



Report to Congress

June 2026

The National Governing Bodies Council (NGBC) exists to coordinate the efforts of National Governing Bodies to deliver Olympic and Paralympic success for Team USA, while growing our sports on a local level across America. An essential component of this work is our collaboration with the U.S. Olympic and Paralympic Committee (USOPC) and the Team USA Athletes' Commission (AC). The NGBC is comprised of two members from each of the 53 NGBs across Summer and Winter sport to focus on common issues and make progress in improving the Olympic and Paralympic for all constituents.

Brendan Quirk (CEO, USA Cycling) and Aron McGuire (CEO US Bobsled/Skeleton) are Chair and Vice-Chair, respectively, of the NGBC and have an Advisory Committee composed of the following five members of the Council:

Victoria Brumfield, CEO, USA Triathlon
Kyle Albrecht, CEO, USA Gymnastics
Jack Gierhart, CEO, US Biathlon
Casey Jorgensen, General Counsel, USA Hockey
Michelle Steinfeld, General Counsel, USA Swimming

This group meets on a regular basis and liaises directly with the USOPC about critical issues while also engaging with the USOPC on various working groups and committees to ensure an optimal partnership.

The momentum of Team USA at the 2024 Paris Summer Olympic and Paralympic Games carried through into our incredible success at the 2026 Milan-Cortina Winter Games. When the lights were brightest, our athletes performed at an amazing level and embodied the definition of "American exceptionalism." These performances encourage the American Olympic Movement to have unprecedented ambition for the upcoming LA28 Olympic and Paralympic Games, and we look forward to breakthrough results in Gold medals and total medals.

And while our most visible area of focus is on the playing field, the NGBC made substantial progress in 2025 across a number of operational areas to maximize transparency, ensure good governance, increase revenue-generation opportunities, and grow our sports on a grassroots level.

The 2026 priorities of the NGBC build on the momentum of the work we did alongside the USOPC and the Team USA AC in 2025:

1. Supporting improved operations and policies at the U.S. Center for SafeSport (Center)
2. Acting on the High-Performance Funding Gap Analysis
3. Evolving our Revenue and Growth Focus
4. Expanding the ambitions and impact of Performance Innovation

Below is a summary overview of each of these priorities:

U.S. Center for SafeSport

In 2025 we sought to reset the NGBC relationship with the Center. Thanks to the leadership and approach of Interim CEO April Holmes, we were successful in achieving a level of dialogue with Center staff that was previously absent. While this is something to celebrate, there are still profound operational and policy challenges with the Center that we must collectively address to ensure the safest possible environment for American athletes and to strengthen public trust in the Center and Olympic Movement. Our primary concerns with the Center encompass three topics:

- *Continued Broadening of Center Scope:* A longtime focus of the Center has been broadening the scope of its work, which has created obstacles to fulfilling its core responsibilities to educate our membership and to investigate and resolve the most critical cases involving sexual misconduct and abuse.
- *Response and Resolution Process:* To address widespread concerns with the Center's response and resolution procedures, we suggest that the Center commission a study including the Center, NGB, and athlete experts to assess potential process improvements that would support timely, fair, and accurate outcomes for all parties involved, and that would increase stakeholder trust and confidence.
- *The Center's Approach to Audits:* Rather than the individual event-based audit system currently practiced by the Center, we believe the Center should focus on education for event and program operators around creating safer environments in their sport and auditing the NGBs on the delivery of that education.

High Performance Funding Gap Analysis

The NGBC and USOPC jointly conducted a High-Performance funding gap analysis in 2025 and identified \$163 million in incremental High-Performance funding required to meet elevated medal targets for the 2028 Summer Games and the 2030 Winter Games. The analysis showed that the greatest funding needs fall into categories essential for athlete success: training camps, athlete support, competition schedules, coaching resources, development pipelines, and special initiatives.

In 2026, this work will continue by determining meaningful performance and investment metrics and strengthening collaboration between the NGBC and the USOPC Foundation (USOPF) to enhance philanthropic fundraising efforts.

Revenue and Growth Focus

With two home Games in a single decade, it is essential that we maximize both commercial and philanthropic revenue growth opportunities. The USOPC and the NGBC initiated meaningful work in 2025 to set the stage for joint growth in these areas as well as establishing a roadmap for the highest possible level of fan engagement in the lead-up to the LA28 Games.

Realize Incremental Sponsorship Revenue Beginning in 2026: Our work with the USOPC will include the identification and development of new joint commercial assets, leveraging shared athlete storytelling, content, digital platforms, and experiential inventory to expand the total commercial opportunity for participating NGBs and grow the overall ecosystem.

Expand Philanthropic Impact: Working hand-in-hand with the USOPF, we will capitalize on the incredible generosity of the American public to enhance high performance program offerings and athlete financial support.

Increase Member and Fan Engagement: The NGBC and USOPC are working to improve data sharing, comarketing, and acquisition efforts while establishing clear measurement frameworks. In doing so, we will create meaningful outcomes such as increased participation, membership, and philanthropy.

Performance Innovation

This is an area of great strength for the NGBC and USOPC. It has delivered competitive advantages and created a tangible impact for athletes, coaches, and High-Performance staff. These efforts have not only elevated performance across multiple sports but have established a foundation of trust, collaboration, and results that the Movement can build upon.

In 2026, the USOPC has pledged to increase the amount of capital available for NGBs to pursue mission-critical technology initiatives. At the same time, the NGBC and USOPC will work together to pursue visionary projects that benefit all sports and deepen NGB understanding and adoption of technology, data, and analytics. We will launch this work by prioritizing efforts on artificial intelligence for sport, Paralympic competitive analysis, and sports engineering in support of Team USA. These three areas represent the most immediate and scalable opportunities that every NGB, regardless of size or resources, can leverage to enhance athlete performance and unlock new competitive advantages.

In closing, we speak for the entire NGB community in conveying the sense of honor we feel by supporting America's best athletes on the world's biggest athletic stage. While our most visible work is on global display at the Olympic and Paralympic Games, we take equal pride in our efforts to make sport come to life in local communities across America through our support of the grassroots ecosystem. We provide guidance and resources to local clubs, events, and leagues, as well as athletes of all abilities who find the unique sense of joy, purpose, and camaraderie that only athletics can bring.

Respectfully submitted,



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