Olympic or Pan American program, the USOC, after input from the NGB and respective AAC rep, has designated the items on this list as specialized equipment.

#### BIATHLON

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|                                                               |          |
|---------------------------------------------------------------|----------|
| Eyewear                                                       | Bindings |
| Ammunition                                                    | Poles    |
| Skis                                                          | Wax      |
| Boots                                                         | Gloves   |
| Rifle and accessories (stock, sling, harness, barrel, action) |          |

## APPENDIX C: WORLD CUP BONUS PAYMENT SCHEDULE

WCH/Olympic points are worth \$150 each and WC points are \$75 each. USBA starts with WCH/Olympic points up to 100, and then fills in any remaining of the max 100 points with WC points. This means, max would be \$15,000 for 100 WCH points. Payments are made in Q3 (July-Sept) so USBA can budget for them with their Fiscal Year.

| PLACE | IBU<br>POINTS<br>1985-2000 | USBA PAYOUT<br>FOR WORLD<br>CUP | USBA PAYOUT<br>FOR WORLD/OLY<br>CHAMPS |
|-------|----------------------------|---------------------------------|----------------------------------------|
| 1     | 50                         | \$3750                          | \$7500                                 |
| 2     | 46                         | \$3450                          | \$6900                                 |
| 3     | 43                         | \$3225                          | \$6450                                 |
| 4     | 40                         | \$3000                          | \$6000                                 |
| 5     | 37                         | \$2775                          | \$5550                                 |
| 6     | 34                         | \$2550                          | \$5100                                 |
| 7     | 32                         | \$2400                          | \$4800                                 |
| 8     | 30                         | \$2250                          | \$4500                                 |
| 9     | 28                         | \$2100                          | \$4200                                 |
| 10    | 26                         | \$1950                          | \$3900                                 |
| 11    | 24                         | \$1800                          | \$3600                                 |
| 12    | 22                         | \$1650                          | \$3300                                 |
| 13    | 20                         | \$1500                          | \$3000                                 |
| 14    | 18                         | \$1350                          | \$2700                                 |
| 15    | 16                         | \$1200                          | \$2400                                 |
| 16    | 15                         | \$1125                          | \$2250                                 |
| 17    | 14                         | \$1050                          | \$2100                                 |
| 18    | 13                         | \$975                           | \$1950                                 |
| 19    | 12                         | \$900                           | \$1800                                 |
| 20    | 11                         | \$825                           | \$1650                                 |
| 21    | 10                         | \$750                           | \$1500                                 |
| 22    | 9                          | \$675                           | \$1350                                 |
| 23    | 8                          | \$600                           | \$1200                                 |
| 24    | 7                          | \$525                           | \$1050                                 |
| 25    | 6                          | \$450                           | \$900                                  |
| 26    | 5                          | \$375                           | \$750                                  |
| 27    | 4                          | \$300                           | \$600                                  |
| 28    | 3                          | \$225                           | \$450                                  |
| 29    | 2                          | \$150                           | \$300                                  |
| 30    | 1                          | \$75                            | \$150                                  |

## **APPENDIX D: USBA By-Laws Chapter 28: Right to Participate in “Protected” Competitions**

### **CHAPTER 28. RIGHT TO PARTICIPATE IN “PROTECTED” COMPETITIONS**

**Section 1.** Neither the Association nor any member of this Association may deny or threaten to deny any athlete the opportunity to participate in the Olympic Games, a World Championship competition or other such “protected competition” as that term is defined by the USOPC in its By-laws (see Section 9 of the USOPC By-laws, a copy of which is annexed hereto as Exhibit A); nor may the Association, or any member of the Association, subsequent to such competition, censure or otherwise penalize any athlete who participates in any such protected competition.

**Section 2.** Any athlete who alleges that he or she has been denied, or has been threatened to be denied, a right established in Section “1” of this By-law, shall promptly inform the President of the USBA, and the USBA’s athlete representative to USOPC’s Athletes’ Advisory Council, who together shall cause an investigation to be made and steps to be taken to settle the controversy without delay. Notwithstanding any efforts taken to settle the controversy informally, the athlete may (a) file a grievance with the USBA pursuant to the USBA Complaint and Grievance Policy set forth on the USBA website; and/or (b) refer the matter to the Chief Executive Officer of the USOPC and pursue such remedies as may be available pursuant to Section 9 of the USOPC By-laws, a copy of which is annexed hereto as Exhibit “A”.

**Section 3.** The rights and remedies granted to athletes under Sections “1” and “2” of this By-law Chapter shall apply equally to any coach, trainer, manager, administrator, or other official seeking to participate in the conduct of any of the international athletic competitions designated, or referred to, in Section “1” hereof.

**Section 4.** The USBA agrees to submit to binding arbitration before the American Arbitration Association conducted in accordance with the Commercial Rules of the AAA then in effect, or as such rules may be modified in accordance with Section 220522(a)(4)(B) of the Sports Act, in any controversy involving the opportunity of any amateur athlete, coach, trainer, manager, administrator, or official to participate in the Olympic Games, a World Championship competition, or such other “protected competition” upon demand of any aggrieved athlete, coach, trainer, manager, administrator or official, as provided for in Section 9 of the USOPC By-laws, a copy of which is annexed hereto as Exhibit A.

## APPENDIX E: USOPC By-Laws Section 9 (as of July 2025)

### SECTION 9

#### ATHLETES' RIGHTS TO PARTICIPATE IN PROTECTED COMPETITION

Section 9.1 Opportunity to Participate. No member of the corporation may deny or threaten to deny any Amateur Athlete the opportunity to participate in an upcoming Protected Competition nor may any member, subsequent to such competition, censure, or otherwise penalize, (i) any such athlete who participates in such competition, or (ii) any organization that the athlete represents. The corporation will, by all reasonable means, protect the opportunity of an Amateur Athlete to participate if selected (or to attempt to be selected to participate) in a Protected Competition. In determining reasonable means to protect an athlete's opportunity to participate, the corporation will consider its responsibilities to the individual athlete(s) involved or affected, to its mission, and to its membership.

Any reference to athlete in this Section 9 will also equally apply to any coach, trainer, manager, administrator or other official.

Section 9.2 Denial of Opportunity to Participate. Any athlete who alleges that they have been denied, or threatened denial, by a corporation member an opportunity to participate as established by Section 9.1 of these Bylaws, may seek to protect their opportunity to participate by filing a complaint with the corporation, and may make a subsequent demand for arbitration, all as set out in the USOPC Dispute Resolution Policy. An athlete competing in a team sport, where the team as a whole is affected, may bring a claim on behalf of the team.

Section 9.3 Administration. Complaints filed under this Section 9 will be administered by the corporation's dispute resolution team as set out in the Dispute Resolution Policy. When a complaint is properly filed, the dispute resolution team will promptly notify the Athlete Ombuds, the chair of the AAC and any necessary internal corporation staff of the complaint and confirm that the complaint has been served on the NGB.

Section 9.4 Failure to Properly File. A complaint that is not filed in accordance with the Dispute Resolution Policy will render the filing ineffective and the complaint will not be considered to have been properly filed.

Section 9.5 Action by the Corporation and the Office of Athlete Ombuds. Upon the filing of a complaint, the corporation's Dispute Resolution team and the Athlete Ombuds will review the complaint, seek information as to the merits of the complaint, and determine whether the complaint can be informally resolved to the satisfaction of the parties. The parties will cooperate with the Dispute Resolution team in providing information regarding the complaint and in exploring resolution of the complaint. If the complaint is not resolved or otherwise pursued through arbitration within 60 days, the



Dispute Resolution team will close the complaint.

Section 9.6 Arbitration. If the complaint is not settled to the athlete's satisfaction the athlete may file a claim with the arbitral organization designated by the corporation Board against the respondent for final and binding arbitration. If an impending competition requires immediate resolution of the complaint, an athlete may file a claim with the arbitral organization simultaneously with the filing of the complaint with the corporation.

The corporation has the right to participate in the arbitration proceeding in any capacity, but it cannot be involuntarily joined by a party or by an arbitrator appointed by the arbitral organization.

The arbitrator will render a reasoned award in writing. All such awards will be made public and published on the corporation's website.

Section 9.7 Affected Parties. In any arbitration brought pursuant to this Section 9, the athlete filing the claim will submit with the claim a list of all individuals the athlete believes may be adversely affected by the arbitration. The NGB will also promptly submit to the arbitrator a list of individuals it believes may be adversely affected by the arbitration, along with the relevant contact information for the individuals identified by the NGB and by the athlete. If requested by the arbitrator, the USOPC may also include a list of parties it believes to be affected. The arbitrator has the ultimate authority to determine which individuals will be included in the pool of affected athletes. The arbitrator will then promptly provide those individuals with notice of the arbitration. The arbitrator will also approve the notice to be given. Any individual identified as an affected party and so notified of the claim, will have the option to participate in the arbitration as a party. If an individual is notified of the claim, then that individual will be bound by the decision of the arbitrator even though the individual chose not to participate.

Section 9.8 Expedited Procedures. Upon the request of a party, claims may be heard on an expedited basis if filed for arbitration at least 48 hours in advance of the upcoming Protected Competition (or participation deadline) and provided that it is necessary to expedite the proceeding in order to resolve a matter relating to a Protected Competition that is so scheduled that compliance with regular procedures would not be likely to produce a sufficiently early decision to do justice to the affected parties. The arbitrator will hear and decide the claim within 48 hours of the filing of the claim. In such case, the arbitrator is authorized to hear and decide the claim under such procedures as are necessary, but fair to the parties involved. Additionally, the USOPC may take necessary measures to ensure that all parties, including the affected athletes, have timely notice of the claim.

Section 9.9 Time Bar. A claim against a respondent will be prohibited unless filed with the arbitrator no later than 180 days after the alleged date of denial and the

competition that is the subject of the dispute is still upcoming.

Section 9.10 Anti-Doping Violations. A pending case or decision concerning an anti-doping rule violation under the jurisdiction of, or adjudicated by, an anti-doping organization is not reviewable through, or the subject of, these Bylaws.

Section 9.11 SafeSport Violation. An allegation or decision concerning a SafeSport rule violation that is either accepted under the jurisdiction of the USCSS or adjudicated by the USCSS (or was previously adjudicated by an NGB prior to the opening of the USCSS) is not reviewable through, or the subject of, these Bylaws.

Section 9.12 Field of Play Decisions. The final decision of a referee during a competition regarding a field of play decision (a matter set forth in the rules of the competition to be within the discretion of the referee) is not reviewable through or the subject of these Bylaws unless the decision is (i) outside the authority of the referee to make or (ii) the product of fraud, corruption, partiality or other misconduct of the referee. For purposes of this Section, the term "referee" includes any individual with discretion to make field of play decisions.

Section 9.13 Complaints Regarding Compliance. No action taken by an athlete under this Section 9 precludes, or acts as a bar, to the filing of a complaint by the athlete under Section 10 of these Bylaws.

## APPENDIX F: Section 9 Complaints Overview

# SECTION 9 COMPLAINTS



### What is a Section 9 Complaint?

Athletes\* may file a Section 9 complaint against a National Governing Body (NGB) alleging they have been denied, or threatened to be denied, with an opportunity to participate in a "protected competition". Protected competitions are defined by the USOPC Bylaws and may not apply to every NGB competition.

\*References to athletes applies equally to coaches, trainers, managers, officials and other members.

### Dispute Resolution Unit (DRU) Support

 **General Administration**

 **Addressing Filing Requirements**

 **Acknowledgement of Complaint**

 **Informal Resolution**

 **Case Management**

 **Arbitration Support**

### Authority & Governance



**Ted Stevens Olympic & Amateur Sports Act (the Act):** The USOPC is required to facilitate, establish and maintain effective and swift dispute resolution procedures relating to the opportunity of an athlete to participate in protected competition (see Sections 220503(8), 220505(c)(5) and 220509 of the Act).



**USOPC Bylaws:** Section 9 of the USOPC Bylaws outlines the jurisdiction and scope of Section 9 complaints.



**USOPC Dispute Resolution Policy:** The USOPC Dispute Resolution Policy articulates the specific procedures, timeframes, general filing requirements, and the administration of these proceedings.

### ADDITIONAL RESOURCES

- ★ [Section 9 Complaint Form](#)
- ★ [Past Section 9 Cases and Awards](#)
- ★ [Platform to File Arbitration](#)
- ★ [Athlete Ombuds Contact](#)  
ombudsman@usathlete.org

### CONTACT INFORMATION

**Lucy Denley | DRU  
Associate Director**  
lucy.denley@usopc.org

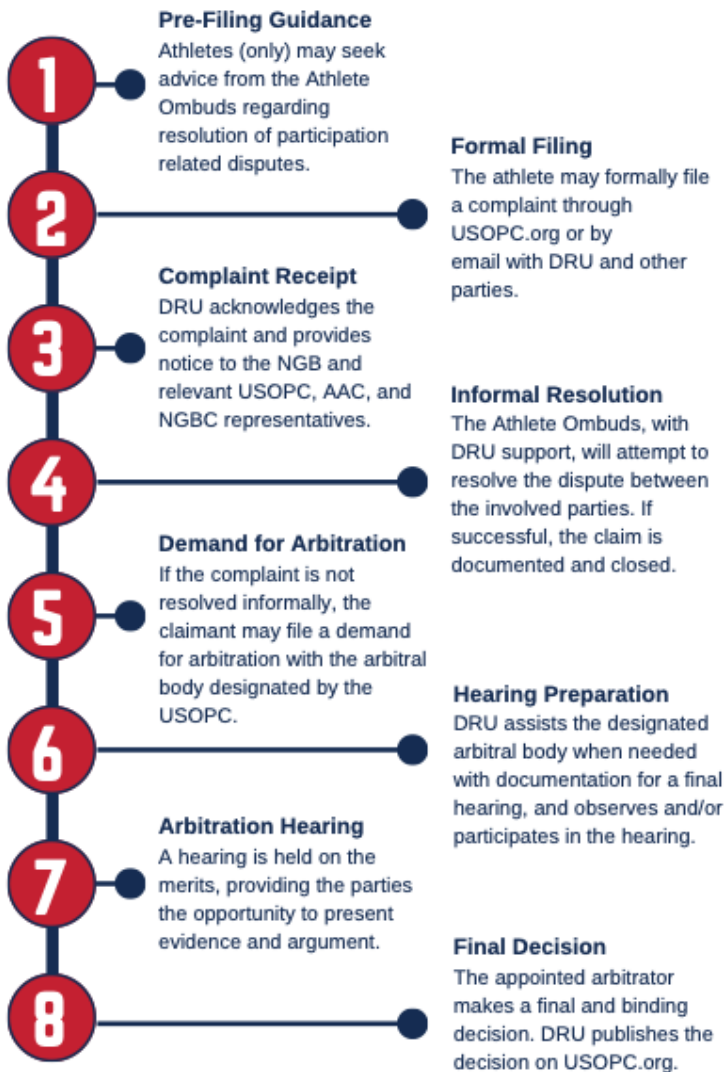
DRU@usopc.org  
www.USOPC.org

# SECTION 9 COMPLAINTS



## What is the Section 9 Process?

Section 9 complaints may impact participation in an upcoming competition so resolution may be expedited. The USOPC does not hold a hearing for these cases but tries to resolve the complaint informally. If not resolved, the athlete may file a demand for arbitration.



## Constituent Involvement

- ★ **Athlete**  
The claimant alleging they have been denied participation and has the burden to prove the NGB failed to appropriately apply its rules.
- ★ **NGB**  
The respondent who defends its selection process and/or policies and procedures affecting participation rights.
- ★ **Affected Athlete(s)**  
Any other athlete(s) who may be affected by the decision has a right to participate in the proceeding.
- ★ **DRU**  
USOPC Dispute Resolution Unit manages the Section 9 complaint process.
- ★ **Athlete Ombuds**  
The Athlete Ombuds provides guidance to athletes and supports informal resolution efforts.
- ★ **Arbitral Body**  
The arbitral body designated by the USOPC to administer the arbitration proceeding.

## **APPENDIX G: USBA By-Laws Chapter 31. Grievances and Complaints**

### **CHAPTER 31. GRIEVANCES AND COMPLAINTS**

Complaints (including SafeSport Complaints) and Grievances may be filed with or by USBA as set forth in the USBA Complaint and Grievance Policy set forth on the USBA website.

## **APPENDIX H: USBA Complaint & Grievance Policy**

### **USBA COMPLAINT AND GRIEVANCE PROCEDURE**

**EFFECTIVE DATE: Dec. 17, 2024**

#### Section 1. Designation of Complaints.

Complaints and Grievance (as defined below) may be filed by USBA or with USBA under Chapters 27, 28, 30 and 31 of the USBA Bylaws and as set forth in this procedure.

a. Grievances: A “Grievance” is a filing a by a member against the USBA.

There are two types of Grievances:

(i) A Grievance by a member against the USBA which alleges the denial by the USBA of the right of a member to an opportunity to participate in any sanctioned USBA event or “protected competition” such as the Olympic Games, a World Championship competition or such other “protected competition” as defined by the USOPC in its By-laws (hereinafter, an “Opportunity to Participate” Grievance); and

(ii) A Grievance by a member against the USBA which alleges the failure of the USBA to comply with a requirement of the Sports Act (other than an “Opportunity to Participate” Grievance); an applicable USOPC By-law or other requirement of the USOPC imposed on the USBA as the National Governing Body for biathlon in the United States; a USBA Bylaw or duly adopted rule or regulation affecting members (excepting and excluding racing rules and regulations); and/or any other matter within the cognizance of USBA affecting members.

b. Complaints. A “Complaint” is a filing against a member of the USBA.

There are two types of Complaints:

(i) A Complaint by the USBA against a member alleging a violation of the USBA’s Bylaw(s), Code of Conduct or Code of Ethics or Policy Against Conflict of Interests, Safe Sport Policy and/or any rule or regulation duly adopted by the USBA (excepting and excluding racing rules and regulations), pertaining to any other matter within the cognizance of the USBA regarding the conduct of its members.

- (ii) A Complaint may also be filed by a member against another member of the USBA, alleging a violation of the USBA's Bylaw(s), Code of Conduct, Code of Ethics or Policy Against Conflicts of Interest, Safe Sport Policy and/or any other rule or regulation duly adopted by the USBA (excepting and excluding racing rules and regulations) pertaining to any other matter within the cognizance of the USBA regarding the conduct of its members.

## Section 2. Filing a Complaint.

Any current member, current or former athlete member, or USBA (the "Complainant") who believes themselves to be aggrieved by any action of USBA or by one of its members, may file a Complaint or Grievance with USBA. If the Complainant is a minor, the Complaint or Grievance may be initiated by such minor's parent or legal guardian. To be considered for resolution through these procedures, the Complaint must:

- (a) Be submitted in writing to the CEO and Chair of the Complaint and Grievance Committee at USBA's principal place of business at 2002 Soldier Hollow Ln. PO Box 537 Midway, UT 84049
- (b) Include the full name and identifying membership information of the Complainant;
- (c) Be signed by the Complainant (and the signature of their parent or legal guardian if they are under eighteen (18) years of age); and
- (d) Include a short and plain statement of the facts giving rise to the Complaint, including the action at issue, the Bylaws or official written policies or procedures adopted by the Board which are alleged to have been violated by the action, the parties involved in the action, the harm to the Complainant as a result of such action, and the relief sought. The Complaint may include supporting evidence and documentation to support the allegation.

A Complaint that is not filed in accordance with this Section shall render the filing ineffective.

## Section 3. Filing Fee.

An Administrative Complaint which is filed by a Complainant other than an athlete or USBA shall be accompanied with a \*\$100 filing fee. \*A complainant may request a waiver of the filing fee by emailing [info@usbiathlon.org](mailto:info@usbiathlon.org). There are no filing fees for

## Opportunity to Compete Complaints, Misconduct Complaints or Safe Sport Complaints.

### Section 4. Time Bar/Statute of Limitations.

Any Complaint or Grievance filed under this Procedure must be filed within one hundred eighty (180) days of the alleged denial of an opportunity to compete, or alleged violation of a provision of the Sports Act, applicable USOPC or USBA Bylaw, Code of Conduct, Code of Ethics, Policy Against Conflicts of Interest and/or applicable non-racing rule or regulation. The foregoing shall not apply to a Safe Sport Policy Grievance or Complaint, which are not subject to statutes of limitation.

### Section 5. Processing the Complaint.

(a) Upon receipt of a Complaint, the CEO and/or Chair of the Complaint and Grievance Committee shall immediately forward the Complaint to the President of the Board.

(b) The Complaint and Grievance Committee shall send to the Complainant a notice acknowledging the receipt of the Complaint (the "Notice to Complainant"). The Notice to Complainant shall include a copy of these procedures.

(c) The Complaint and Grievance Committee shall send to any individual and organization whose conduct is the subject of the Complaint (a "Respondent") a notice of the alleged violation of the Complaint and a copy of the Complaint (including any supporting documentation and remedy requested if the allegations are found to be true) (collectively, the "Notice to Respondent") within a reasonable time after receipt by the Complaint and Grievance Committee not to exceed fourteen (14) business days, without just cause for delay. No Notice to Respondent need be sent when the only Respondent is USBA. The Notice to Respondent shall include: (i) An invitation to respond in writing to the Complaint (which will be shared with the Complainant), including reasons why the matter should not be taken on by the Complaint and Grievance Committee, or a reasonable time for the Respondent to prepare a defense; and (ii) A copy of these procedures. The Committee will also send the Complainant any response in writing provided by the Respondent.

(d) Within fourteen (14) business days after receipt of the Complaint the Complaint and Grievance Committee will determine: (i) whether the Complaint complies with the requirements specified in Section 1.2 and 1.3; and (ii) whether the Complaint is time barred pursuant to Section 1.4. If they determine that the Complaint does not satisfy the criteria specified herein, the chair of the Complaint and Grievance Committee shall so advise the Complainant, and the Complaint shall be dismissed, and no further processing of the Complaint shall be required pursuant to this policy.



(e) If Section 1.5(d)(i) and (ii) are met, the chair of the Complaint and Grievance Committee will then appoint at least three (3) unbiased, impartial, and disinterested individuals to serve as the hearing panel that will hear the matter (the "Hearing Panel"). These appointments shall be subject to the following:

(i) The chair of the Complaint and Grievance Committee may appoint themselves or any other member of the Complaint and Grievance Committee to the Hearing Panel.

- (1) The appointment of the Hearing Panel will include the designation of a chair.
- (2) The Hearing Panel shall have at least thirty-three percent (33.33 %) athlete representation. All athlete members of the Hearing Panel must meet the standards specified for an athlete representative to a board of directors of a National Governing Body or a "Designated Committee," as that term is defined in the Bylaws of the USOPC.
- (3) The chair of the Complaint and Grievance Committee is responsible for confirming the availability of each appointee to serve on the Hearing Panel.
- (4) The chair of the Complaint and Grievance Committee shall disclose the identity of the Hearing Panel members to the Complainant and Adverse Part(ies).
- (5) All Hearing Panel members should immediately disclose any conflict that they have (and that may arise during the process).
- (6) In the event any party or Hearing Panel member raises a conflict of interest, the chair of the Hearing Panel will consider the issue and replace the member if necessary.

#### Section 6. Attempt to Resolve Grievance or Complaint by Informal Means.

The Chief Executive Officer, or his/her designee, shall attempt to resolve the grievance or complaint through informal means. Such attempts to settle the matter, however, shall not, in any event, suspend or otherwise delay the prompt referral of the Complaint or Grievance to the Complaint and Grievance Committee for resolution by a Hearing Panel.

#### Section 7. Decisions Made at Competitions/Field of Play Decisions.

If the incident which is the subject of the Complaint occurs at an event or competition sanctioned by USBA, and the subject matter of the Complaint could have been the subject of protest procedures described in any applicable governing rules and policies,

then those protest procedures must be exhausted prior to the filing of a Complaint. The failure to exhaust those protest procedures precludes the processing of a Complaint pursuant to this policy. Furthermore, the final decision of an official during a competition regarding a field of play decision (a matter set forth in the rules of the competition to be within the discretion of the official) shall not be reviewable through these procedures for, or the subject of, an Administrative Complaint or an Opportunity to Participate Complaint unless the decision is: (i) outside the authority of the official to make, or (ii) the product of fraud, corruption, partiality or other misconduct of the official. For purposes of this Section, the term “official” shall include any judge or other individual with discretion to make field of play decisions.

#### Section 8. Complaints Involving an Opportunity to Participate in a Competition.

With respect to an Opportunity to Participate Complaint, the Complainant shall include with the Complaint a list of all other individuals, together with their contact information, that may be adversely affected by a decision rendered upon the Complaint. The Hearing Panel shall determine which additional individuals should receive notice of the Complaint and shall provide appropriate notice to these individuals. Any individual so notified then shall have the right to participate in the proceeding as a party. If an individual is notified of the Complaint, then that individual shall be bound by the decision of the Hearing Panel even though the individual chose not to participate as a party.

#### Section 9. Conduct of the Hearing.

(a) The chair of the Hearing Panel will select the time and place for the hearing so as to have the hearing occur at the earliest convenient date for all parties not to exceed ninety (90) days after the last filing with USBA, without just cause for delay. The chair may choose to conduct the hearing by conference call or other similar electronic means.

(b) The chair will communicate the information about the hearing schedule along with the identity of the other members of the Hearing Panel to the parties.

(c) Not less than fifteen (15) days prior to the hearing, the chair of the Hearing Panel shall cause to be sent to the parties a written copy of the procedures to be followed at the hearing. Those procedures shall include the opportunity for each party to be represented by counsel, to present and examine oral or written evidence, to cross-examine witnesses and to present such factual or legal claims and argument as desired, unless such exhibits pertain solely to possible impeachment matters, and will otherwise follow the considerations of “due process,” set forth on Exhibit A, attached hereto. The Hearing Panel shall set such timelines and other rules regarding the proceeding and the conduct of the hearing as it deems necessary. Either upon its own initiative or at the request of a party, the Hearing Panel may direct the production of documents and other information within a reasonable time to prepare one’s position.

Further, the Hearing Panel will require that the parties (i) identify any witnesses the parties intend to call at the hearing and (ii) exchange copies of all exhibits the parties intend to submit at the hearing. The Hearing Panel shall set due dates for the exchange of such information. The Hearing Panel is authorized to resolve any dispute concerning the exchange of information. No party and no one acting on behalf of any party shall communicate ex parte with a Hearing Panel member. The hearing shall be informal, except that testimony shall be taken under oath. Members of the Hearing Panel shall have the right to question witnesses or the parties to the proceeding at any time. Any party may have a record made of the hearing at its expense. A court reporter may be present at the hearing at the request of a party. The court reporter shall be paid for by the party requesting the court reporter, or if mutually agreed, the cost may be equally divided. Any transcript shall be paid for by the party requesting the transcript.

(d) All procedural and evidentiary decisions shall be made by the Hearing Panel. The rules of evidence shall not be strictly enforced; instead, the rules of evidence generally accepted in administrative proceedings shall be applicable. The Hearing Panel shall determine the admissibility, relevance and materiality of the evidence offered and may exclude evidence deemed by the Hearing Panel to be inadmissible, cumulative, or irrelevant.

(e) The Hearing Panel shall be responsible for determining: (i) whether the underlying facts and circumstances referenced in the Complaint give rise to an issue that is appropriate or inappropriate for resolution under these procedures; (ii) whether the Complainant has standing to file the Complaint; (iii) whether USBA has jurisdiction over the matter; and (iv) whether the Complaint involves matters which USBA has the authority or ability to remedy.

(f) If the Complaint is not dismissed, decisions about the merits of the Complaint and the form of any sanction shall be made by majority vote of the Hearing Panel. The Hearing Panel shall report its decision on the merits in the form of written findings of fact and conclusions. The decision shall be sent to the parties. Subject only to any right to arbitration as is specified in Section 1.14, the decision of the Hearing Panel shall be final and binding upon all parties.

#### Section 10. Discipline.

The Hearing Panel may impose discipline, including but not limited to the following with regard to Misconduct Complaints:

(a) Reprimand. A communication, either public or private, of USBA's decision to impose a reprimand regarding the Complaint. Any reprimand may be combined with probation or suspension.

(b) Probation. A ruling that, for a specified time, the subject's continued participation in USBA's activities, sanctioned competitions. The Hearing Panel

may order that notice of probation be given to appropriate authorities, such as meet directors.

(c) Conditional Membership. A ruling that, for a specified time, the subject's membership programs are conditioned upon the satisfaction of certain conditions. These conditions shall be described specifically, as shall the consequences of failing to meet them. The Hearing Panel may order that notice of certain conditions be given to appropriate authorities, such as meet directors.

(d) Suspension or Expulsion. A ruling that (i) either permanently or for a specified period of time or subject to certain conditions, the subject is prohibited from participating in sanctioned competitions or other of USBA activities, or (ii) in the case where the subject has applied for membership, membership is not allowed, and the subject is placed on the permanently ineligible list. The Hearing Panel may limit the effect of a suspension to certain activities or competitions, and may establish conditions that, if satisfied, will result in the lifting of a suspension. The Hearing Panel may order that notice of suspension, expulsion, or permanent ineligibility be given to appropriate authorities, such as meet directors.

(e) Other. The Hearing Panel may order such other relief as it deems appropriate (e.g., letter of apology or restitution, including, for example, the payment for damaging equipment or the recovery of any financial benefit improperly derived by a Respondent).

#### Section 11. Shifting of Costs and Expenses, and the Awarding of Attorneys' fees in certain circumstances.

In the context of a Complaint brought by a member against another member of the USBA, where USBA provides the forum for the resolution of the dispute, if the Hearing Panel finds, after fair notice and opportunity to be heard, that either the complaint filed with the USBA against a member, or the respondent member's defense to the complaint, is frivolous and without merit, the Hearing Panel, at its discretion, may award attorney's fees and costs in favor of the prevailing party and against the offending party. Proof of such costs may be submitted to the Hearing Panel by affidavit, submitted under oath by a person with personal knowledge of the facts, and who would then be subject to cross-examination by the losing party. USBA, as the provider of the forum for adjudicating the dispute, may also recover its costs, including attorney's fees, if any, and the expenses of the arbitrators, against the losing party, subject to the same standards and submissions of proof, as set forth above. By availing himself/herself of the rights and remedies provided by the USBA in resolving a complaint between members, the parties agree that they may be liable for the payment of costs and attorney's fees of the prevailing party, and the costs and fees of the USBA, including the

expenses of the Hearing Panel members, if the losing party's claim or defense is deemed by the Hearing Panel, after fair notice and an opportunity to be heard, to be frivolous and without merit.

#### Section 12. Expedited Procedure.

With respect to an Opportunity to Participate Complaints ONLY, every effort will be made to expedite the proceedings, including, but not limited to, modifications made by the chair of the Hearing Panel to the procedures set forth above in order to resolve the Complaint prior to the start of the event.

#### Section 13. Hearing Panel Administration.

The Complaint and Grievance Committee shall be responsible to ensure that all Complaints proceeding to a Hearing Panel are heard in a timely, fair, and impartial manner and may promulgate procedures in addition to those set forth in this policy for the effective administration of Complaints filed with USBA. The hearing will be conducted at a time and place at which all parties are able to attend.

#### Section 14. General.

All notices, reports and decisions under this policy shall be made within thirty (30) days after the completion of the hearing in writing and delivered in electronic mail creating a record of receipt. Participation in these procedures shall be deemed to constitute agreement to be bound by the provisions of this policy. If, in the course of a hearing conducted pursuant to this policy, the Hearing Panel discovers that a Respondent has engaged in a Safe Sport Policy violation, those issues will be resolved as set forth in USBA's Response and Resolution Policy.

#### Section 15. Publication of Permanently Ineligible Members.

Where a final decision has been rendered in a matter where the discipline imposed is permanent expulsion, or permanent ineligibility for membership USBA shall publish the following information in one or more of its publications and on USBA's website:

- (a) the name of the individual;
- (b) the state of residence of the individual where the violation occurred and/or where the individual resides at the time the discipline is imposed; and
- (c) with respect to decisions rendered after the adoption of this Section 15, which of USBA Bylaws, rules, regulations, or policies was violated.

#### Section 16. Arbitration/Appeals.

USBA agrees to submit to binding arbitration for any controversy involving: (i) an Opportunity to Participate Complaint or (ii) its recognition as a National Governing Body, as is provided in the Sports Act.

Appeals from a decision of a Hearing Panel, if any, shall be made to and filed with the arbitral body selected by the USOPC (currently New Era ADR), within twenty (20) days of service of the Hearing Panel's decision by the party making the appeal. New Era ADR shall proceed with the determination of the matter de novo; and the decision of the arbitrator or panel of arbitrators shall be final and binding, subject only to the rights and remedies of any party to the arbitration under law.

#### Section 17. Retaliation.

USBA prohibits retaliation against anyone who reports misconduct or provides information about misconduct as more fully detailed in USBA's Whistleblower Policy. Retaliation means any adverse or discriminatory action, or the threat of an adverse or discriminatory action, including threatening, intimidating, harassing, coercing, removing from training or competition, or any other conduct that would discourage a reasonable person from engaging or participating in the complaint processes when the action is reasonably related to the report or engagement with the process. Retaliation may be present even where there is a finding that no violation occurred.

#### Section 18. Ombuds Office

For athletes seeking information on filing a grievance, contact the USOPC Athlete Ombuds Office at (719) 866-5000, or [ombudsman@usathlete.org](mailto:ombudsman@usathlete.org), or visit <https://www.teamusa.org/athlete-ombuds>.

### Exhibit A

#### Due Process Considerations

In any Hearing conducted pursuant to this Procedure, the parties shall have the right to have, and shall be accorded (unless waived in writing), the following:

1. Notice of the charges or alleged violations, with specificity and in writing, and possible consequences if the charges are found to be true;
2. Reasonable time between receipt of the notice of charges and the Hearing with respect to the charges, within which to prepare a defense;

3. Notice of the identity of adverse witnesses provided in advance of the Hearing;
4. The right to have the Hearing conducted at such a time and place so as to make it practicable for the person charged to attend;
5. A Hearing before a disinterested and impartial body of fact finders;
6. The right to be assisted in the presentation of one's case at the Hearing, including the assistance of legal counsel, if desired;
7. The right to present oral and written evidence and argument;
8. The right to call witnesses to testify at the Hearing, including the right to have individuals under the control of an adverse party attend; and to confront and cross-examine such individuals;
9. The right to have a record (i.e., transcript) made of the Hearing. The reporter shall be paid for by the party requesting the reporter; and a copy of any transcript shall be provided to the other party upon payment of half of the cost. Any transcript ordered by a party shall be made available to the Hearing Panel upon request of the Panel.
10. The burden of proof shall be on the proponent of the charge, which burden shall be at least a "preponderance of the evidence" unless an applicable rule of law provides for a higher burden of proof;
11. A written decision, with reasons therefore, based solely on the evidence of record, handed down in a timely fashion; and
12. Written notice of appeal procedures, if the decision is adverse to the person charged, and the prompt and fair adjudication of any appeal.

## APPENDIX I: USOPC NGB Athlete Agreements Policy

### U S Olympic Committee Policy



**Policy Name:** NGB Athlete Agreements

**Date of Issuance:** July 14, 2017

**Policy Owner:** USOC General Counsel

**Applies to:** NGBs

#### **Purpose:**

The NGB Athlete Agreements policy sets out basic parameters for certain agreements that an NGB should explicitly *require* of its athletes as a condition of participation, and optional commercial agreements that must remain voluntary, in a way that balances the rights and needs of both NGBs and athletes.

For clarity, in this Policy "NGB" refers broadly to a USOC-recognized sport organization that manages or governs a sport on the Olympic, Paralympic, Pan American, or Parapan American Games program, an organization that fulfills management responsibilities under a contract with the USOC, or the USOC where the USOC fulfills a sport governance role.

#### **Policy Statement:**

##### **1. Balanced Rights and Obligations Generally**

The USOC recognizes the right of NGBs to require certain agreements on the part of athletes as a condition of participation in membership, events, teams, or programs of the NGB. These agreements may include terms that help the NGB comply with International Olympic Committee ("IOC"), International Paralympic Committee ("IPC"), Pan American Sports Organization ("PASO"), International Federation ("IF"), and USOC requirements, field successful and competitive teams, and promote and generate support for the NGB itself (including via the use of athlete names, images, and likenesses other than for *Commercial Use*). The USOC also recognizes the right of each NGB to control the use of its name, marks, and other indicia.

At the same time, the USOC recognizes the right of each athlete to be treated fairly and consistently and to clearly understand what is required of him/her in order to participate, as well as the right of each athlete to control the commercial use of his/her name, image, and likeness.

In order to balance these NGB and athlete rights, NGBs must:

- Set out clearly and consistently those agreements and actions that are required of athletes as a condition of participation, in *Participation Agreements*;
- apply those requirements consistently among its athletes;
- keep *Participation Agreements* clearly separate from any *Commercial Agreements*, which may only be entered into mutually and voluntarily by athletes and NGBs;
- never condition an athlete's right to participate on agreeing to a *Commercial Term* or signing a *Commercial Agreement*;
- allow adequate time for athletes to review, understand, and seek advice on (should the athlete so choose) both *Participation* and *Commercial Agreements* prior to signing; and
- ensure that its own conduct and all of its athlete requirements and agreements comply with applicable laws as well as IOC/IPC, PASO, IF, and USOC rules and requirements (as a reference, selected excerpts of some of these governing rules are attached as Appendix 1 hereto).



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### 2. Agreements That May Be Required of Athletes

Each of the following *Participation Agreements* may be required of athletes. The USOC recommends that each of these agreements be delineated as separate documents, or with clear subheadings. These agreements cannot contain *Commercial Terms*.

#### a. Baseline Participation Agreement

Each NGB should implement a clear *Participation Agreement* that all its athletes must comply with, without amendment or alteration in any particular case. This baseline *Participation Agreement* should specify the terms and obligations an athlete must meet in order to be eligible for participation in programs, events and competitions conducted, authorized or sanctioned by the NGB, including competitions in which the NGB has entered the athlete. These terms may include, for example, IOC/IPC/PASO or IF eligibility requirements, good standing requisites, compliance with anti-doping requirements, adherence to SafeSport standards, possession of a valid passport, completion of a physical examination indicating competitive readiness, and compliance with selection procedures. It also may include a requirement that athletes not make or authorize any *Commercial Use* of any NGB name, design, uniform, or logo.

This agreement should refer to compliance with the NGB Code of Conduct and the General Media Release.

#### b. Code of Conduct

Each NGB should maintain, and may require its athletes to adhere to, a Code of Conduct that outlines prescribed/prohibited conduct. This Code of Conduct should exist as a stand-alone document and should clearly designate to whom it applies and for what period of time.

#### c. General Media Release

Athletes may be required, whether generally or in connection with participation in membership, events, teams or programs, to execute a media release in favor of the NGB. This form of release should set out simple terms and should apply without amendment or alteration to all applicable athletes.

This General Media Release may pertain to an athlete's name, image, and likeness, and contemplate any and all technology and platforms for usage over a specific period of time.

The General Media Release must not cover *Athlete-Featuring* images for *Commercial Use* by the NGB or any third party.

The General Media Release may cover *Team-Featuring* images and footage for use by the NGB and its *Commercial Partners* in promoting the NGB, its sport, and the *Commercial Partner* and/or its relationship with the NGB.

It may cover event images and footage, whether depicting NGB athletes singly or in groups, and whether *Athlete-Featuring* or *Team-Featuring*, for the NGB's own *Non-Commercial Use*.

Always consistent with the terms of the General Media Release, the NGB may require athletes to participate in media events in connection with a specific competition/event (e.g., World Championships) as an official team function. Further, NGBs may wish to ask athletes to participate in additional media opportunities and events (though on a limited basis – general practice has been not more than twice per year). Although athletes are strongly encouraged to participate in these opportunities to help promote their sport, NGBs must respect the athlete's privacy, time constraints, and training and competitive schedule. NGBs should provide reasonable reimbursement for any associated expenses incurred by the athlete in attending such events.

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### d. National Team/Event Agreements

Each NGB should implement clear National Team and/or Event agreements when prescribing/prohibiting conduct or requiring additional obligations above and beyond what is set forth in its baseline *Participation Agreement*.

This agreement should clearly set out all athlete rights and requirements that pertain to participation on a National Team (or other special team) or at a specific Event (e.g., World Championships), as well as what additional services and commitments the NGB is providing to the athlete. For example, they should define expectations and requirements as to behavior, training, camps, competition participation, travel gear, etc., as well as applicable *Basic Services* and benefits that the NGB provides to the athlete. NGBs may include a requirement of attendance and the wearing of team-provided and branded clothing at official team functions during those competitions/events but the parameters of those functions and the related requirements must be fair, reasonable, clearly defined, and communicated in advance to the athletes.

### 3. Commercial Agreements

Separately from the agreements and requirements contemplated in Section 2 above, an NGB and any athlete are free to negotiate and enter into one or more *Commercial Agreements*. *Commercial Agreements* must be made in writing.

No *Commercial Agreement*, nor any *Commercial Term*, can be required as a condition of membership, or participation on a National Team or in an Event.

The *Commercial Terms* in these agreements may include athlete obligations that increase one or more of the obligations contemplated in Section 2 (e.g., *Commercial Use* of an athlete's name and likeness) and/or may add further obligations (e.g., athlete appearances, apparel and equipment commitments, media opportunities, participation in certain programs or competitions.)

In any *Commercial Agreement*, NGBs must include additional consideration, which may include rights, benefits, and/or other compensation to the athlete that come over and above *Basic Services* and/or the commitments contemplated in Section 2.

For clarity, each of the following athlete requirements would be considered *Commercial Terms* and can only be mutually and voluntarily agreed upon by athletes and NGBs via a *Commercial Agreement*:

- Requiring attendance at a function that is not an official team practice, team meeting, or other NGB meeting or that is for *Commercial Use*
- Granting any right to a third party of an athlete's name, likeness, or image for *Commercial Use* (other than as part of a *Team-Featuring* image)
- Granting any right of first negotiation or refusal to any NGB *Commercial Partner* or other commercial entity
- Obligating disclosure of the terms of an athlete *Commercial Partner* agreement (though NGBs may require disclosure of the identity of any athlete *Commercial Partners*)
- Relinquishing any legal rights relating to an athlete's membership or participation in the sport

Any remedy for breach of a *Commercial Agreement* must include only commercial recourse and must not impact any athlete right as stated in Section 1.

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### 4. Specialized Equipment

Consistent with the IOC Olympic Charter and PASO Statute the USOC will, and in each case after consultation with the NGB and the AAC representative for the NGB's sport, designate *Specialized Equipment* for athletes to use in protected competition. Although the IPC does not have a similar rule, the USOC extends this right to all Paralympic athletes. The USOC Athlete Ombudsman will be available to assist all parties in such consultation.

The USOC will maintain and publish a clear listing of the *Specialized Equipment* for each sport.

The NGB must not include in any *Participation Agreement* any restriction or requirement as to an athlete's right to choose his/her *Specialized Equipment* or the branding that may appear on such equipment, other than what is mandated by applicable IOC, USOC, IPC, PASO or IF rules.

### 5. Key Concepts Defined

**Athlete-Featuring:** An image in which a particular athlete is identifiable and prominently depicted, in the context of whatever else is depicted in the image. Such an image might depict the athlete alone or with one or more other people. When used in connection with the brand of a company, product, or service, a reasonable person may infer that the athlete endorses or is affiliated with that company, product or service.

**Basic Services:** A set of NGB-provided equipment and services that applies equally to all participants in the NGB's national or event team. All NGBs are required to provide a certain level of basic services, but those services may differ from one NGB to another. *Basic Services* may include, for example, coaching, travel to certain competitions, and special access to training camps or facilities. *Basic Services* are not specific to any particular athlete but apply to all athletes on the national or event team. If an NGB has different tiers of Teams, NGBs may provide different *Basic Services* to these different teams.

**Commercial Agreement:** An agreement that includes *Commercial Terms* and opportunities for an athlete and/or team.

**Commercial Partner:** A commercial entity that enters into an agreement with an NGB or athlete whereby it provides consideration to the NGB or athlete in exchange for status as the NGB or athlete's sponsor, supplier, licensee, etc. In all cases, *Commercial Partners* receive certain rights to associate with the NGB or athlete in marketing and promotional programs.

**Commercial Terms:** Party-specific rights, benefits, or other compensation of a nature contemplated in Section 3 hereof, granted by one party to another in exchange for other specific rights, benefits, or other compensation from that other party. In the case of any relationship between an NGB and an athlete, *Commercial Terms* do not include any of the rights or obligations contemplated in Section 2.

**Commercial Use:** Use in connection with the promotion of any commercial entity and/or its relationship with an NGB or athlete, including without limitation one that expresses or implies an endorsement of any company, product, or service.

**Non-Commercial Use:** Use by an NGB solely in connection with promotion of an NGB itself (or in the case of an athlete's use, of the athlete him/herself), including without limitation fundraising, attracting members, or generating interest in the NGB, its events, or its sport.

**Participation Agreement:** An agreement setting out items that are required of athletes as a condition of participation in membership, events, teams, or programs of the NGB, as applicable.

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**Specialized Equipment:** Items of apparel and equipment, approved by the USOC, used by an athlete in the course of participation in a competition, which have a material effect on the performance of the athlete due to the specialized characteristics of the item. Also known as "personal performance gear."

**Team-Featuring:** An image depicting an NGB athlete or athletes, which is not *Athlete-Featuring* but represents an NGB team in any fashion. When used in connection with the brand of a company, product, or service, a reasonable person may infer that the team (rather than any particular athlete) endorses or is affiliated with that company, product or service.

## U S Olympic Committee Policy

### APPENDIX 1 Rules Excerpts

Key governing rules include but are not limited to the Olympic Charter, the IPC Handbook, the PASO Statutes, the Ted Stevens Olympic and Amateur Sports Act and the USOC Bylaws. Selected excerpts, to serve as a starting point in an NGB's exploration of these rules:

1. "The mission of the IOC is to promote Olympism throughout the world and to lead the Olympic Movement. The IOC's role is to oppose any political or commercial abuse of sport and athletes;" *Olympic Charter, Rule 2, Section 10* and "to encourage and support the efforts of sports organizations and public authorities to provide for the social and professional future of athletes." *Olympic Charter, Rule 2, Section 11*.
2. "[The National Olympic Committees (NOCs)] have the sole and exclusive authority to prescribe and determine the clothing and uniforms to be worn, and the equipment to be used, by the members of their delegations on the occasion of the Olympic Games and in connection with all sports competitions and ceremonies related thereto. This exclusive authority does not extend to specialised equipment used by athletes of their delegations during the actual sports competitions. For the purposes of this rule, specialised equipment shall be limited to such equipment acknowledged by the NOC concerned as having a material effect on the performance of athletes, due to the specialised characteristics of the equipment." *Olympic Charter, Bye-law to Rules 27 and 28, Section 2.3*.
3. NGBs shall "not have eligibility criteria related to amateur status or to participation in the Olympic Games, the Paralympic Games or the Pan American Games that are more restrictive than those of the appropriate international sports federation." *Ted Stevens Act, 36 U.S.C. §220522(a)(14)*.
4. "No member of the [USOC] may deny or threaten to deny any amateur athlete the opportunity to participate in the Olympic Games, the Pan American Games, the Paralympic Games, a World Championship competition, or other such protected competition." *USOC Bylaws Section 9.1*.

## **APPENDIX J: Further explanation of specific handbook language**

### **With regard to *who* the Handbook relates to:**

The document is meant to encompass rights and expectations of all team members, including staff and athletes (and other trip participants). When the document talks about "team" rights/obligations, this encompasses everyone. When it explicitly discusses "athletes" as a qualifier, this relates exclusively to athletes.

### **With regard to 5.4.a:**

Logistical support includes any travel, lodging, race management support that is required for an athlete to compete at a USBA-led competition or training camp trip. Generally, travel from a designated arrival airport hub (e.g. MUC), and departure from one designated airport hub (e.g. MUC) is included. If athletes fall outside of the "team-designated" travel hub arrival/departure times and locations, they may need to organize their own travel logistics (e.g., If an athlete wants to fly to Europe early, do a training camp on their own, then meet the team at the team hotel, rather than arrive at the designated airport at the designated time).

### **With regard to 6.1.c:**

USBA High Performance staff generally gives notice of upcoming summer training camps via oral discussion at or before the end of March. The IBU calendar is set by IBU so that is not within USBA's control but is generally known and published at least two years in advance.

### **With regard to 6.1.d:**

High Performance Staff is required to manage team and athlete requirements to uphold the highest levels of performance. This is a mandate from USOPC - tied to DAS and EAHI support and general NGB support. The HP staff is also mandated by USBA BOD to seek what's best for team performance. Generally speaking, at the discretion of the HP Staff, reasonable requests from individual athletes who occasionally seek a schedule that departs from the regular team activities will be honored if the planned training can be substantially completed. But this must remain at the discretion of the HP staff.

### **With regard to 6.2.a:**

In the case that an athlete's personal healthcare policy, such as Elite Athlete Health Insurance (EAHI), provides international travel and medical coverage, USBA will not provide additional insurance coverage.

### **With regard to sections 6.3.b – 6.4; and specifically, commercial opportunities for athletes and USBA support:**

1. Every athlete has substantial space to promote their personal sponsors on their own rifle and harness. This is among the most visible and therefore valuable space available in our sport.

2. With the Need Based Athlete Support program every athlete who is named to a USBA competition trip has the opportunity to apply for substantial direct support to offset costs related to the trip. In addition to that, USBA is covering a substantial portion of the trip costs.
3. Our agreement with Maloja does not allow for additional advertising to be placed on the uniform by individual athletes.
4. Image Use: USBA has purchased the right to share NordicFocus.com images with World Cup athletes for their own non-commercial use which includes direct use on their social media platforms. IBU Cup athletes have access to two NordicFocus photos per season and may purchase additional photos at a per-photo fee from NordicFocus.
5. Video Clips: USBA has worked with the IBU and the broadcast rights holder EBU to obtain video clips for World Cup athletes' non-commercial use. We see great value for the athletes to have access to broadcast footage through the EBU website and new app.
6. Use of sport images, including images with athletes, is a part of the USBA membership agreement, the code of conduct and therefore included in the athlete handbook and team participation agreement. All NGBs and International Federations have these clauses to be able to tell the stories of the athletes and promote them and the sport.