Our Purpose

Our Purpose is to make a positive difference today and to future generations by delivering scalable solutions to some of the world’s most critical sustainable development challenges.

Our Approach

Collaborate
Build genuine partnerships across communities, industry, non-government organizations, governments and international institutions to work towards shared goals.

Sustainable
Ensure projects are designed to deliver practical, long-term outcomes, and build capacity that lasts beyond the lifespan of our investment.

New Models
Invest in projects that take on complex sustainable development challenges and set new standards for the future.

Advocate
Use our reach and influence across global networks to push for effective solutions.

Evidence
Contribute to a growing evidence base of what works, measure the impact and be transparent about what is learned.
The sustainability challenges the world is facing are unprecedented in scale and urgency.

This is why BHP Foundation works with others to identify and drive system-wide solutions to some of the world’s most complex sustainable development challenges.

To be successful requires bold ambition and new ways of work. We understand that how we work with others is as critical to achieving our desired outcomes as what we do. We aspire to transformational relationships and partnering approaches which are mutually accountable, creating equitable power and supporting management of risks.

To deliver, we have adopted a catalytic investment approach – venture philanthropy – to address the root causes of systemic global challenges. We deliberately invest in potentially transformative projects, supporting our partners through rigorous evaluation processes to test outcomes and impact and, where successful, work as advocates to scale and mainstream these approaches to positively impact our world now and in the future.

Through this booklet it is our privilege to showcase some projects including the world’s largest evidence base informing teachers about what interventions deliver greatest education outcomes for students, and how open contracting can be used as a powerful corruption-buster, improving the lives of millions of people in resource-rich countries.

We are only able to lean into these challenges because of the commitment and contribution of our sole funder BHP, who shares our vision.

Chip Goodyear
Chairman
BHP Foundation
At BHP, our purpose is to bring people and resources together to build a better world.

We produce the resources vital in supporting global decarbonization and sustainable economic growth, and we seek to do this in a manner that creates meaningful value for all those who rely on and support us. We want the world and society to be better off from our presence.

As part of this, we are committed to playing our part in improving global sustainability outcomes. The transformative work of the BHP Foundation complements BHP’s social value efforts by collaborating with some of the world’s most innovative and dynamic organizations to advance solutions to the most pressing sustainable development challenges relevant to the resources sector.

The Foundation is not a typical philanthropic organization. It has adopted a catalytic approach, working with partner organizations to be bold and ambitious, implementing projects that have the potential to drive large-scale, systemic change. Projects like Ayllu Solar in Chile, which is pioneering solar energy solutions to create new businesses for low income communities in remote regions; the 10 Deserts Project creating the world’s largest Indigenous controlled conservation landscape spanning over 35% of the Australian continent; and Opening Extractives, supporting governments to identify the ultimate beneficial owners of companies in the extractive industry to prevent corruption and ensure citizens benefit from their natural resource wealth.

BHP is proud to be the sole donor of the Foundation, supporting it to deliver on its mission to create systemic, sustainable solutions to some of the most critical sustainable development challenges of our time.

Mike Henry
Chief Executive Officer
BHP
Where is the world now?
We live at an unprecedented time of opportunity and challenge in the history of humanity. The last century has delivered exceptional human progress through which people are living longer, safer and more healthy and productive lives, however this progress has also generated a challenge: achieving environmental and socio-economic sustainability.

The demands of 7 billion people are placing extraordinary pressure on our finite carbon, biodiversity and water resources. The scale of the challenge will intensify as the world’s population rises to a projected 9.7 billion by 2050. Herein lies the essence of our collective challenge: enabling a ‘social floor’ (decent lives and livelihoods) for all whilst transforming our stressed natural systems to sustainable models.

The situation has been further exacerbated by the COVID-19 pandemic which has overwhelmingly had the greatest impact on the world’s poorest and most vulnerable people.

Despite these enormous challenges, the situation can and must be turned around.
To deliver on our purpose and contribute to addressing the scale of these critical sustainable development challenges we work in partnership with some of the world’s most innovative and impactful non-government organizations, international institutions and think-tanks to find new solutions and set new standards for the future.

We have taken a deliberate decision to strive to operate at the catalytic end of the philanthropic operating spectrum. We invest in long-term, innovative and, potentially game-changing projects which, if successful, can be transformative, sustainable, scalable and ultimately mainstreamed.

Globally we focus on the governance of natural resources, environmental resilience and ensuring everyone has access to, builds agency for and can thrive from a quality education. At a country level our programs in Australia, Chile, Canada and the United States complement our global efforts to improve long-term economic, social and environmental sustainability at a national level. We have invested in a portfolio of projects that have the power to drive large-scale systemic change.

‘If we are to drive impactful positive change, radical new approaches are essential. And the only way sustainable change can be achieved is by collaboration. All sectors must lean in to take collective action to solve societal challenges.’

James Ensor
Executive Officer and President
BHP Foundation
Our Global Reach

- **32 projects**
- **49 countries**
- **40+ partner organizations**

- Natural Resource Governance
- Environmental Resilience
- Education Equity
- Global Reach
- Country Programs
  - Australia
  - Chile
  - Canada
  - United States
Natural Resource Governance

The Challenge

Eliminate corruption and poor governance of the world’s natural resources so the 1.8 billion people still living in poverty in resource-rich countries can benefit from improved health, education, and infrastructure services necessary to improve lives.

US $13 trillion
spent by governments globally on public contracts for goods, services and public works\(^8\)

US $500 billion
lost to corruption in healthcare globally every year\(^9\)
Ambition
To harness the transformative power of natural resource wealth for sustainable and inclusive human development.

Strategy

Consultation & Consent Processes
Award of Licenses & Contracts
Production & Processing
Payment of Taxes & Royalties
Budget Management & Allocation
Citizen Services & Infrastructure

Projects

Community Smart Consultation & Consent
Strengthen and scale inclusive and effective natural resource governance by improving consultation and consent practices for the benefit of all stakeholders, including indigenous peoples, local communities, civil society, government, and the private sector.

Accountable Mining
Using research, assessment and dialogue to provide a better understanding of, and find solutions to address, the risks and impacts of corruption in the process of awarding mining licenses in resource-rich countries.

From Disclosure to Development
Making disclosed natural resource data accessible and useful to citizens to drive more informed public debate, accountability and decision-making.

Opening Extractives
Transform the availability and use of beneficial ownership data for effective governance in the extractive sector, helping to end the use of anonymous companies linked to corruption and mismanagement, by providing sustained, multi-year support to partner countries to disclose the ownership of extractive companies.

Open Contracting in Resource-rich Countries
Helping ensure governments of resource-rich countries spend the benefits of natural resource wealth in a fair, efficient and corruption-free way to deliver quality services and infrastructure to citizens.

Leveraging Transparency to Reduce Corruption
Using research on transparency, accountability and participation initiatives in the natural resources sector to improve understanding about what’s successful in combating corruption.

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Opening Extractives

Disclosure of the ultimate beneficial owners of companies is critical to eliminating opportunities for corruption in the resources sector. Requiring beneficial ownership disclosure creates a level playing field across the industry enabling host governments to attract responsible long-term investment which harnesses their natural resource wealth for the benefit of citizens. The importance of proactively driving this agenda is magnified by the energy transition through which governments with an abundance of climate-friendly mineral wealth have the potential to transform their economies and societies.

This year, the Foundation launched a five-year cross-sector partnership with EITI and Open Ownership to end the use of anonymous companies by supporting governments in EITI implementing countries to develop public beneficial ownership registers. Bringing data about company ownership to light by supporting governments to develop public registers disclosing the identity of company owners will encourage responsible investment, build fairer markets where companies compete on the same basis of transparency, and reduce corruption risk.

Open Contracting in Resource-rich Countries

Open Contracting Partnership (OCP) works with governments globally to ensure the money flowing from natural resource endowments is more effectively converted into public benefit and better outcomes for citizens, ultimately creating sustainable and equitable societies. OCP does this by supporting governments to open up and transform public procurement systems, processes, and data using a multistakeholder approach, open data and digitization across the whole cycle of public contracts. This reduces corruption, increases competition and enhances diversity by creating market opportunities for all businesses including women- and minority-owned businesses resulting in better outcomes for citizens.

In the four years we have partnered with OCP it has achieved significant impacts. In Chile, open contracting reforms have contributed to the reduced cost of medicines and saved the government an estimated US$9 million. In Colombia, a corrupt US$22 million price-fixing scheme for the provision of school meals was exposed, resulting in better-quality food for 800,000 students each day. OCP’s Lift impact accelerator program, directly supported by the Foundation, has seen the scaling of open contracting approaches. For example, departments within the Mexico City government have replicated the bikeshare team’s open contracting strategies around vendor engagement, including new processes to renew the city’s bus fleet and security cameras.

From Disclosure to Development (D2D)

Governments and natural resource companies are recognizing the importance of public data disclosure on social, economic, and environmental impacts and contributions towards quality-of-life improvements. Such efforts increase accountability and build trust. To meet the public’s needs, data must be easily accessible and presented in user-friendly formats. The D2D program, a partnership with the International Finance Corporation (IFC), helps citizens become better informed about decisions that affect them by providing frameworks to enable the sharing of data, such as tax flows, royalty payments, and water use statistics.

Over the past four years, IFC has built disclosure platforms across industry, governments, and civil society that have facilitated citizen access to information and open data on the natural resources and infrastructure sectors. Its data-driven approaches are enabling new models of collaboration and decision making. In Peru, new participatory budgeting laws were informed by citizen monitoring of municipalities’ use of royalties generated from natural resource projects. In Mongolia, IFC is working with the Ministry of Mining and Heavy Industry, mining companies, and civil society organizations to increase citizen understanding of open data and build innovative, open data-driven applications for mining communities.

A Snapshot from Our Portfolio

Coyllurqui, Apurimac, Peru

Photo credit: Luliano Hinostroza
Environmental Resilience

The Challenge
Build environmental and socio-economic resilience to the unprecedented pressure being placed on land, biodiversity and water resources by empowering Indigenous people to be stewards of land and sea, as owners of the land containing 80% of the planet’s remaining biodiversity.

10 million hectares
forest loss each year between 2015-2020

7.5%
of Earth’s land area contains 75% of the world’s irrecoverable carbon and 34% is within Indigenous and community lands
Ambition

To support new ways of conserving and sustainably managing large-scale, globally significant natural environments for the benefit of future generations.

Strategy

Projects

- **Resilient Reefs**
  Enhancing the resilience of the world’s most treasured coral reef sites and the communities that depend on them to adapt to climate change and local threats.

- **Forest Conservation in the Canadian Boreal**
  Working with First Nations to create a new model for land and water management and a resilient future for the people and nature of Canada’s boreal forest.

- **10 Deserts Project**
  To keep Australia’s deserts healthy for the benefit of future generations this Project is building the largest Indigenous-led connected conservation network on Earth.

- **El Boldo to Cantillana Conservation Corridor**
  Achieving transformative conservation of Chile’s Mediterranean habitat through the Derecho Real de Conservación.

- **Alto Mayo**
  Working to turn the tide against deforestation in one of the world’s biodiversity hotspots in the Peruvian Amazon, by empowering Awajun Indigenous communities and migrant farmers to become effective stewards of the Alto Mayo landscape’s natural resources.

- **Valdivian Coastal Reserve**
  Conserving the biological and cultural diversity of this unique nature reserve on Chile’s southern coastline, contributing to local and regional well-being and building a reference model for private conservation.

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- **Driving improvements in sustainability at landscape scale**
  Providing a standardized approach for assessing and communicating the sustainability performance of landscapes where key commodities are produced.
10 Deserts
Spanning one-third of Australia, the Australian Deserts are globally significant arid lands which are home to an exceptional diversity of animals and plants. The deserts hold immense cultural value, with Indigenous people calling them home for millennia. Despite being relatively intact, these unique desert ecosystems and the values they contain are under threat due to invasive exotic weeds, introduced pests, altered fire regimes and impacts from climate change. The inherent remoteness makes land management programs difficult logistical feats which would be impossible to achieve without the knowledge and authority of Traditional Owners.

The 10 Deserts Project has established the world’s largest network of Indigenous-managed conservation areas. In the past year, a new landmark for Indigenous control of land management activities has been set, with management of the Project transitioning to the Indigenous Desert Alliance. Current project activities include working with Traditional Owners to create sustainable job and income opportunities; applying traditional fire management practices to restore biodiversity and maintain cultural connections to country; and working to control introduced species such as camels and buffel grass.

LandScale
With increasing urgency, business, government and civil society need to collaborate to tackle the complex and interlinked environmental and socio-economic challenges we face. It requires landscape-level action however few decision-makers have access to reliable and comprehensive information about the status of and trends in sustainability at this scale.

LandScale is being developed in collaboration with a growing coalition of global partners including the Regional Office of the International Union for the Conservation of Nature in Costa Rica, the Nature Conservation and Research Centre in Ghana, ProForest, Solidaridad in Guatemala, and EcoAgriculture Partners. It is enabling collaboration across private sector, governments and civil society globally to translate complex data into reliable landscape insights that can guide and incentivize sustainability improvements at scale.

Our partnership is enabling pilots with landscapes in Peru and Mexico. In both landscapes, following the completion of initial baseline assessments, engagement is underway with key landscape stakeholders and Action Plans are in development to address the issues identified by the LandScale assessments.

El Boldo to Cantillana Conservation Corridor
The Chile-Mediterranean habitat is Chile’s rarest, most threatened and least protected ecosystem with less than 3% under conservation. Through our partnership, Fundación Tierra Austral is demonstrating how application of the new 2016 Derecho Real de Conservación (DRC) legislation enacted in Chile gives private landholders the ability to enter into an agreement that formally protects a portion of their property for conservation and natural heritage purposes, in perpetuity. The first DRC conservation agreement finalized in the Corridor was the Cerro Poqui property, a stunning and ecologically significant landscape within the Cerro Poqui Nature Sanctuary in Coltauco, 120km south-west of Santiago. This outcome has potentially profound implications for land conservation throughout Chile and other similar jurisdictions in South America, creating conservation legislation that applies to private land and is grounded in civil law.
Education Equity

The Challenge
Remove the barriers, including harmful social biases and norms, for attaining equitable education and enable those most at risk of being left behind to reach their full potential.

20 years
of education gains wiped out by COVID-19

7.6 million
girls from pre-primary to secondary school are at risk of not returning to school as a result of COVID-19
Ambition
To harness the potential of young people most at risk of being left behind by enabling equitable access to quality education and learning.

Strategy

Projects

Building a global evidence ecosystem for teaching
Equipping teachers with the knowledge they need to enhance and accelerate learning outcomes for the most disadvantaged children and young people.

Leadership and global learning for community impact
Creating locally rooted, globally informed leaders who can support their communities to improve educational equality and opportunity.

Second Chance Education and Vocational Learning Program
Providing marginalized women access to quality learning, entrepreneurship and employment outcomes through second-chance education and vocational learning.

Millions Learning: Evidence and Innovation to Scale Impact
Helping inform education decision-makers on how they can support policies and engage in practices that transform teaching and learning at scale.

Business Investment for Education Impact
Developing new tools and resources to increase the impact of the more than $4 billion invested annually by business in education, and encouraging more companies to make education a sustainability priority.
Building a global evidence ecosystem for teaching

Each year millions of dollars are spent on education research, yet the results rarely find their way into classroom practice where they can transform teaching and learning and improve attainment. The Education Endowment Foundation (EEF) has been tackling this issue in England for ten years, supported by EEF’s Teaching and Learning Toolkit – a free summary of the best international evidence on teaching for time-poor teachers and senior leaders.

With 70% of secondary school leaders in England using the Toolkit to inform their decision-making, we saw the opportunity to support EEF to test this model internationally to increase the volume, quality, and use of evidence and so leading to better decisions in schools and better learning outcomes for students globally. Over the past three years, EEF’s Teaching and Learning Toolkit has become the largest education evidence database in the world and has been contextualized and translated for teachers in Latin America, Australia, Spain, and the Middle East. More recently, the Toolkit has been used in Belgium and The Netherlands to inform government and school spending decisions in relation to COVID-19 education recovery.

Leadership and global learning for community impact

Since 2018, our global partnership with Teach For All is building the capacity of community leaders to enhance local educational opportunities.

Throughout the COVID-19 crisis, this global community of teachers, educators and leaders has helped ensure children in communities hardest hit by the pandemic are safe and continuing to learn through documenting and sharing more than 50 examples of transformative initiatives to sustain learning at the community level in a COVID-19 world. At a global level, more than 1,000 teachers leveraged WhatsApp groups to self-organize into the Teaching Without Internet Alliance sharing stories, strategies, and resources. In Nigeria, a teacher reached millions of students via a program of lessons delivered online and through television. In Pakistan, a teacher created a learning program delivered via SMS, WhatsApp and physical learning packages. To enable this, the teacher mobilized a network of neighbors, shopkeepers and community leaders to support students by lending phones or serving as a central ‘pick up’ location.

Transforming education through family engagement

Through this Project focused on family-school collaboration, the Center for Universal Education at Brookings aims to help transform education to better provide all young people with the skills needed to thrive in work, life, and citizenship in the 21st century.

One critical aspect is the need for families and schools to develop a shared understanding about what a good quality education looks like, as research indicates schools with strong family engagement are ten times more likely to improve student learning outcomes. After interviews and surveys with 25,000 parents, 6,000 teachers, and 50 partners from around the world, the Project published a playbook with evidence-based strategies and other hands-on tools that school leaders and their partners can adapt in their local contexts to leapfrog education inequality.

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Country Programs

Australia
To enable young people to develop and fulfill their potential, and support Aboriginal and Torres Strait Islander peoples and organizations in their drive towards effective governance and self-determination.

Chile
To support the inclusion of more disadvantaged and vulnerable young people in education, enhance the resilience of communities to respond to rapid environmental change, and strengthen the capability of organizations and groups to participate in decision-making.

Canada
To harness the potential of young Indigenous people through improved education, learning and career pathway opportunities, and improve the governance and management of water resources to meet the needs of local communities.

United States
To harness the potential of young people through quality education, enable positive change for Native Americans by supporting self-determination initiatives, and ensure future generations have access to sustainable sources of clean water.
Australia - Projects

**Indigenous Governance**
Seeking to progress reconciliation by recognizing, supporting and celebrating strong Aboriginal and Torres Strait Islander governance and self-determination.

**Narragunnawali: Reconciliation in Education**
Helping foster a higher level of knowledge and pride in Aboriginal and Torres Strait Islander histories, cultures and contributions throughout Australian schools to promote reconciliation.

Narragunnawali is available to all schools and early learning services in Australia via an online platform. Over 100,000 registered users are now on the platform with over 8,500 schools and early learning services – equivalent to 32% of schools and early learning services – working towards developing their own Reconciliation Action Plan (RAP). Schools, teachers and students are recognized for their commitment to reconciliation at the biennial Narragunnawali Awards and in 2021 entries were received from every state and territory in Australia.

Working alongside key authorities and stakeholders within the education sector, Reconciliation Australia’s Narragunnawali program is influencing curriculum implementation and teaching practice and aims to mainstream whole-school approaches to reconciliation across the Australian education system.

**Indigenous STEM Education Project**
In partnership with Australia’s CSIRO, a culturally appropriate STEM Education Project has engaged 23,900 Indigenous students, 2,700 teachers and 600 schools across six programs. These included supporting remote Indigenous communities and schools to improve STEM education outcomes using a culturally appropriate ‘two-way science’ approach that brought the knowledge of Indigenous staff and Elders to the forefront of planning and delivery of science in schools. It also included a program for high-achieving Aboriginal and Torres Strait Islander Year 10 students to explore available STEM study and career options – 80% of the alumni from this program are still in STEM education or career pathways.

**Right care, first time, where you live**
Using the latest advances in systems modeling and simulation to give communities the evidence they need to allocate local resources and funding in youth mental health care, in a targeted way.

**Early Childhood Development Field Catalyst**
Enabling collaboration across the early years sector to foster a sector-wide approach to address the root cause and systemic barriers that create and sustain disadvantage in young children.

**Science & Engineering Awards**
Encouraging STEM education by recognizing student creativity and innovation, and the critical role and contribution of teachers.

**Building Community Resilience to Drought**
Addressing the psychosocial impacts of drought, supporting Australian communities through the current drought, and building resilience to future droughts and other slow onset disasters.
Chile - Projects

Digital Education Network
Collaboration across six local institutions to ensure the continuity of learning during the pandemic and transform the future of Chilean education through technology, innovative tools, addressing socio-emotional skills, and retaining a gender perspective.

IdeeDigital
Promote the teaching of computer science in the Chilean public system to equip students with the skills required to progress in a digital world.

Ayllu Solar
Enable local Indigenous communities to harness the power of solar energy and create opportunities for social and economic development.

Nuestra Voz (Our Voice)
Bring greater visibility and awareness to the views and priorities of Chilean women to inform how the country addresses current and future challenges.

Tiempos de Dialogo (Times of Dialogue)
Responding to the 2019 social crisis in Chile, this initiative develops tools and creates spaces to enable dialogue as a peaceful means to approach conflict resolution.

Ayllu Solar
Since 2015, our partnership with SERC Chile (a Solar Energy Research Center created by Chile’s National Science and Technology Commission) has created economic opportunities for farmers in Chile’s remote Arica and Parinacota region, helping them deliver their own sustainable solar energy solutions. By harnessing the power of the sun they have established previously unimaginable community enterprises including a tomato dehydrating plant, a processing facility for camelid fibre, and a plant for river shrimp farming – all 100% powered by solar energy.

The Project has had a positive impact on the environment and provided sustainable development opportunities for local and Indigenous communities. These include hosting training sessions for over 2,000 participants, developing 120 free online information guides, and establishing a Solar Schools Network with 40 schools and more than 1,350 students.

These proven sustainable models can be scaled across the region, Chile and neighboring countries with the potential to improve quality of life in local communities.

Nuestra Voz
The BHP Foundation supports two initiatives in Chile (Nuestra Voz and Enabling Social Dialogue for Conflict Resolution) to promote social participation and dialogue to address the root causes of the 2019 social unrest. Our aim is to enhance the ability of citizens to participate in decision-making and enable more effective dialogue and participation mechanisms to strengthen democracy and contribute to a more cohesive and respectful society.

Nuestra Voz (Our Voice), was born from a conviction that the views and priorities of women should be far more visible to decision makers and an integral part of the solution for the country to meet the challenges ahead. So far, the views of 16,000 Chilean women have been captured through digital platforms, analyzed and incorporated into discussions around the country’s new Constitution.

Led by the Kodea Foundation, the outcomes from this initiative are being amplified giving Chilean society access to data on women’s views on the major issues under deliberation. It also demonstrates how technology can help strengthen citizen participation and democracy.
Canada

Poor water governance is one of the most critical challenges for sustainable water management in Canada. As water does not respect jurisdictional boundaries, governance structures and collaboration are critical to effective management. Threats including pollution, overuse, habitat loss and fragmentation, and alteration of flow have the potential to significantly impact the health of Canada’s watersheds, and the communities and economies that depend on them.

Research tells us there is a direct relationship between language, cultural identity, wellbeing and self-determination. By harnessing the enabling role of language and cultural identity we seek to empower Indigenous youth to reach their potential.

United States

In response to the mounting global challenges being placed on water demand and water supply, the Foundation is supporting efforts for advancing water stewardship through improved governance and management and by generating greater awareness of efforts to advance water management in the United States. Together these will lead to more effective decision-making and the development of practical solutions.

Projects

Transformative Governance: Collaborative Leadership Initiative
To advance reconciliation and enhance water sustainability, this project seeks to implement and embed a process for reconciliation-based collaborative governance that will transform community-driven decision making between Indigenous and municipal leaders in watersheds across Canada.

Indigenous Language Revitalization Project
Providing support for Indigenous communities in building capacity to successfully carry out their own language revitalization efforts.

The goal of this initiative is to create a future where Indigenous languages are spoken in all aspects of life including the home, in schools and institutions, workplaces and on the land.

Mainstreaming Natural Infrastructure
A multi-jurisdictional integrated watershed program to enable and connect watershed organizations, local governments, and relevant market and policy systems in the application of Natural Infrastructure solutions throughout the Canadian Prairies to meet water-related needs and build long-term resilience.

Internet of Water
To enable adaptive and effective responses to profound water challenges across the United States, this Project aims to modernize public water data infrastructure, unlocking the potential of this data and empowering decision-makers and communities to generate insights, inform decision-making, and inspire innovative solutions.
Sources

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