



# **One Size Fits One**

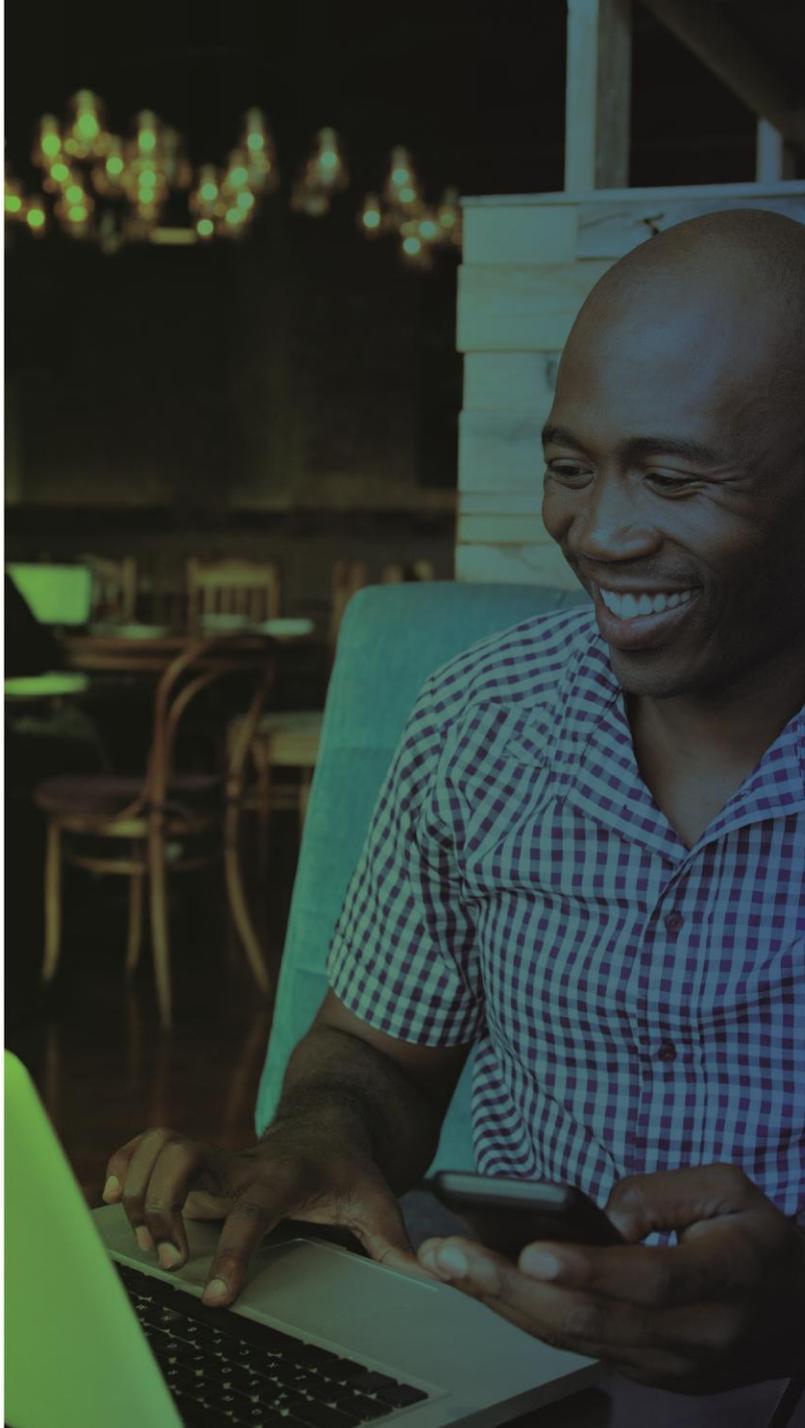
## **Operationalizing with** *confidence by design* **to** **optimize privacy, cybersecurity,** **and AI governance for growth**

**Tuesday, 17 March**

08:00–09:00 PST

11:00–12:00 EST

17:00–18:00 CET



# Panelists



**Amy Reeder Worley**

Managing Director & Data Protection Officer, BRG

Author, *The Confidence Advantage*



**Barbara Cosgrove**

Vice President, Chief Privacy and Digital Trust Officer

Workday



**Frances Palmer-Smith**

Chief Privacy Trust Officer  
Penumbra, Inc



**Teresa Troester-Falk**

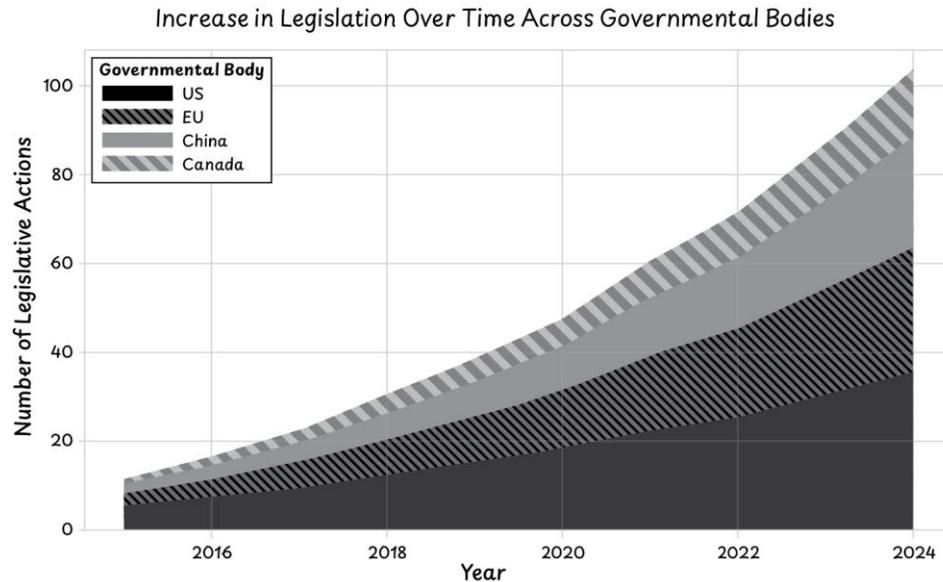
Founder, BlueSky Privacy Stack;  
Author, *“So You Got The Chief Privacy Officer Title, Now What?”*

# The Problem We're Solving

**Legal and Regulatory Complexity and Dynamism**

**The Value Created by Evidence-based Confidence by Design**

## Privacy, Security, and AI Legislation Trends



Cumulative legislative activity over time by region



## Poll

Is your business using a cross vertical framework like Confidence by Design to align privacy, cybersecurity, and AI governance under one digital trust banner?

- (a) Yes
- (b) No
- (c) No, but that sounds super cool

## The CbD Framework

- Legislation neutral
- Aligns to cyber, privacy, and AI accepted frameworks (NIST/ISO)
- Top down and bottom up- build a culture of confidence around a **shared language** and framework
- Security, Privacy and Responsible AI by Design
- **Multiple implementation methodologies**
- Focuses on accountability, measurement, and culture

Framework allows clear, enterprise-wide understanding of digital risk and opportunity creating accountability



## CONFIDENCE BY DESIGN CONFIDENCE BUILT IN.

**PRINCIPLE ONE:** We are proactive, not reactive.

**PRINCIPLE TWO:** We design for transparency and explainability.

**PRINCIPLE THREE:** We empower users by giving them meaningful control over their data.

**PRINCIPLE FOUR:** We use data to create value for users and customers, generating positive-sum outcomes rather than zero-sum trade-offs.

**PRINCIPLE FIVE:** We implement Privacy, Security and Responsible AI by Design.

**PRINCIPLE SIX:** We practice data minimization.

**PRINCIPLE SEVEN:** We ensure confidence in our vendors and partners.

**PRINCIPLE EIGHT:** We hold ourselves accountable.

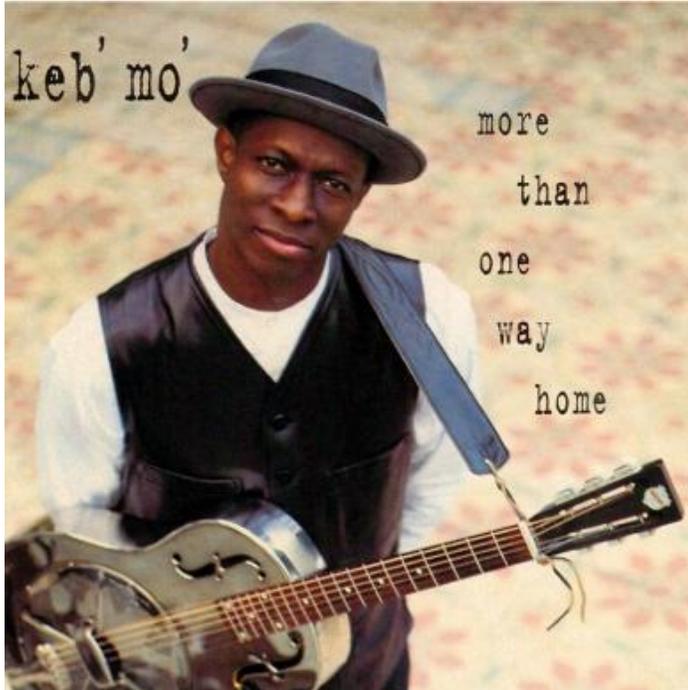
**PRINCIPLE NINE:** We design for resilience.

**PRINCIPLE TEN:** We design for safety and quality.

**PRINCIPLE ELEVEN:** We design for lawfulness and fairness.

# Implementation Structure

**There's more than one way home**



*"There's more than one way home  
Ain't no right way, ain't no wrong  
And whatever road you might be on  
You find your own way 'cause there's  
more than one way home"*

## From Chapter 6

"If someone tells you they can deliver compliance in a box, **run away**. This is true whether the offered solution is software or professional services. **Confidence doesn't come in a box...**

While Confidence by Design works well with heavily control-driven frameworks like, for example, NIST CSF, Secure Controls Framework or SCF..., or ISO 27001, some of its **value is derived from its flexibility**, and the fact that it **can be implemented in any industry vertical under any regulatory regime."**

## Poll

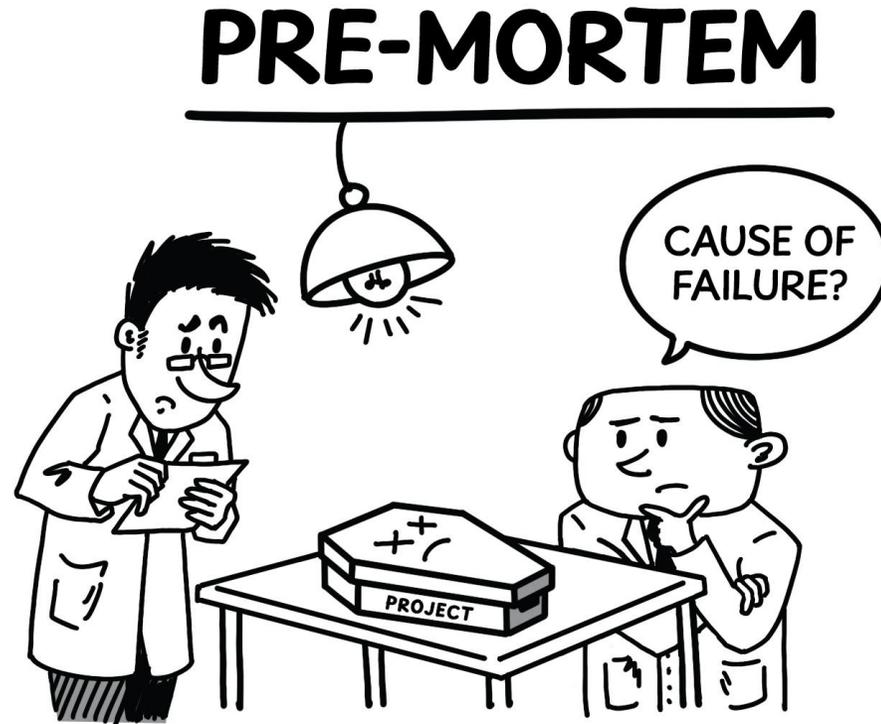
Prior to kicking off a major compliance project, have you ever conducted a “premortem”?

(a) Yes

(b) No

(c) I have no idea what you mean

# The Pre Mortem



# Flexibility as a Feature

- Define what “winning” looks like and understand what is likely to kill “your patient”
- Consider organizational size and structure (hierarchical, flat, start up)
- How regulated is the industry? (retail versus pharma, banking or healthcare)
- Geographic footprint (one country or region or global)
- Budget and resourcing

# Potential Structures

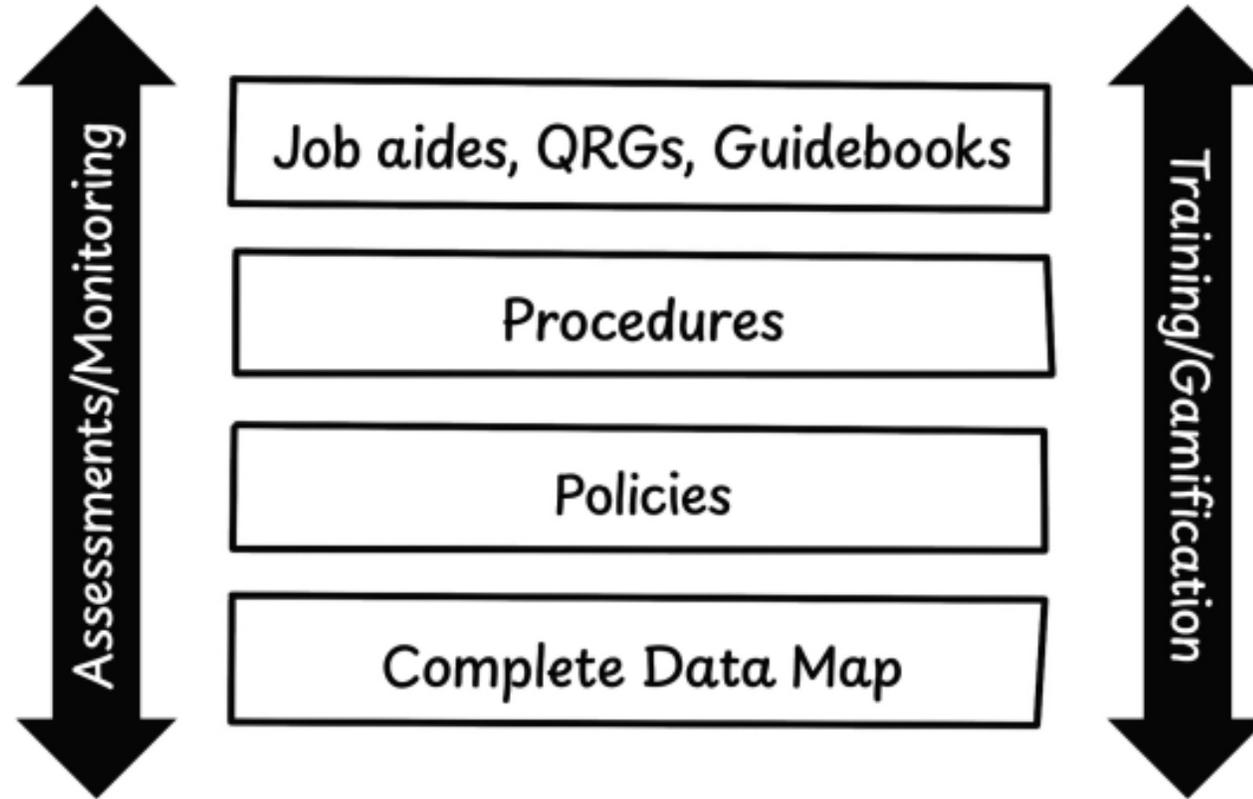
- **Option One - The Mega** - Data inventories, policies, procedures, standards operating in a hierarchical model with clear RACIs and lines of accountability
- **Option Two - The Flat** - Inventories for sensitive data, policies, and lots of job aids, guidebooks, and FAQs operating in matrix-like organizations
- **Option Three - The Scrappy** - One or two key policies and risk-focused prioritization of tasks creating bottom-up wins, operating in smaller or less resourced organizations

## Poll

Which type of structure do you think would make the most sense for your organization?

- (a) The Mega
- (b) The Flat
- (c) The Scrappy
- (d) Some other creative structural innovation

## Possible Confidence by Design Implementation Structure



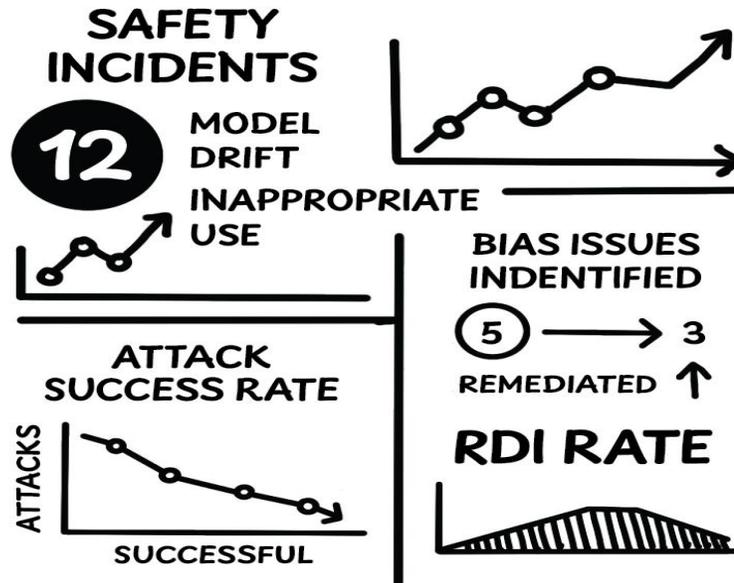
# Measuring & Monitoring

You Can't Know if You're Winning if You Don't Keep Score

## In an AI-enabled world, monitoring matters

- All the policies and procedures in the world won't create change if you don't identify a desired outcome and test to see if you've achieved it
- **Chpt 9** of the book goes through oodles of monitoring strategies
- What you monitor depends on **the prioritization of your company's risks** and **the structure, size, regulatory profile, and geography of your business**

# AI SAFETY BIAS → - LIVE DASHBOARD



## PRINCIPLE 11 (EQUITABLE OUTCOMES)

### BIAS TESTING

24 CONTINUOUS TESTING

### STAKEHOLDER FEEDBACK

WHISTLE-BLOWING

COMPLAINTS: 2  
WHISTLEBLOWING: 0

# RISK ASSESSMENT DASHBOARD

	75% of products/services with completed risk assessments
28	identified risks before deployment
114	mitigating controls identified
Quarterly gating reviews in SDLC	

<b>SECURITY TESTS PER MONTH</b> 17 PENETRATION TESTING RED TEAMING ✓ VULNERABILITY SCANS ✓ CODE SCANS ✓ ADVERSARIAL AI	<b>SYSTEMS TESTED</b> 83%
<b>INCIDENT RESPONSE TIME</b> 4 HOURS 24 HOURS ← ● →	<b>TIME TO PATCH (MEAN TIME TO REMEDIATE)</b> 29 DAYS
3 / QTR TABLETOP EXERCISES CONDUCTED	1 participant

<b>PATCHING AND UPDATING</b> 
<b>SECURITY EVENTS IDENTIFIED</b> 47 SECURITY EVENTS
<b>THIRD-PARTY ASSESSMENTS</b> (B+) • 11 PRIOR    AVG. SCORE • 6 AFTER    >1 TERMINATED

# Building a Confidence Culture

Customers will never love a company until the employees love it first.  
–Simon Sinek

## Poll

I believe that building a culture of compliance means (choose all that apply)

- (a) Training employees on policies and procedures
- (b) Messaging from the top of the organization
- (c) Celebrating wins, big and small
- (d) Creating multimodal learning opportunities and job aids
- (e) Create program branding and taglines to drive attention and engagement
- (f) Build a volunteer army to create urgency and enable action

# Culture

- Compliance and digital trust programs are **competing for attention and “clicks”** just like everything else
- Message must come from as high up in the organization as you can make happen
- Use branding and taglines (channel your inner marketing professional)
- Creative imagery and gamification
- Spot awards
- Bonus and compensation structure

## CONFIDENCE BY DESIGN CHECKLIST

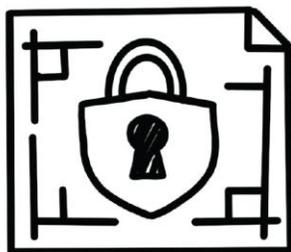
- Are you planning a project involving personal data or proprietary or trade secret information?
- Do you want to purchase, deploy, or build an AI system?

Does your project involve:

- tracking people's behavior?
- making automated decisions about people?
- automated scoring of people (applicant ranking, performance reviews)?
- using AI for HR functions?
- geolocation, biometric, genetic, or other omic data?
- Will we share sensitive data with a 3rd party or visa versa?

**If you check any 2, reach out to the Cbd team.**

## CONFIDENCE BY DESIGN.



## CONFIDENCE BUILT IN.



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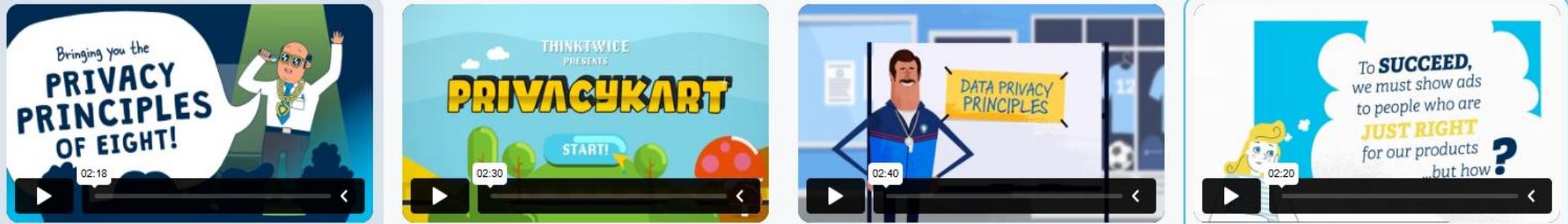
## CONFIDENCE BY DESIGN QUIZ GAME



### LEADERBOARD

Emma	350
Thuc	280
Aisha	220
Brian	190

Autoplay next



The image displays four video thumbnails in a row, each with a play button, a progress bar, and a duration timer. The first thumbnail shows a man in a white lab coat with the text 'Bringing you the PRIVACY PRINCIPLES OF EIGHT!' and a timer of 02:18. The second thumbnail features a colorful landscape with the text 'THINKTWICE PRESENTS PRIVACYKART' and a 'START!' button, with a timer of 02:30. The third thumbnail shows a man in a blue suit standing next to a whiteboard that says 'DATA PRIVACY PRINCIPLES', with a timer of 02:40. The fourth thumbnail depicts a blonde woman with the text 'To SUCCEED, we must show ads to people who are JUST RIGHT for our products...but how?' and a timer of 02:20.

- ω Data Privacy Principles Rap - ThinkTwice...
- ω PrivacyKart - Data Privacy Principles - Th...
- ω Data Privacy Principles Coach Pep Talk - ...
- ω Goldilocks Privacy - ThinkTwice (BRG)

[Watch our videos on Vimeo.](#)

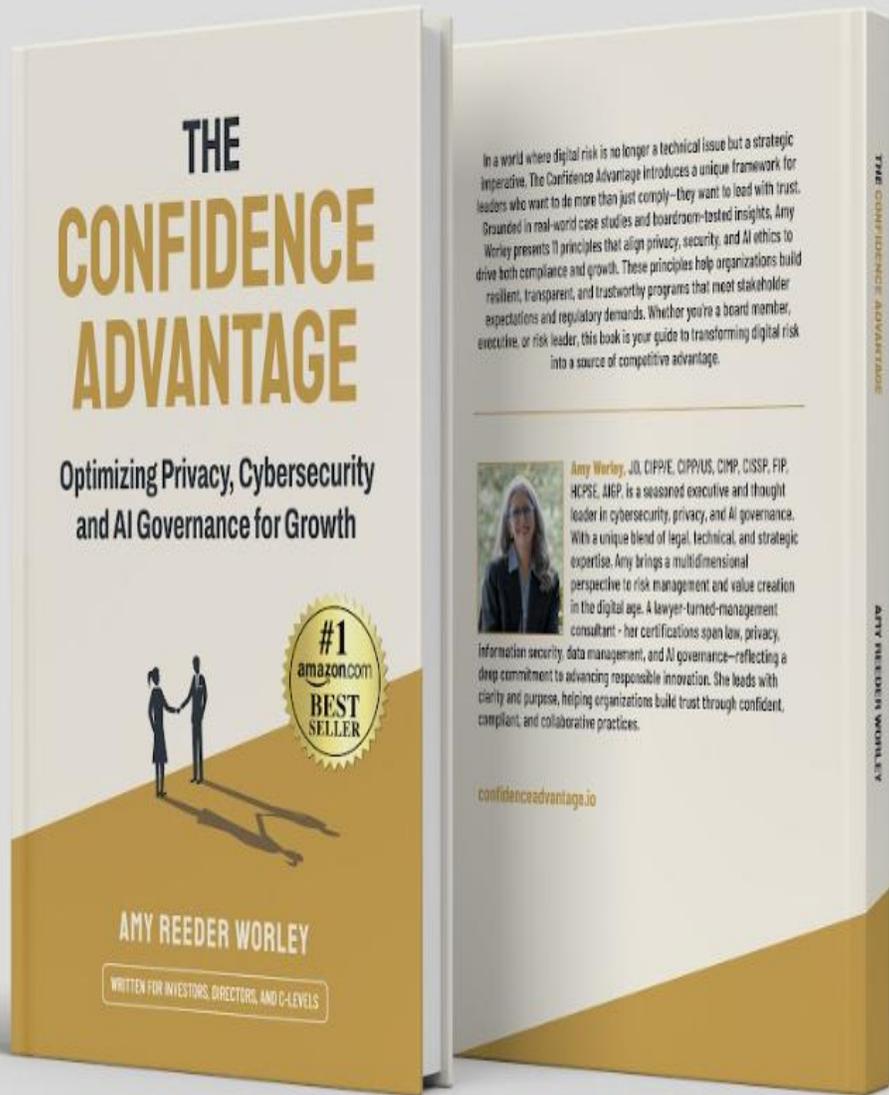
# Now Available on Amazon.com

***The Confidence Advantage* is available in all formats, hardcover, paperback, and digital. The Audible version will be available in 2-3 weeks!!**

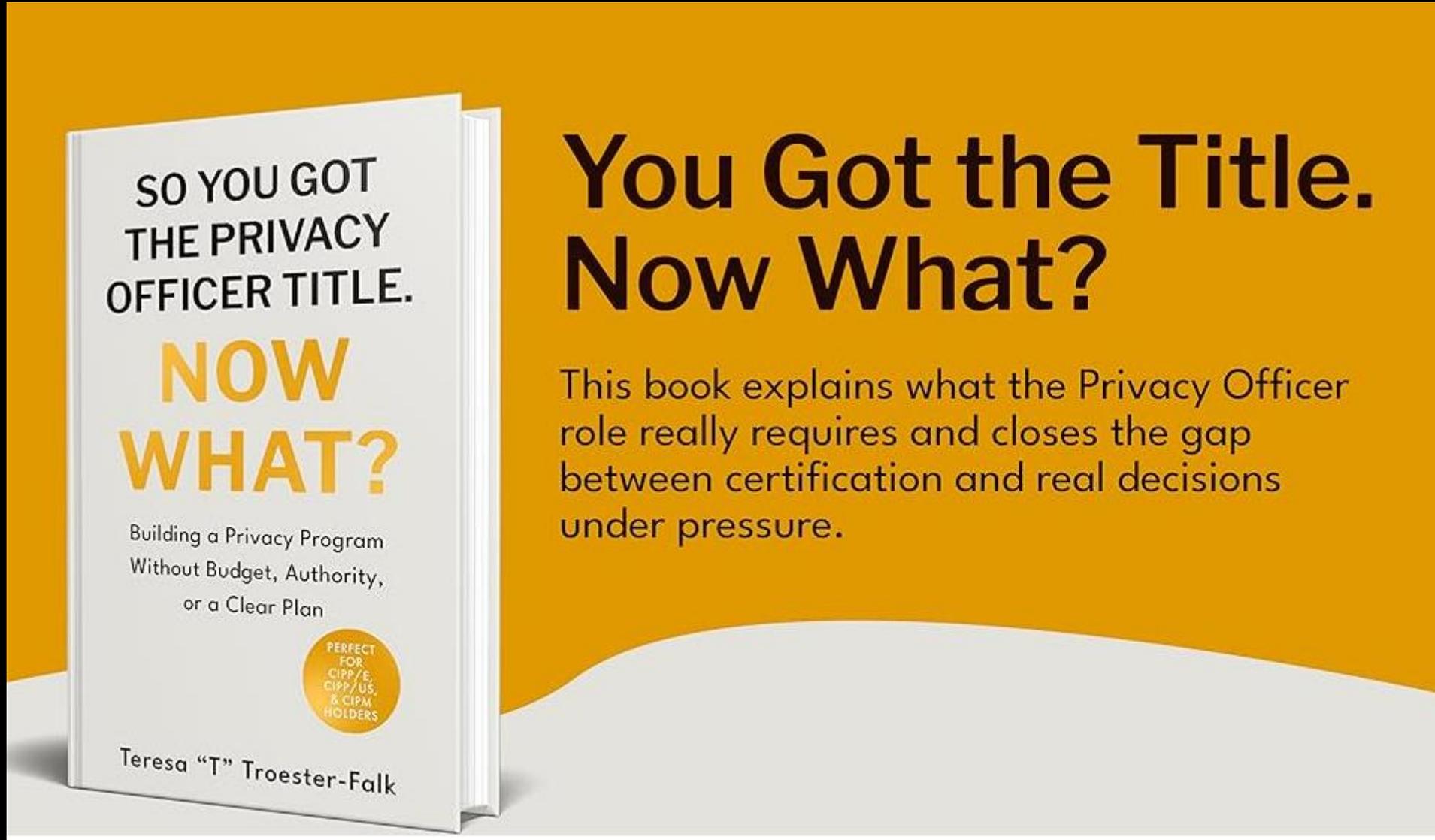
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# Also Available on Amazon.com



## You Got the Title. Now What?

This book explains what the Privacy Officer role really requires and closes the gap between certification and real decisions under pressure.

Teresa's book is available in paperback, Hardcover, and on Kindle.

Visit the website:  
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