

Note: This presentation was presented by Michael Saylor at Microsoft's shareholder meeting in December 2024. The views expressed are Michael's own and may not necessarily reflect the views of MicroStrategy Incorporated. This document does not constitute an offering of any financial instrument or legal, tax, financial, investment or other advice or recommendation.

Microsoft can't afford to miss the next Technology Wave

- 1. Personal Computing
- 2. Graphical User Interface
- 3. Internet
- 4. Mobile Computing
- 5. Cloud Computing
- 6. Artificial Intelligence
- 7. Digital Capital



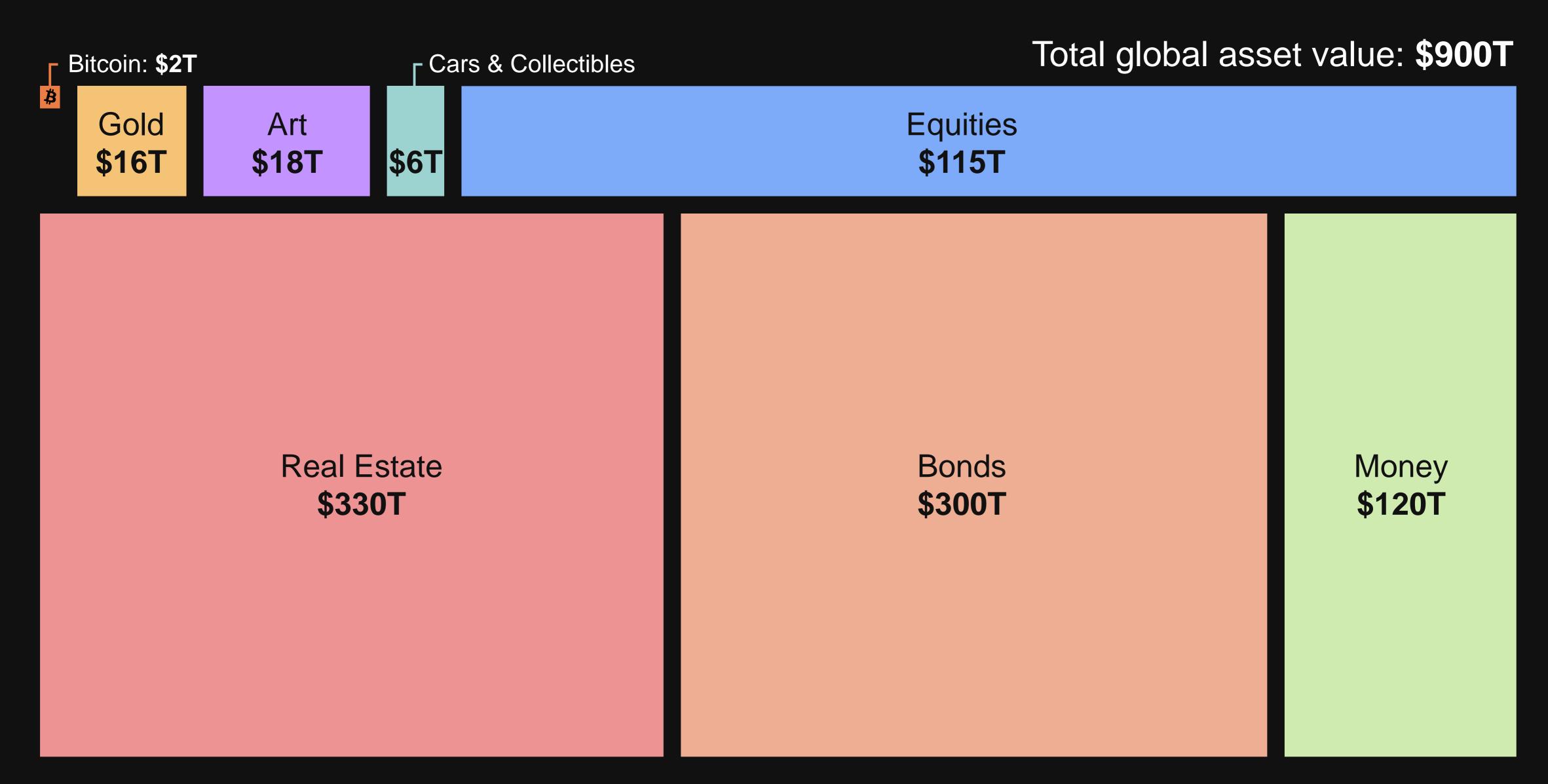
Bitcoin is the Next Wave \$2 Trillion Force

The 7th Largest Asset: **Fastest Growing** Most Popular Most Interesting Most Digital Most Useful Most Global

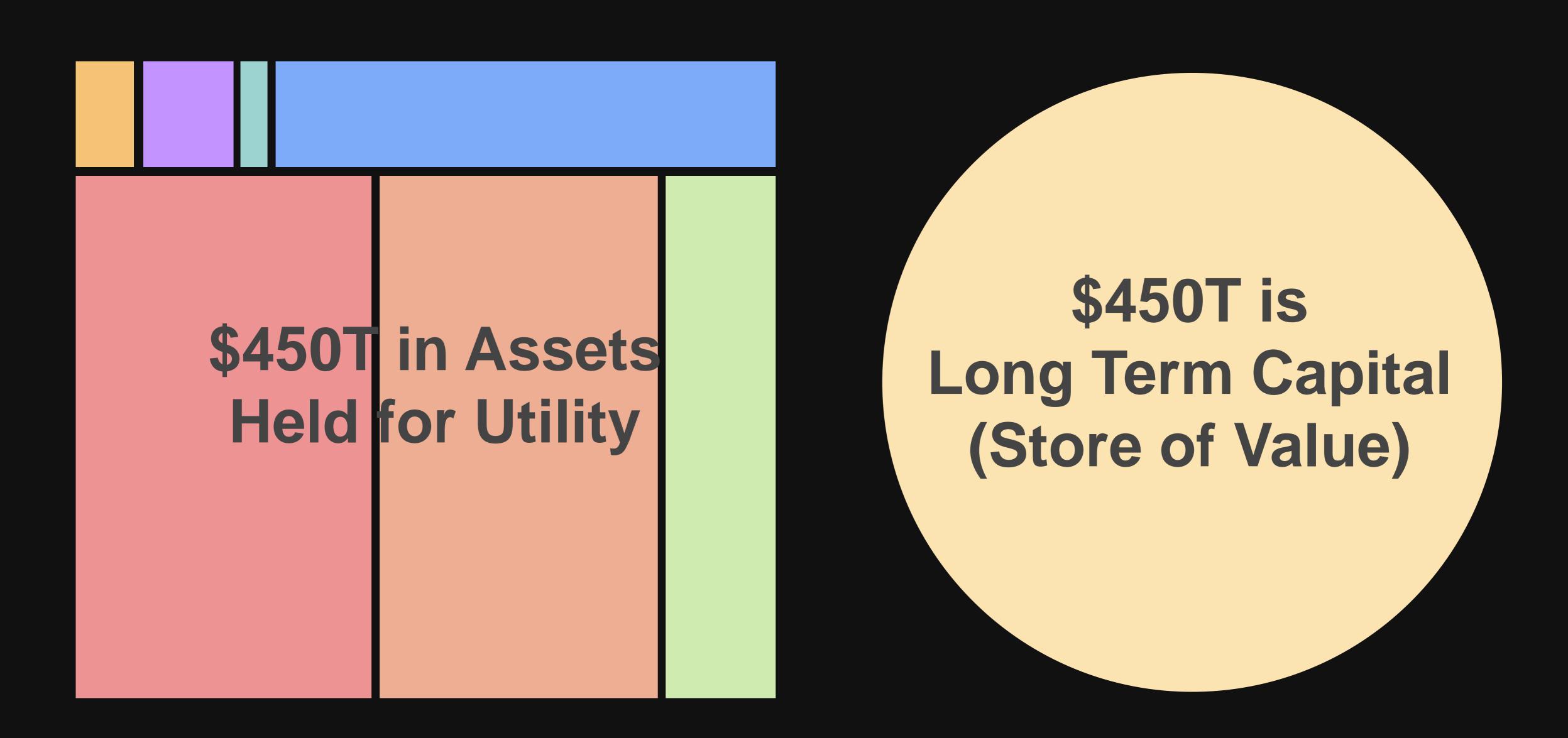
Rank	*	Name	2		
1			Gold	\$18.253 T	
2	2		NVIDIA NVDA	\$3.476 T	
3	}	É	Apple AAPL	\$3.474 T	
4			Microsoft MSFT	\$3.100 T	18% ARR
5	j	a	Amazon	\$2.072 T	
6	5	G	Alphabet (Google)	\$2.028 T	
7	,	₿	Bitcoin втс	\$1.935 T	62% ARR
8	}	*	Saudi Aramco	\$1.802 T	
9)		Silver	\$1.767 T	
10)	∞	Meta Platforms (Facebook)	\$1.411 T	

The greatest digital transformation of the 21st century is the transformation of capital, and Bitcoin is Digital Capital.

Global wealth is distributed across a variety of assets.



These assets (a) provide utility and (b) preserve capital.



Risk Factors: Destroy \$10+ Trillion in Capital per Year

Regulation, taxation, competition, obsolescence, economic & political chaos, and crime dilute capital.

General Taxes Property Taxes Capital Gains Income Tax VAT/Sales Price Control Transfers Accident Insurance

Regulation Competition Currency Recession Expropriation War & Crime Politics Tenants Discrimination

Weather Catastrophe Obsolescence Incompetence **Torts** Energy Storage Traffic Culture Shock

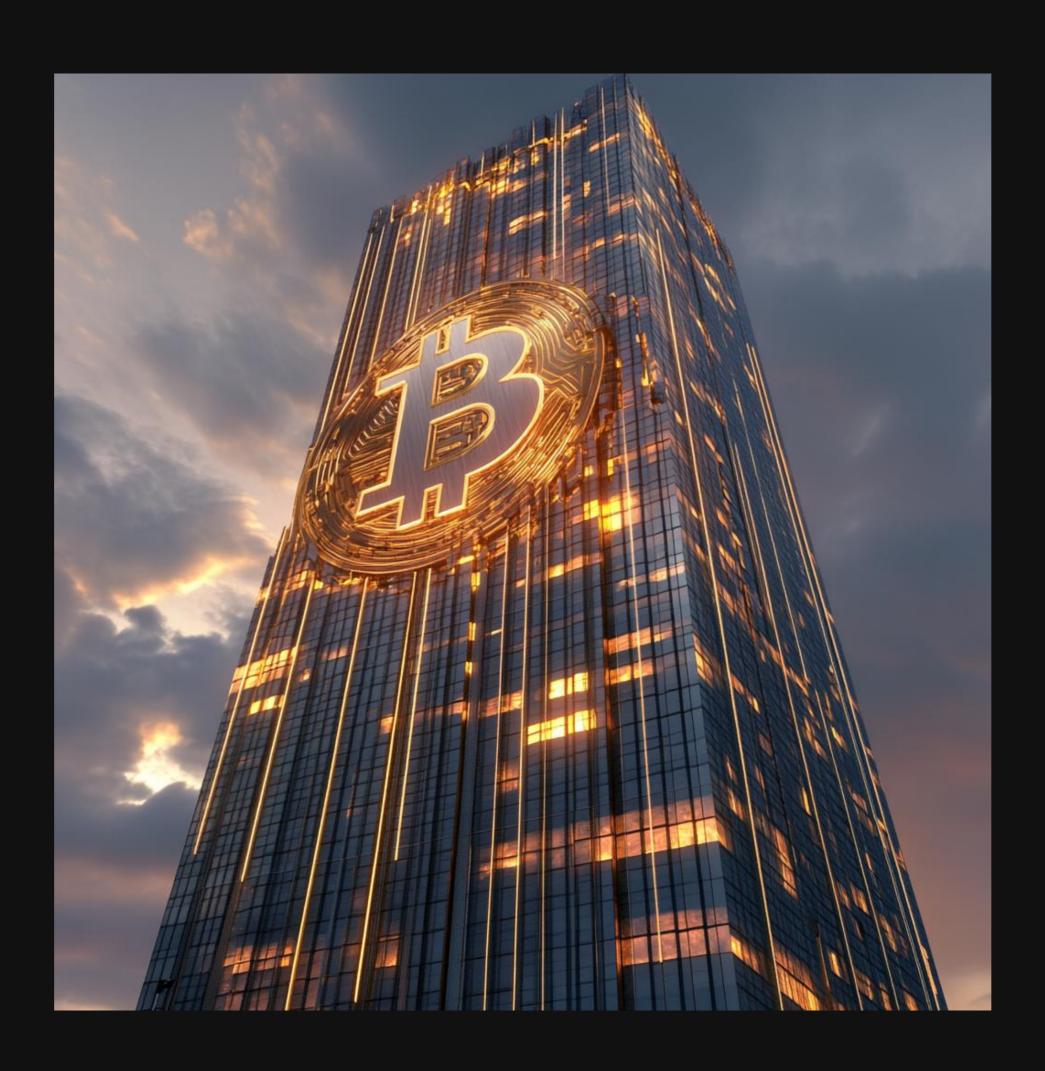
Long term capital is transforming into digital capital.



Digital Capital is Economically & Technically Superior

Bitcoin offers the benefits of owning a building, without the liabilities of a conspicuous, immobile asset.

No Tax No Traffic No Tenants No Torts No Trouble No Mayor No Weather No Corrosion No Regulator



Invisible Indestructible **Immortal** Teleportable Programmable Divisible Volatile Fungible Configurable

Bitcoin is a Revolutionary Advance in Capital Preservation

Consumption Assets

Traditional Capital Assets

Digital Capital





























Consumption

Saving

Years

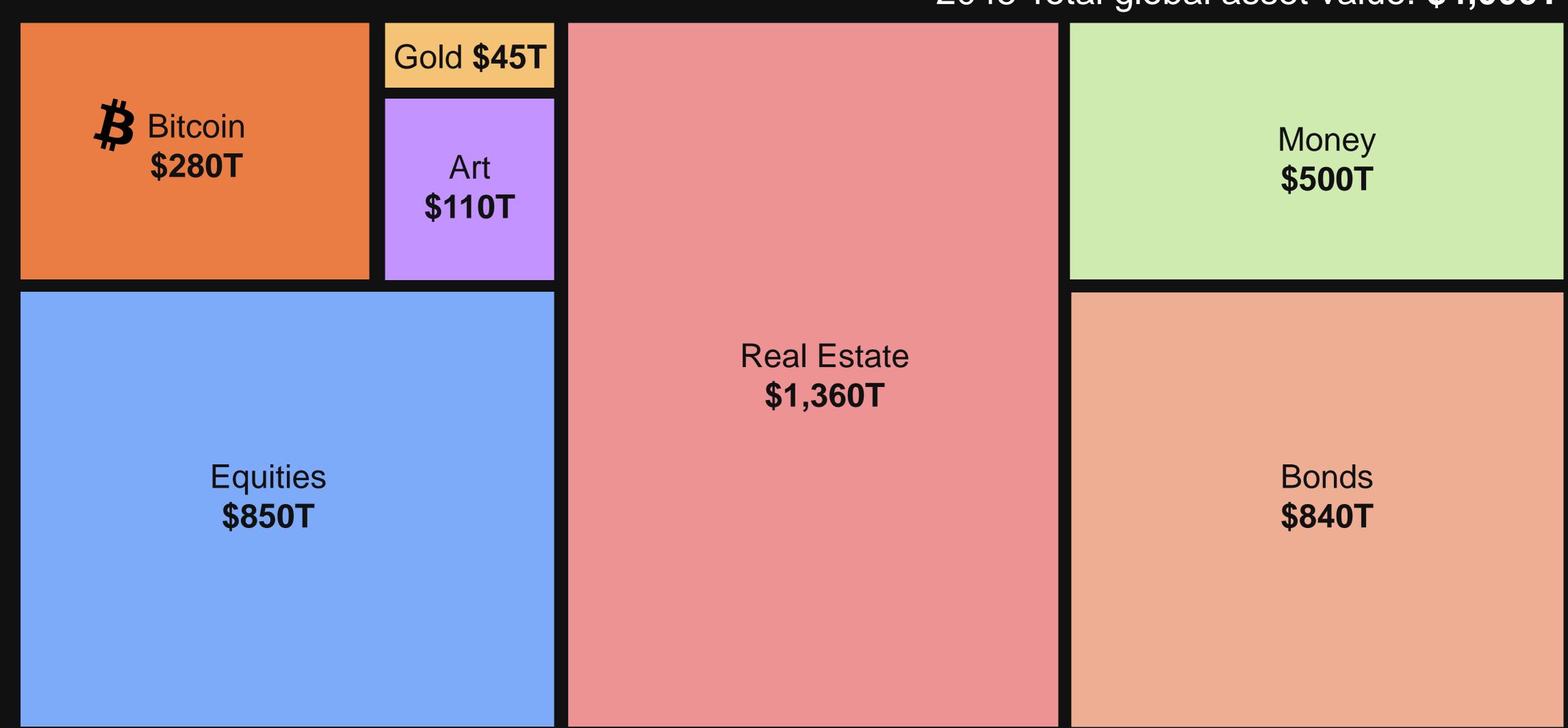
Years

100 Years

Years

Bitcoin Growth: \$2 Trillion to \$200+ Trillion in 21 Years

2045 Total global asset value: \$4,000T



Source: Bitcoin24 Model

Bitcoin: Secured by Digital, Political, & Economic Power

750 Exahash

\$850B Invested

400m BTC Holders

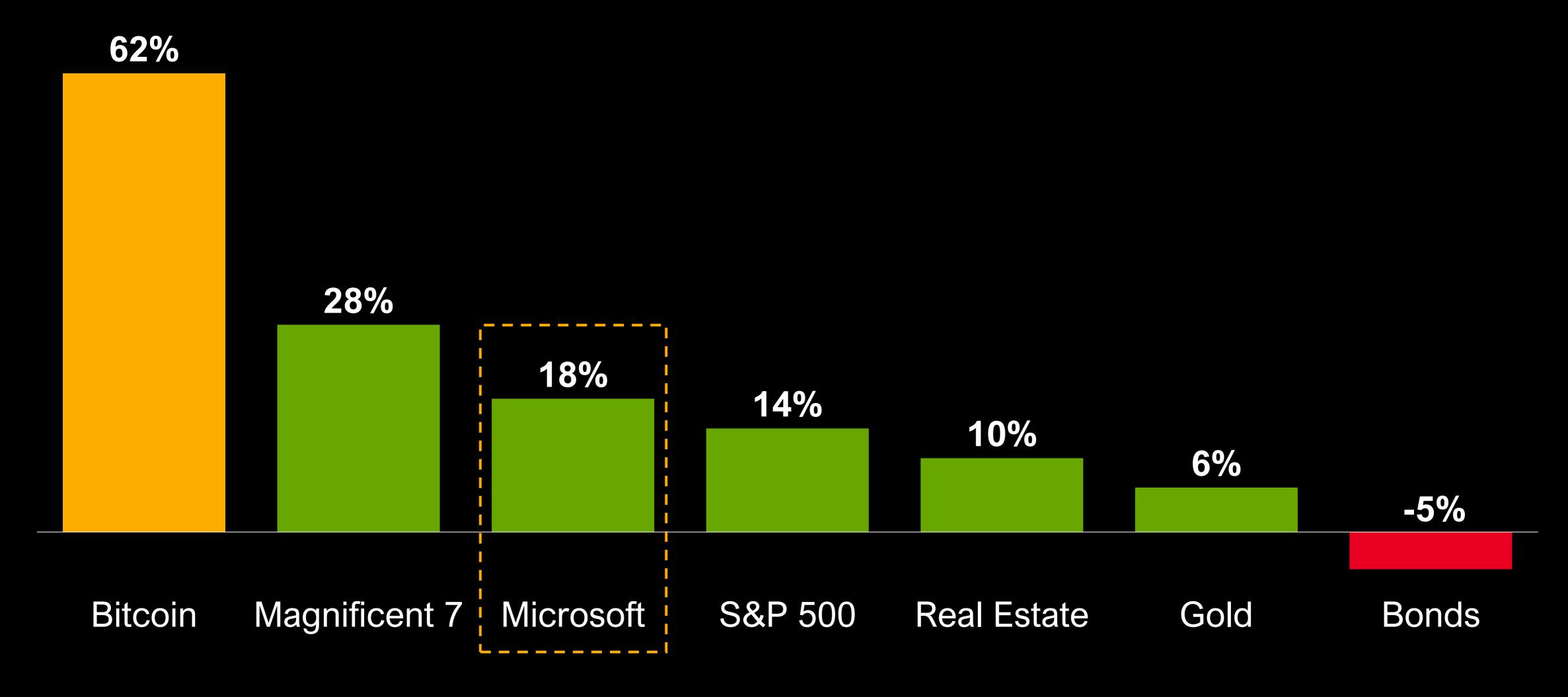
Gigawatts

622m Crypto Users

Microsoft should be powered by Digital Capital.

Bitcoin is the highest performing uncorrelated asset that a corporation can hold on its balance sheet.

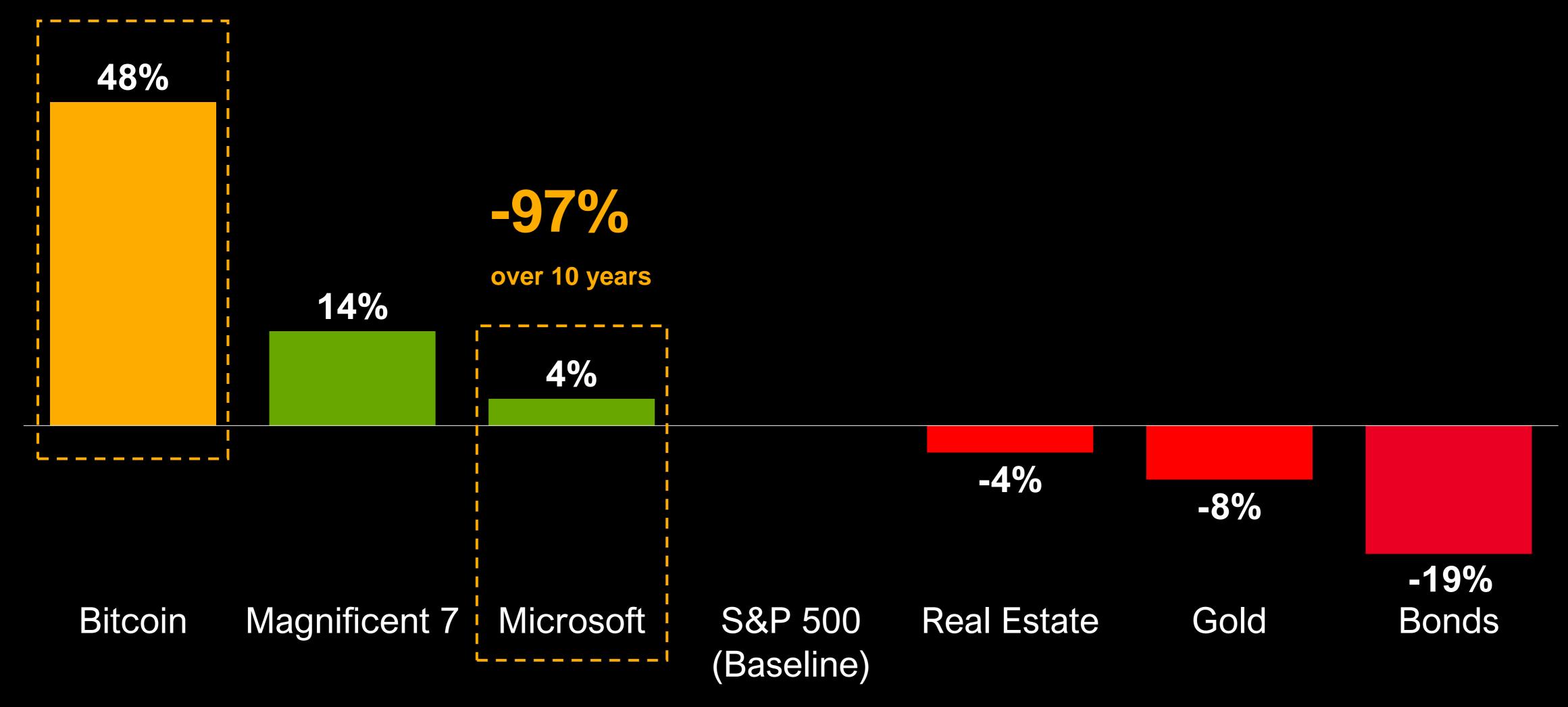
Annualized Asset Performance Chart Over Four Years



Performance since August 10, 2020, when MicroStrategy adopted its bitcoin strategy.

Source: FactSet as of November 27, 2024.

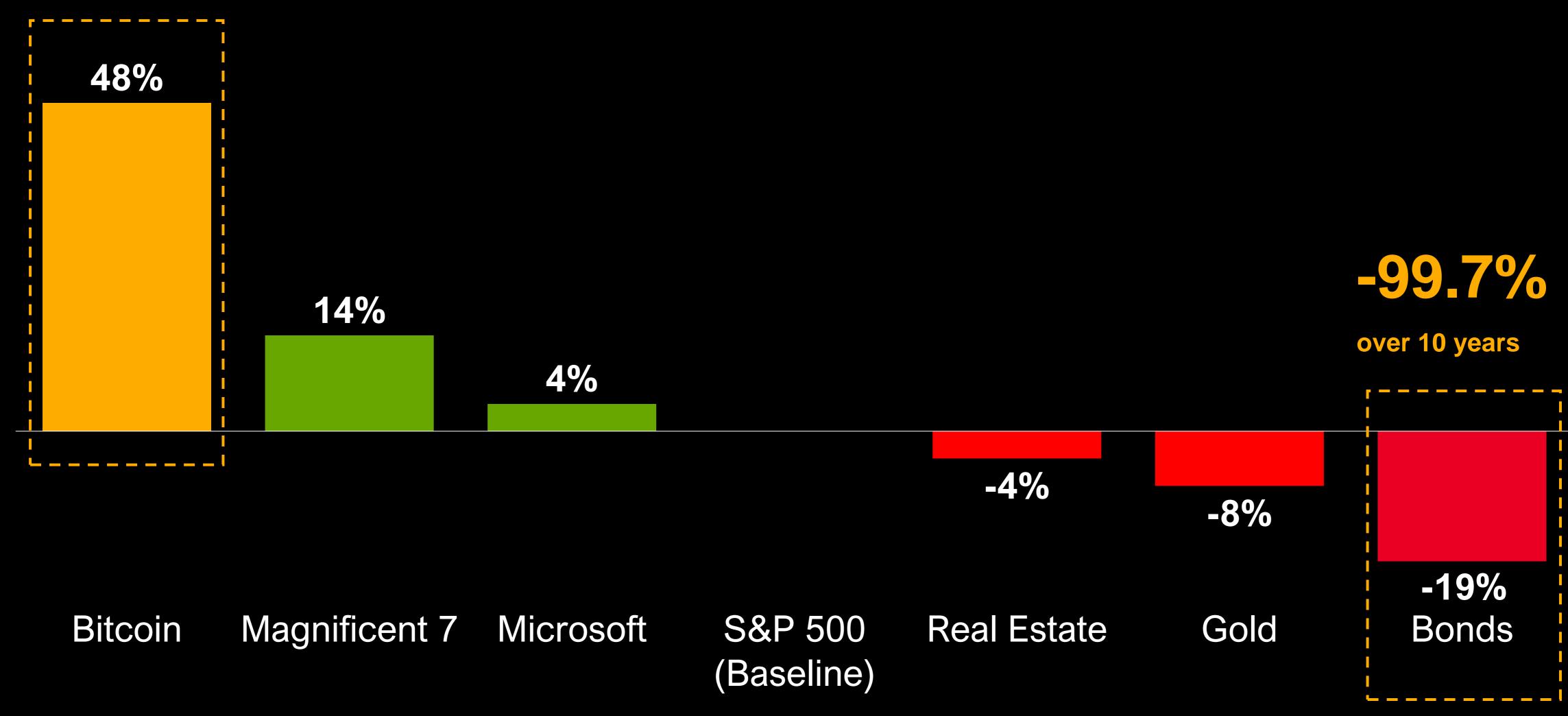
Bitcoin is Outperforming Microsoft by 10X Annually



Performance since August 10, 2020, when MicroStrategy adopted its bitcoin strategy.

Source: FactSet as of November 27, 2024.

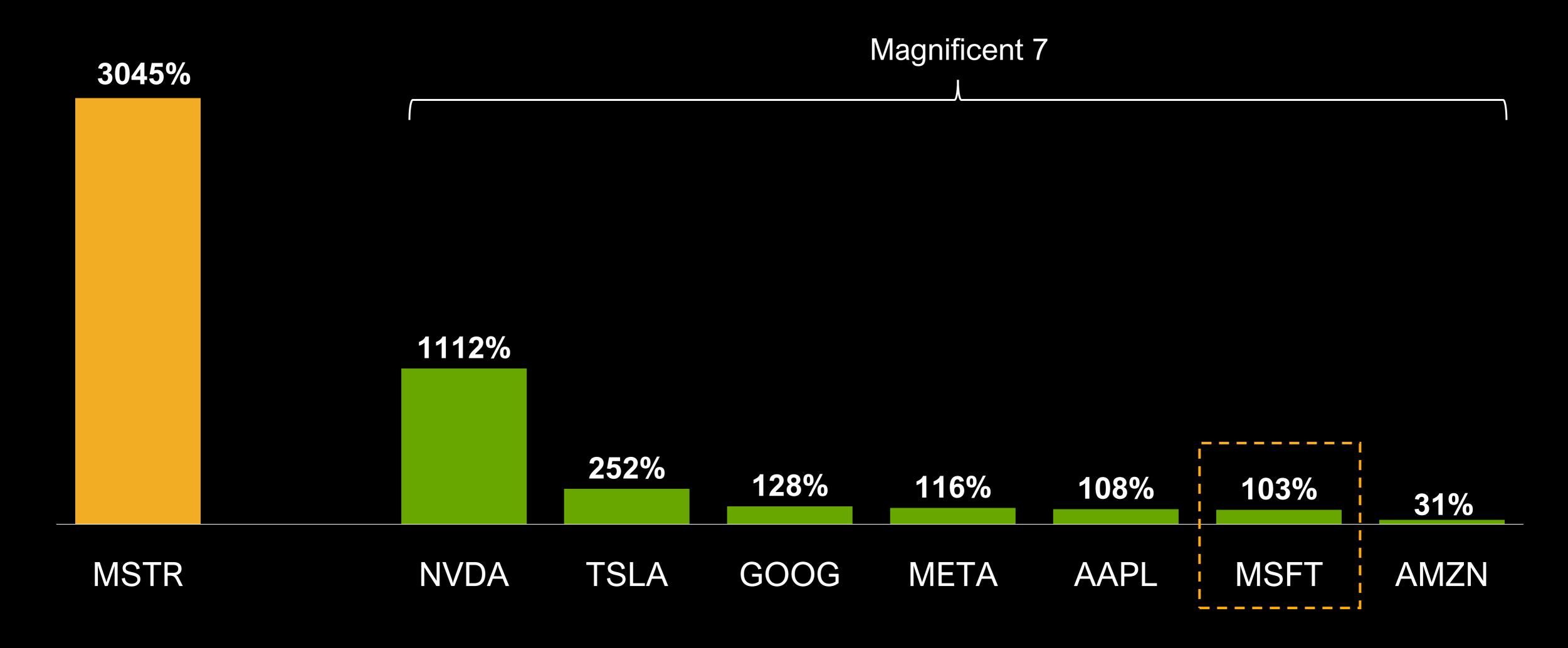
Bitcoin is Vital. Bonds are Toxic.



Performance since August 10, 2020, when MicroStrategy adopted its bitcoin strategy.

Source: FactSet as of November 27, 2024.

Superior Performance Requires Bitcoin (Digital Capital)

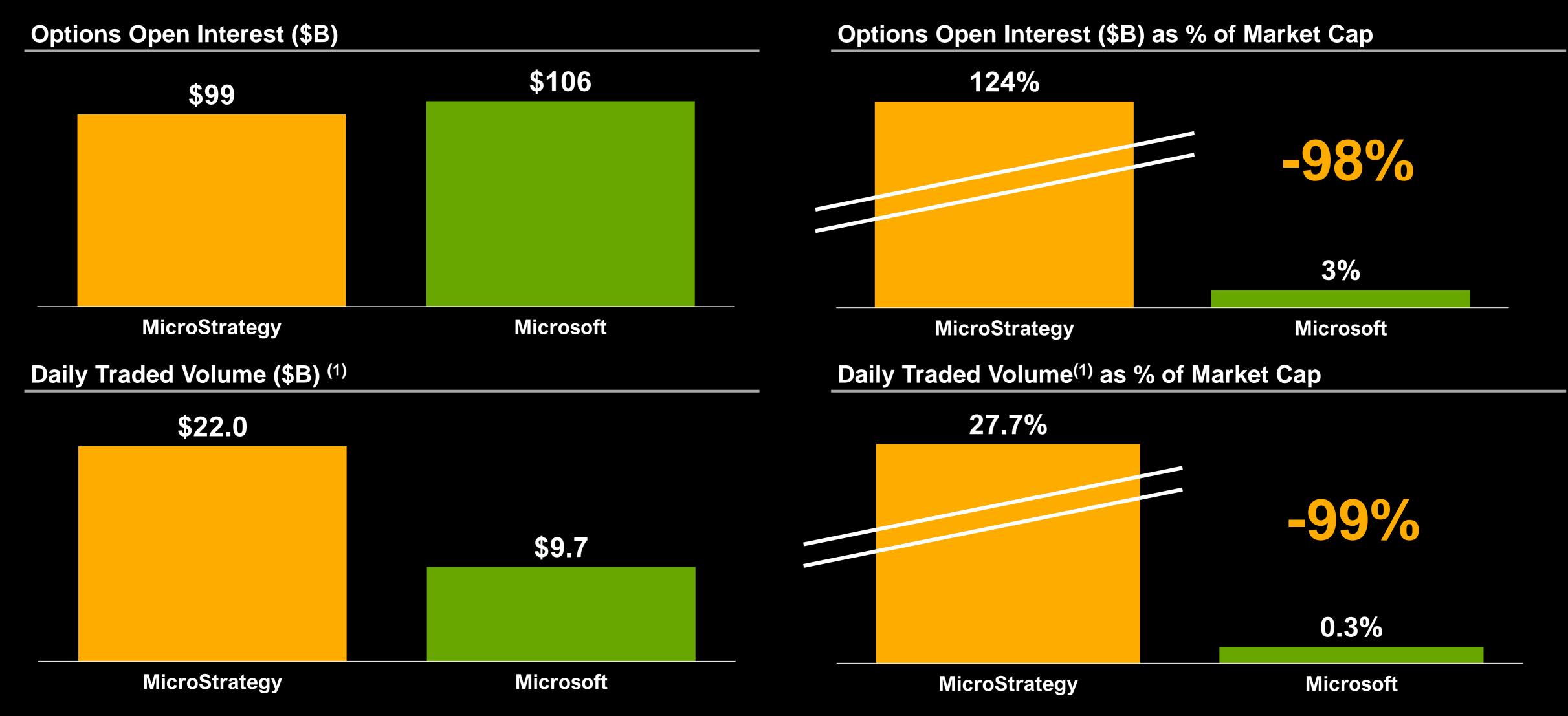


Stock performance since August 10, 2020, when MicroStrategy adopted its bitcoin strategy.

Source: FactSet as of 4:00pm Eastern Time on November 27, 2024.

MSFT Equity & Options are Anemic & Deteriorating

Microsoft is destroying its options market and crippling its equity as a store of value with its treasury strategy.



Source: FactSet as of November 27, 2024. (1) Average trading volume over last 5 trading days.

In 2024, Bitcoin has emerged as an institutional asset and is now a viable alternative to bonds for public corporations.

The Number of Public Entities Holding Bitcoin is Surging

Category	# of Entities	# of BTC	Value (\$B)	%
ETFs	40+	\$ 1,200,000	\$124B	6.3%
Countries	10	₿530,000	\$53B	2.7%
Private Companies	10+	₿360,000	\$36B	1.8%
Public Companies (Ex-Miners)	40+	₿440,000	\$44B	2.2%
Mining Companies	15+	₿70,000	\$7B	0.4%
Total	115+	\$2,640,000	\$264B	13.3%

Source: https://bitcointreasuries.com/ and HODL15Capital as of November 27, 2024.

The Wave of Political Support for Bitcoin is Surging

White House supports Bitcoin
Senate supports Bitcoin
House supports Bitcoin
Wall Street supports Bitcoin

Donald Trump, JD Vance, RFK Jr., Howard Lutnick, Scott Bessent, Vivek Ramaswamy, Michael Waltz, and Elon Musk support Bitcoin



Support for the US Strategic Bitcoin Reserve is Surging



Wall Street Support for Bitcoin is Surging



President Donald J. Trump - "Never Sell Your Bitcoin"



Welcome to Year 1 of The Crypto Renaissance

In 2025 Expect:

Wall Street Adoption of ETFs FASB Fair Value Accounting Bitcoin President & Cabinet 250+ Pro Crypto in Congress Bitcoin Strategic Reserve Bill Repeal of SAB 121 End to the War on Crypto Digital Assets Framework Bitcoin Standard Companies



Microsoft has a choice to make.

Choice 1: Cling to the Past Conventional financial strategy based on treasury bonds, buybacks, and dividends

Vs.

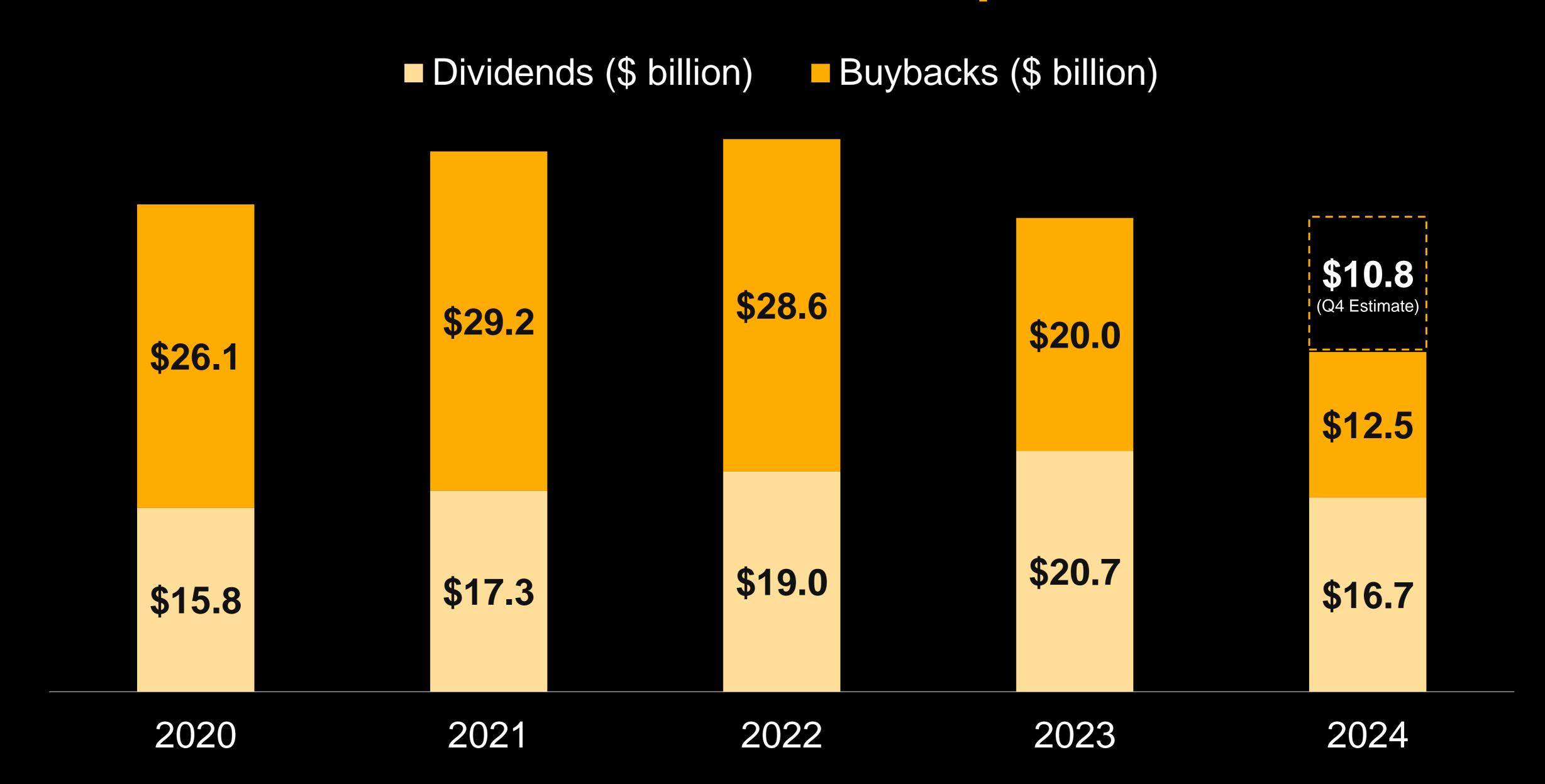
Choice 2: Embrace the Future
Innovative financial strategy based on
Bitcoin as a digital capital asset

Choice 1: Regression Divest \$100 billion yearly, increase investor risk, and slow growth

Vs.

Choice 2: Progression
Invest \$100 billion yearly, decrease investor risk, and accelerate growth

MSFT has Surrendered \$200B in Capital in 5 Years



Buybacks & Dividends Amplify Microsoft's Risk Factors

- 1. Intense Competition
- 2. Cybersecurity Threats
- 3. Regulatory Compliance
- 4. Intellectual Property Rights
- 5. Global Economic Conditions
- 6. Supply Chain Disruptions
- 7. Product Development and Innovation
- 8. Cloud Services
 Adoption
- 9. Market Saturation

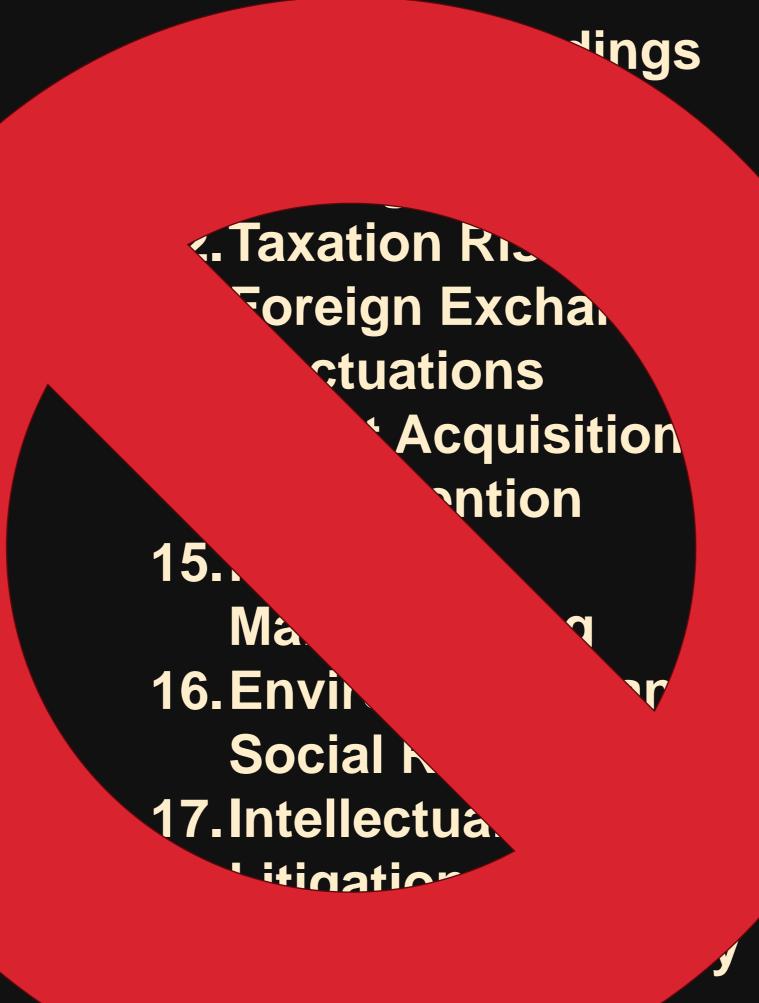
- 10.Legal Proceedings
- 11. Acquisitions and Strategic Alliances
- 12. Taxation Risks
- 13. Foreign Exchange Fluctuations
- 14. Talent Acquisition and Retention
- 15. Hardware Manufacturing
- 16. Environmental and Social Responsibility
- 17.Intellectual Property Litigation
- 18.Intellectual Property Licensing

- 19. Economic Sanctions and Trade Restrictions
- 20. Natural Disasters and Catastrophic Events
- 21.Technological Changes
- 22. Customer Preferences
- 23. Third-Party Service Providers
- 24. Data Privacy
- 25. Reputation Management

Bitcoin is the Best Way to Escape this Vicious Cycle

Bitcoin is a Commodity, not a Company

- 1. Intense Competition
- 2. Cybersecurity Threats
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Bitcoin is an asset without counterparty risk from competitors, countries, corporations, creditors, cultures, or currencies.

What if you could buy a \$100 billion company growing at 60% per year at 1x Revenue?

What if this company was more profitable than your own?

What if you could easily keep doing this every year, forever?

Bitcoin is the universal, perpetual, profitable merger partner.

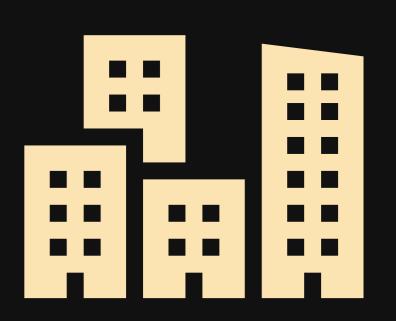
Evaluating Microsoft's Strategic Bitcoin Options

The Bitcoin24 Model is an Open-Source Macro Model

Create a customized Bitcoin corporate forecast with Bitcoin24.



Microsoft Business Assumptions



- \$3.0T Enterprise Value (~26x EV/EBIT)
- \$27B net cash on the balance sheet
- \$70B cash flow growing at 10% ARR
- 30% of cash flow given as dividends
- 40% of cash flow used for buybacks

2024 Share Price = \$420 / share

BTC Base Case = 30% ARR

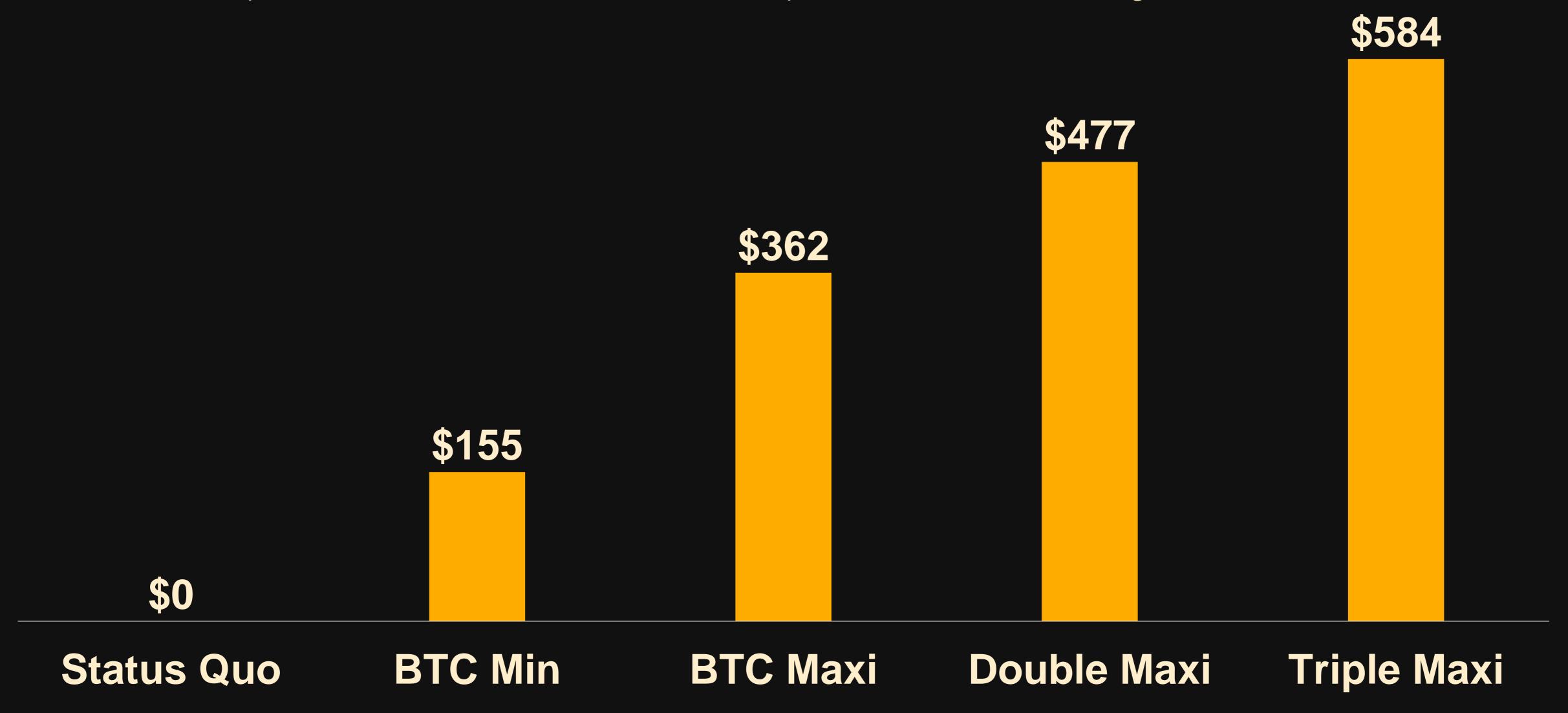
Bitcoin Treasury Strategy

Microsoft's capital structure strengthens as it accelerates the conversion of USD cashflows to BTC.

	Status Quo	BTC Min	BTC Maxi	Double Maxi	Triple Maxi
Treasury -> BTC					
Cashflows -> BTC					
Dividends -> BTC					
Buybacks -> BTC					
Debt -> BTC					

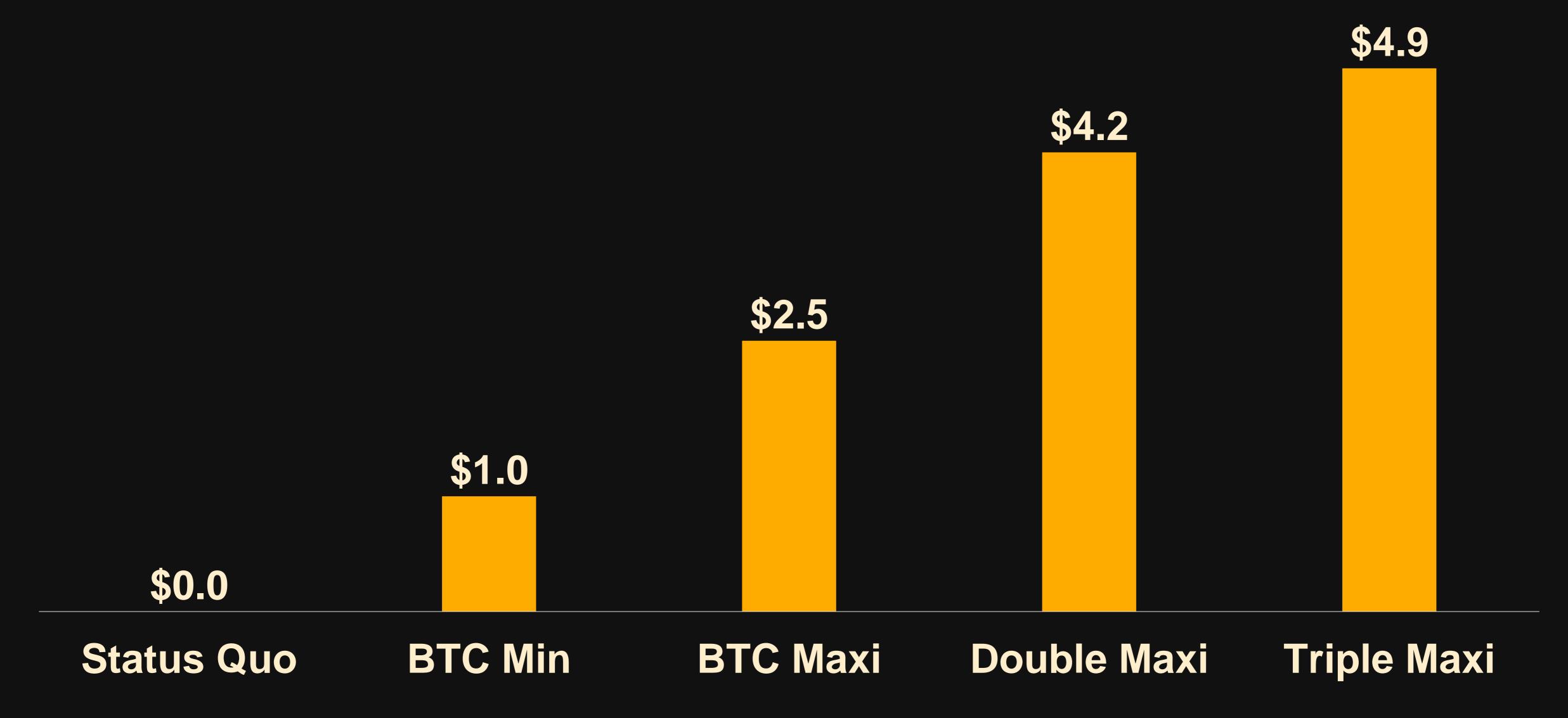
MSFT Share Price Increase from Bitcoin Strategy

Bitcoin has the potential to contribute \$155 to \$584 per share while reducing shareholder risk.



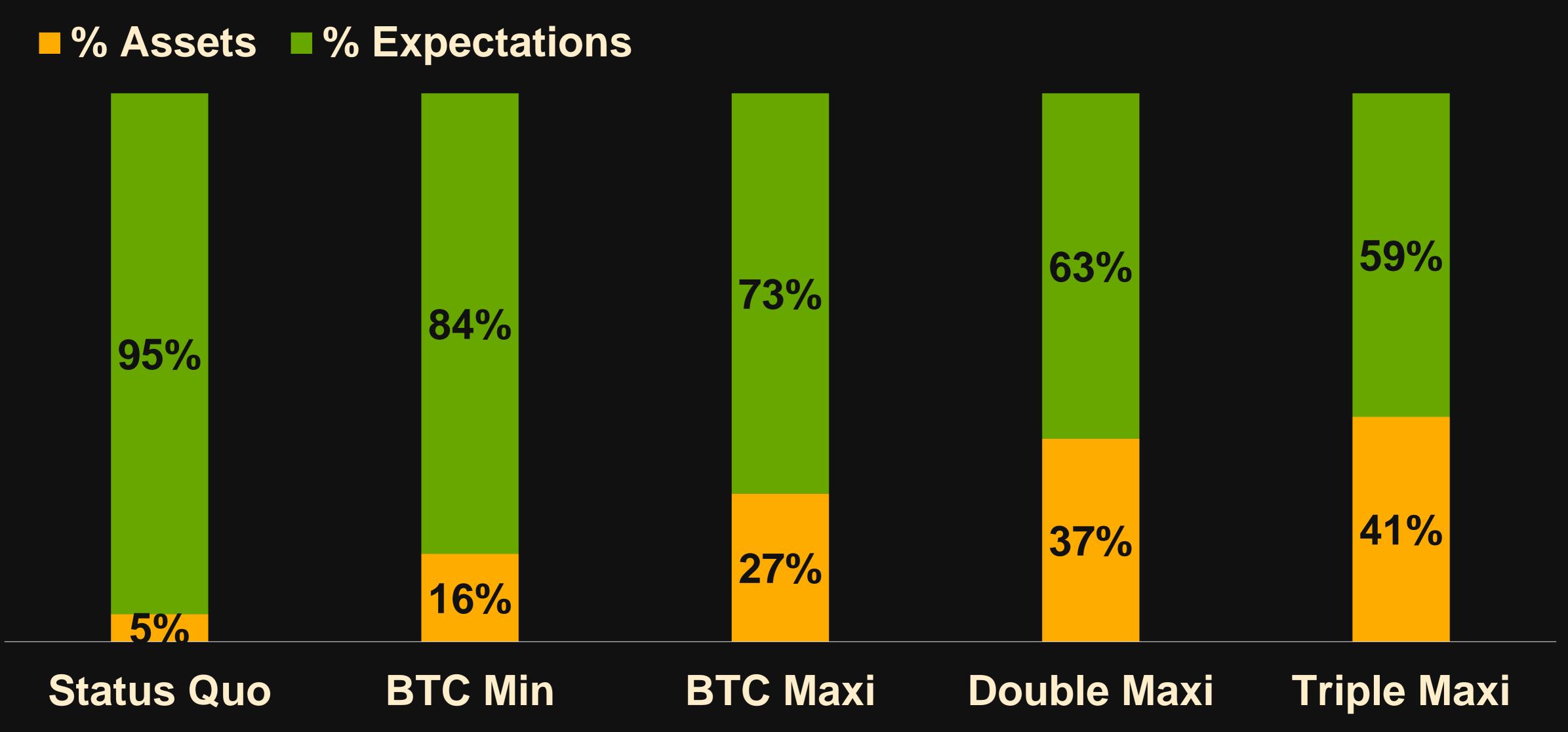
MSFT Market Cap (\$T) Increase from Bitcoin Strategy

Microsoft can create between \$1 trillion and \$4.9 trillion in shareholder value via Bitcoin.



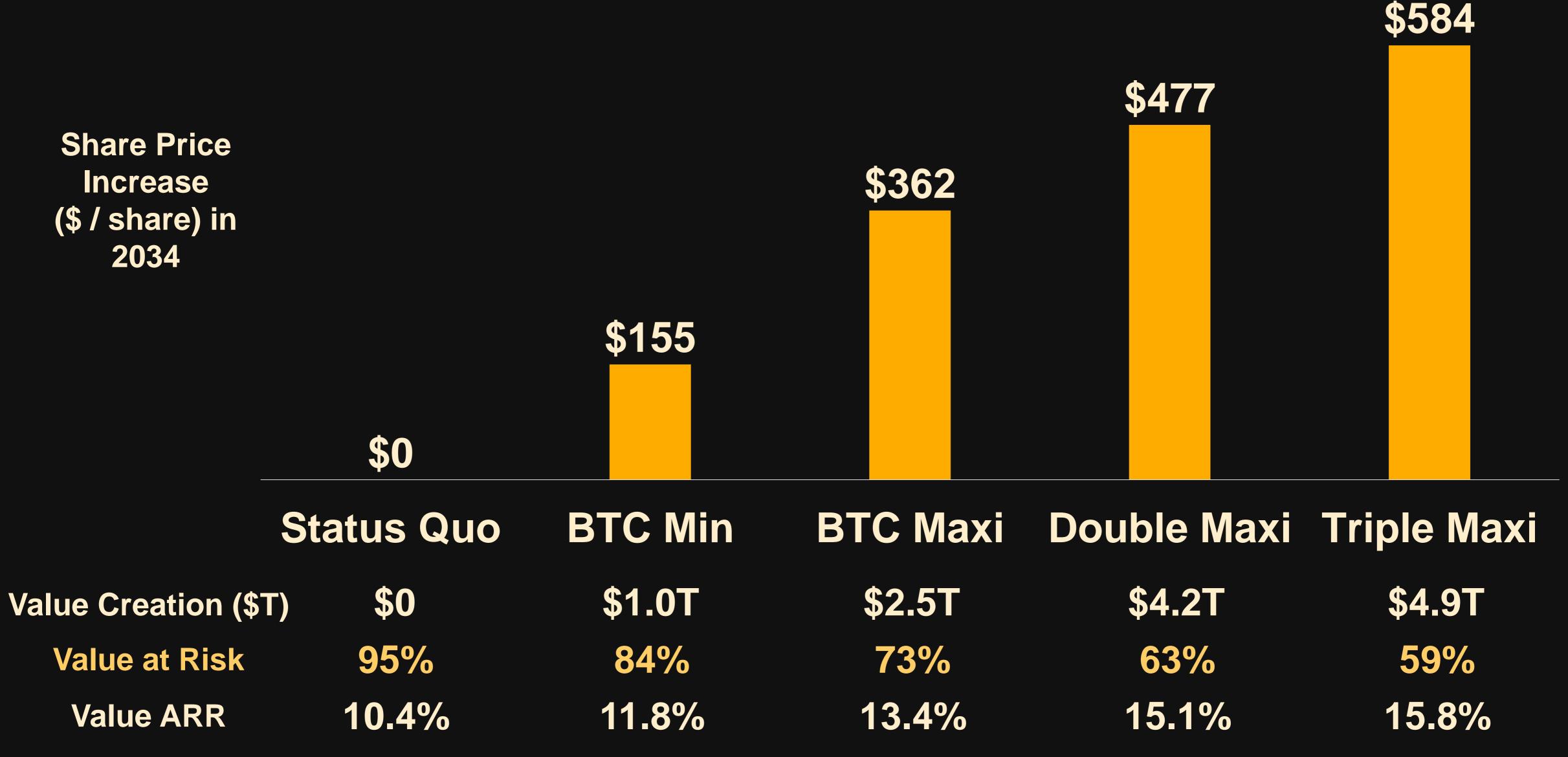
Bitcoin Decreases Microsoft Enterprise Value at Risk

Microsoft is currently levered to forward earnings expectations to an extremely unhealthy degree.



Estimates based on Bitcoin24 Model base case as of EOY 2034.

Microsoft Prospers on the Bitcoin Standard



Estimates based on Bitcoin24 Model base case as of EOY 2034.

Do the right thing for your customers, employees, shareholders, the country, the world, and your legacy.

Adopt Bitcoin