

IAPP UK Intensive 2026

Privacy | AI governance | Cybersecurity law

Training 23-24 February

Workshops 24 February

Conference 25-26 February

LONDON

#IAPPIntensive26

From Data to Business Value: Practical AI Governance and Data Integrity



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WELCOME AND INTRODUCTIONS



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AGENDA OUTLINE



Session Outline (1 hour)



Welcome and Introductions (10mins)

What is responsible AI
How to operationalize AI
What is the role of data integrity,
data as a business value
Personas / cross functional teams /
accountability
How to align governance with
regulations



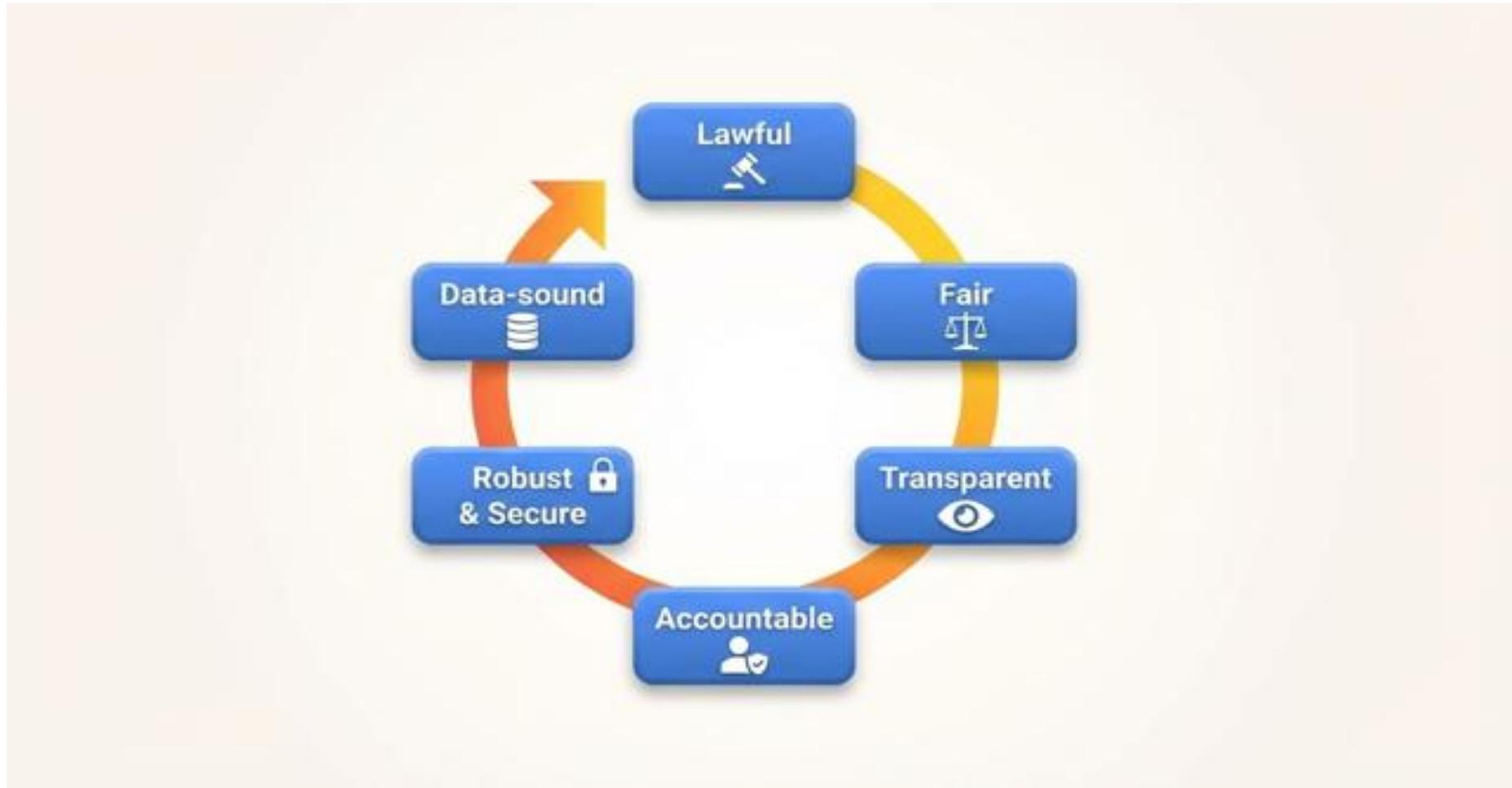
Questions and Answers (10 Mins, Max)



Closing Remarks - (5 Mins, Max)



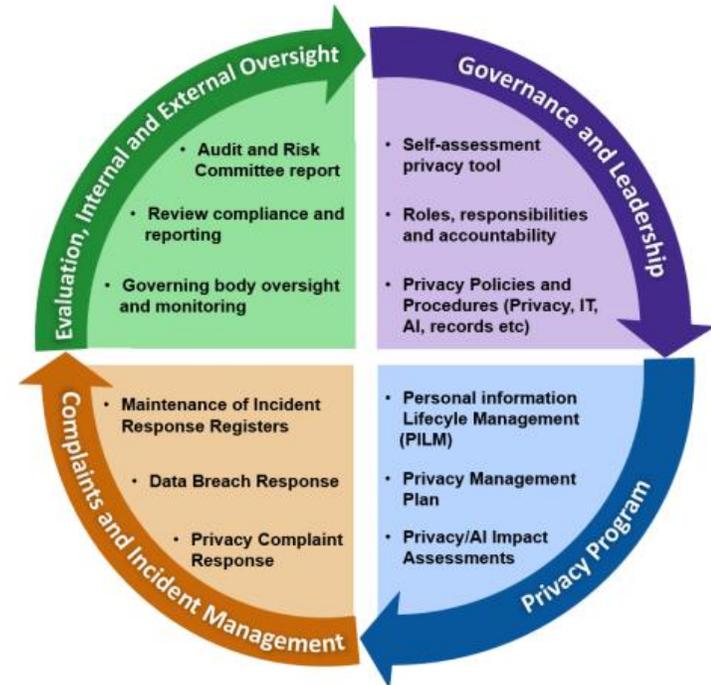
What is Responsible AI?



How to Operationalize AI?

AI exposes whether your governance actually works, for example:

- Cross-functional by design: privacy, security, legal, data, risk, business
- Governance must move at the speed of AI delivery
- Questions for audience: Do we build from existing frameworks or create new ones?
- Decision-making and escalation paths must be friction-light.
- Is AI governance a stress test (True or false)?

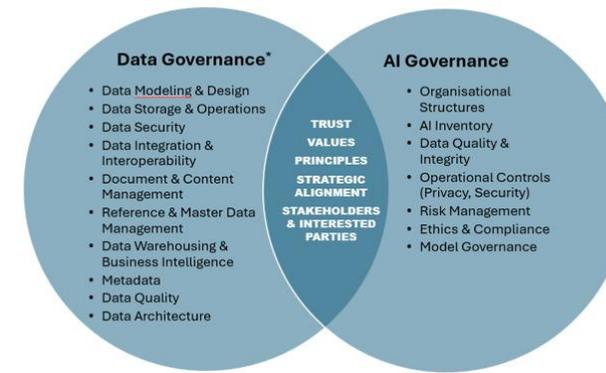


Example: Traditional Privacy Operational Model

From Data to Business Value

AI quality is determined by data quality

- Refresh asset inventories and ownership
- Strengthen data catalogues: lineage, quality, sensitivity
- Build self-serve controls and guardrails
- Identify risk triggers for enhanced oversight
- Poor AI outcomes are usually a data problem, not an algorithm problem.



*DAMA-DMBOK 2 Data Management Framework

Data Ownership Model



Example: Data Ownership Model

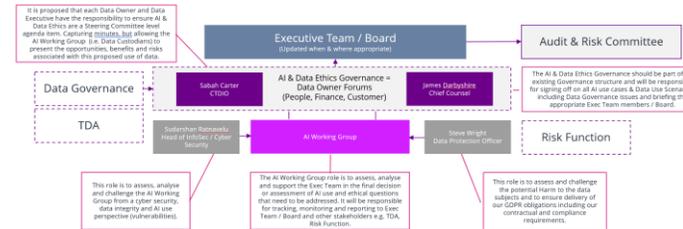
Accountability

Accountability starts at the Board and flows down

- Clear delegation, documented roles
- Role-based training and literacy
- Personas across privacy, security, data, legal, business
- Cultural ownership, not just structural ownership
- If everyone owns AI, no one owns AI.

AI & Data Ethics Governance

The proposed organisation graph is designed to help us decide on the most appropriate way to govern and provide oversight on our AI and ethical data related decisions.



Terms of Reference (TOR)

TOR agreed: ddmmyyyy
Last reviewed & updated: ddmmyyyy
TOR version: 2.0

Meeting packs will be issued at least 48 hours before each meeting. Meeting Actions & Decisions will be circulated within 48 hours of each meeting.

Forum Title	Frequency	Quarterly	Duration	60 Mins	Chair	Support	Key Delivery
AI Ethics and Governance							Keppel Joyntury James Peltzer
Purpose and Objectives:	Responsibilities and Accountability (decision making authority)						
Purpose: To ensure that FSCS adopts, develops, and uses Artificial Intelligence (AI) in a manner that is safe, legal, ethical, fair, transparent, and aligned with FSCS values.	Review and approve AI initiatives <ul style="list-style-type: none"> Assess proposals, risks, safeguards, and alignment with FSCS standards Require mitigations or changes before approval 						
Objectives:	Maintain the FSCS AI Register <ul style="list-style-type: none"> Record and update all AI use cases, tools, risks, and owners Ensure information is accurate and available for audit and leadership oversight Monitor AI activity and escalate issues <ul style="list-style-type: none"> Review monitoring reports including AI performance, data quality, and controls Escalate material risks to appropriate governance bodies Provide guidance and enable adoption Develop and maintain guidance, templates, standards, and training material Support teams implementing or operating AI solutions Drive continuous governance improvement <ul style="list-style-type: none"> Capture lessons learned and assurance findings Recommend enhancements to policy, controls, or tooling 						
Standing Agenda:	Members FSCS At least one representative from Legal, Data Protection, and InfoSec. Head of Enterprise Architecture & Emerging Technology – Chris Millard Enterprise & Solution Architect – James Orpin Senior Lawyer – Emma Brown Steve Wright – Data Protection Officer Sudeeshan Ramdas – Head of Information & Cyber Security Information Security Manager – Michelle Hayes QAMM: Head of Enterprise Architecture & Emerging Technology, Enterprise & Solutions Architect, or Process Architect plus 3 other members						
Inputs:	Outputs: Documented actions, decisions, and recommendations Updates to FSCS AI policy, standards, and guidance Training and development materials Updates to the FSCS AI Register Bi-annual report summarizing key decisions, risks, trends, and forward actions Assurance reporting to relevant governance bodies						
<ul style="list-style-type: none"> Open actions Intelligence from FSCS colleagues Analysis and insight from industry, partners, suppliers, or regulators Internal research, analysis, and risk assessments New issues, proposals, or AI use-case submissions Updates relating to UK/EU AI regulatory landscape and ICO guidance Outputs from internal audits or assurance reviews relating to AI or data governance 	Escalation and Communication Escalation: <ul style="list-style-type: none"> Chief Data, Intelligence, and Technology Officer (CDITO) Chief Counsel Board Committees (where appropriate) Dissemination: <ul style="list-style-type: none"> FSCS colleagues (via appropriate communication channels) ExecCo (for visibility of decisions and risks) Relevant working groups and oversight forums 						

Example: AI Governance Model

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How to Align Governance with Regulations?



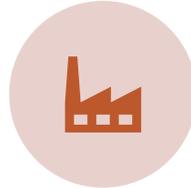
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RESOURCE LIST



Regulation & Guidance

EU AI Act • UK GDPR & ICO AI guidance • EDPB ADM guidance • OECD AI Principles • NIST AI RMF



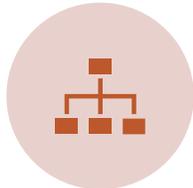
Standards to Operationalise

ISO/IEC 42001 (AIMS) • ISO/IEC 27001 • ISO/IEC 27701 • CSA AI Controls Matrix



Ethics, Explainability & Human Agency

Alan Turing Institute • Ada Lovelace Institute • Partnership on AI



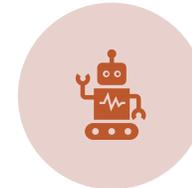
Data Integrity & Information Governance

DAMA-DMBOK • EDM Council DCAM • *Information Governance* (Smallwood)



Board, Risk & Accountability

World Economic Forum (AI for Boards) • Institute of Directors • ISACA COBIT



In Practice

PICCASO AI Labs Whitepaper (*From Data to Business Value*)
<https://community.piccaso.org/feed> (www.PICCASO.org)



IAPP AI Governance resources



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How Did Things Go? (We Really Want To Know)

Did you enjoy this session? Is there any way we could make it better? Let us know by filling out a speaker evaluation.

1. Open the IAPP Events app.
2. Select **IAPP Intensive 2026**.
3. Tap "Schedule" on the bottom navigation bar.
4. Find this session. Click "Rate this Session" within the description.
5. Once you've answered all three questions, tap "Done".

Thank you!



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